

凤祥食



2023
Annual Report
年報

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CORPORATE INFORMATION

公司基本情況

Legal Name in Chinese 法定中文名稱	山東鳳祥股份有限公司
Legal Name in English 法定英文名稱	Shandong Fengxiang Co., Ltd.
Legal Representative 法定代表人	Mr. Zhu Lingjie 朱凌潔先生
Executive Directors 執行董事	Mr. Xiao Dongsheng 肖東生先生 Mr. Shi Lei 石磊先生
Non-executive Directors 非執行董事	Mr. Qiu Zhongwei 邱中偉先生 Mr. Lu Wei 呂崴先生 Mr. Zhu Lingjie 朱凌潔先生 Ms. Zhou Ruijia 周瑞佳女士
Independent non-executive Directors 獨立非執行董事	Ms. Wang Anyi 王安易女士 Ms. Zhao Yinglin 趙迎琳女士 Mr. Chung Wai Man 鍾偉文先生
Supervisors 監事	Ms. Gao Jin 高瑾女士 Mr. Zhu Kaijie 朱愷杰先生 Mr. Ma Xianwen 馬憲穩先生
Authorised Representatives 授權代表	Mr. Xiao Dongsheng 肖東生先生 Mr. Shi Lei 石磊先生
Secretary to the board of directors (the “ Board of Directors ”) 董事會(「 董事會 」)秘書	Mr. Shi Lei 石磊先生

Company Secretary 公司秘書	Mr. Shi Lei 石磊先生
Audit Committee 審計委員會	Mr. Chung Wai Man (Chairman) 鍾偉文先生 (主席) Ms. Wang Anyi 王安易女士 Mr. Lu Wei 呂崑先生
Nomination Committee 提名委員會	Mr. Zhu Lingjie (Chairman) 朱凌潔先生 (主席) Ms. Wang Anyi 王安易女士 Ms. Zhao Yinglin 趙迎琳女士
Remuneration Committee 薪酬委員會	Ms. Wang Anyi (Chairperson) 王安易女士 (主席) Ms. Zhao Yinglin 趙迎琳女士 Mr. Qiu Zhongwei 邱中偉先生
Registered Office 註冊辦事處	Liumiao Village, Anle Town, Yanggu County Liaocheng City, Shandong Province PRC 中國 山東省聊城市 陽谷縣安樂鎮劉廟村
Headquarters in the People's Republic of China (the "PRC" or "China") 中華人民共和國 (「中國」) 總部	Liumiao Village, Anle Town, Yanggu County Liaocheng City, Shandong Province PRC 中國 山東省聊城市 陽谷縣安樂鎮劉廟村
Company's Website 公司網站	www.fengxiang.com

CORPORATE INFORMATION

公司基本情況

Principal Place of Business in Hong Kong	31/F, Tower Two Times Square 1 Matheson Street Causeway Bay Hong Kong
香港主要營業地點	香港 銅鑼灣 勿地臣街1號 時代廣場 二座31樓
Place of Listing of H Shares H股上市地點	The Stock Exchange of Hong Kong Limited (the “ Stock Exchange ”) 香港聯合交易所有限公司 (「 聯交所 」)
Stock Short Name 股票簡稱	FENGXIANG CO 鳳祥股份
Stock Code 股份代號	9977
H Share Registrar	Computershare Hong Kong Investor Services Limited Shops 1712–1716, 17th Floor Hopewell Centre 183 Queen's Road East Wan Chai Hong Kong
H股過戶登記處	香港中央證券登記有限公司 香港 灣仔 皇后大道東183號 合和中心 17樓1712–1716號舖
Website of the Stock Exchange for Publishing the Annual Report 登載年度報告的聯交所網站	www.hkexnews.hk
Location where copies of Annual Report are kept	Liumiao Village, Anle Town, Yanggu County Liaocheng City, Shandong Province PRC
年度報告備置地點	中國 山東省聊城市 陽谷縣安樂鎮劉廟村

Hong Kong Legal Adviser	Fangda Partners 26th Floor, One Exchange Square 8 Connaught Place Central Hong Kong
香港法律顧問	方達律師事務所 香港 中環 康樂廣場8號 交易廣場1期26樓
PRC Legal Adviser	Fangda Partners 24/F, HKRI Centre Two, HKRI, Taikoo Hui 288 Shi Men Yi Road Shanghai
中國法律顧問	PRC 方達律師事務所 中國 上海市 石門一路288號 興業太古匯香港興業中心二座24樓
Independent Auditor (the “ Auditor ”)	BDO China SHU LUN PAN Certified Public Accountants LLP (Public Interest Entity Auditor recognised in accordance with the Financial Reporting Accounting Ordinance) No. 61 East Nanjing Road Huangpu District, Shanghai
獨立核數師(「 核數師 」)	PRC 立信會計師事務所(特殊普通合夥)(於《財務彙報會計條例》下的 認可公眾利益實體核數師) 中國 上海市黃浦區 南京東路61號
Principal Bankers	Shanghai Pudong Development Bank Co., Ltd. (Liaocheng Branch) China Minsheng Banking Corp., Ltd. (Liaocheng Branch) Agricultural Bank of China Limited (Yanggu Sub-Branch)
主要往來銀行	上海浦東發展銀行股份有限公司聊城分行 中國民生銀行股份有限公司聊城分行 中國農業銀行股份有限公司陽谷縣支行

MAJOR FINANCIAL INDICATORS AND KEY OPERATING DATA

主要財務指標及主要經營數據

The following financial statements, notes and discussion and analysis of Shandong Fengxiang Co., Ltd. (the “Company” or “Fengxiang” together with its subsidiaries, the “Group”) contain certain amounts and percentage figures that have been subject to rounding adjustments. Accordingly, figures shown as totals in certain tables may not be an arithmetic aggregation of the figures preceding them and all monetary amounts shown are approximate amounts only.

山東鳳祥股份有限公司（「本公司」或「鳳祥股份」及其附屬公司「本集團」）以下財務資料報表、附註及討論及分析包括若干經約整的數額及百分比數字。因此，若干表格中合計一欄數字未必為其上所列數字的算術總和，而所有列示金額僅為概約金額。

KEY FINANCIAL DATA

主要財務數據

		For the year ended 31 December	
		截至12月31日止年度	
		2023	2022
		2023年	2022年
		RMB'000	RMB'000
			(Restated)
		人民幣千元	人民幣千元
			(經重述)
Revenue	收入	5,134,413	5,085,790
Gross profit	毛利	591,464	583,497
Net profit/(loss)	淨利潤／(虧損)	160,319	(768,993)
Net profit/(loss) attributable to the shareholders of the parent company	歸屬母公司股東的淨利潤／(虧損)	160,319	(768,993)
Adjusted net profit ⁽¹⁾	經調整後淨利潤 ⁽¹⁾	160,319	39,242
Basic earning/(loss) per share (in RMB cents)	每股基本盈利／(虧損) (人民幣分)	10.8	(55.4)

Notes:

1. Net profit after deducting monetary fund receivables bad debt loss arising from the recognition of an one-off and non-recurring impairment loss on the deposits due from GMK Finance Co., Ltd. (“GMK Finance”) in 2022.
2. For details of these restated figures, please see “Financial Review — Changes in significant accounting policies”.

附註：

1. 扣除於2022年因確認應收新鳳祥財務有限公司（「新鳳祥財務」）之存款的一次性及非循環減值虧損所產生的貨幣資金壞賬損失後的淨利潤。
2. 有關此等經重述數據之詳情，請見「財務回顧—重要會計政策變更」。

2023 MAJOR EVENTS

二零二三年大事記

MARCH

三月

For convenience stores channel, being closest to consumers, “優形(iShape)” (“iShape”), through the cooperation with quality

APRIL

四月

JUNE 六月



debut, catering to discerning palates with its pure and rich spicy flavor. With meat that clings onto the bone, it is finger-licking delicious.

杠杠雞熱辣來襲，滿足你挑剔的味蕾，杠杠雞擁有純正濃厚的辣鹵美味，連肉帶骨，好吃到舔手指。



Fengxiang participated in the 2023 China Cantonese Cuisine Ingredient E-commerce Festival with nearly a hundred products. The exhibition received rave reviews for its culinary delights, earning Fengxiang the title of the most popular exhibitor at the China Cantonese Cuisine Ingredient E-commerce Festival.

鳳祥股份攜近百款產品隆重參加2023屆中國粵菜食材電商節，展會現場美食好評如潮，並獲中國食材電商節最聚人氣參展商。



iShape Alaska Crab Meat Sticks, Light Lunch Meat, Roasted Chicken Wing Roots, Fried Chicken with Sauce, Fried Chicken Legs with Sauce and Thick-cut Crispy Meat were launched.

優形阿拉斯加蟹肉棒、輕食午餐肉、香烤雞翅根、爆汁炸雞、爆汁大雞腿、厚切小酥肉上市。

JULY 七月

2023 MAJOR EVENTS 二零二三年大事記

AUGUST 八月

Shandong Fengxiang Food Development Co., Ltd. was further accredited by the Bureau of Training of the General Administration of Sport of China (國家體育總局訓練局) as the "Sports • Sponsor of the Bureau of Training" (體育•訓練局贊助商), and the whole series of Fengxiang products were accredited as the "Sports • Preparation and Protection Products for National Teams Athletes of the Bureau of Training" (體育•訓練局國家隊運動員備戰保障產品). This is the sixth consecutive year that Fengxiang's products have contributed to the preparation and protection for national athletes.

國家體育總局訓練局再次授權山東鳳祥食品發展有限公司為「體育•訓練局贊助商」，授權鳳祥全系列產品為「體育•訓練局國家隊運動員備戰保障產品」。這已是鳳祥產品連續第六年助力國家隊運動員備戰保障。



Fengxiang completed the issue of 182.6 million new H shares under specific mandate which further optimised the shareholder structure.

鳳祥股份完成根據特別授權發行新H股182.6百萬股，股東結構進一步優化。

Under the impact of "Doksuri" and other factors, the North China, Huanghuai and other areas suffered from flooding caused by heavy rainfall not seen in a hundred years, and all sectors of society lent a helping hand. On 6 August, Fengxiang donated 10,880 relief materials to the disaster area, helping the homeland rebuilding work to commence in an orderly manner.



因「杜蘇芮」等因素影響，華北黃淮等地區遭遇百年未見強降雨引發洪水，社會各界紛紛伸出援助之手。8月6日，鳳祥股份向災區捐贈各類賑災物資10,880份，助力災後重建家園工作有序開展。

OCTOBER 十月

iShape was honoured as the "2023" CSR Competitiveness "Responsibility Typical Case Selection" Model Enterprise of Product Health at the 2023 China Corporate Social Responsibility Innovation and Development Forum for its efforts to cultivate healthy dietary habits among the people in PRC.

在2023中國企業社會責任創新發展論壇上，優形因對國人健康飲食習慣養成做出的努力，而獲評「2023」CSR競爭力「責任典型案例精選」產品健康典範企業。



The Company was awarded the Ten-Year Best Partner Award by Cobb-Vantress, Inc..

本公司獲得科寶中國頒發的10年最佳合作夥伴獎。

SEPTEMBER 九月

NOVEMBER
十一月

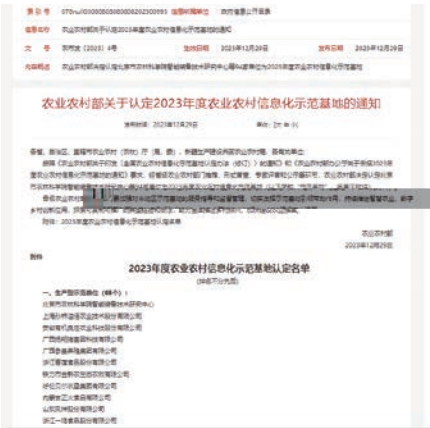
Fengxiang and syndicate members entered into a syndicate loan agreement for up to RMB960 million, which provided Fengxiang with stable cash flow, also optimised the debt structure of the Company and reduced financial costs.

鳳祥股份與銀團成員簽訂最高人民幣9.6億元的銀團貸款合同，使得鳳祥股份獲得穩定的現金流，同時優化了本公司的債務結構，降低了財務成本。



The Fovo Foods brand of Fengxiang was awarded the “2023 Taishan Quality” certification.

鳳祥股份旗下鳳祥食品品牌榮膺2023年度泰山品質認證。



On 29 December, Fengxiang was certified as a “2023 Agricultural and Rural Informatisation Demonstration Base” by the Ministry of Agriculture and Rural Affairs.

12月29日，鳳祥股份被農業農村部認定為「2023年度農業農村信息化示範基地」。

DECEMBER
十二月

CHAIRMAN'S STATEMENT

董事會主席報告書

MOVE FORWARD WITH STEADFASTNESS AND ENCOURAGE INNOVATION TO NAVIGATE THROUGH THE CYCLE

Dear Shareholders and Investors,

As the chairman of the board of directors of Fengxiang, I would like to express my gratitude to all of you for accompanying Fengxiang through the extraordinary year of 2023.

2023 was a challenging year. Internationally, geopolitical shocks such as the Russia-Ukraine War, the Palestinian-Israeli conflict and the Red Sea conflict continued to affect the stability of global supply chain; developed economies faced inflationary pressures; interest rates of the U.S. dollars and Euros continued to rise; and the growth rate of the economy slowed down. Domestically, China stepped up the efforts of macro adjustment and control to promote a sustained improvement in economic situation. The domestic macro-economy maintained a moderate growth, and showed a trajectory of slower growth at the start, moderate growth in the middle and stable growth in the end throughout the year. However, the recovery of domestic consumption market fell short of expectation.

2023 was also the first year that Fengxiang and PAG embarked on a new journey together. As the new year begins, everything starts anew. During the year, Fengxiang forged ahead amid difficulties. The operational indicators such as breeding, revenue and profit had been comprehensively optimised. It recorded operating revenue of RMB5,134.4 million, reaching a new high, and achieved a net profit of RMB160.3 million, turning loss into gain.

Specifically, the export business continued to stay ahead and recorded sales revenue of RMB1,396.0 million, representing a year-on-year increase of 2.7%. The major customer business grew rapidly and generated sales revenue of RMB848.8 million, representing a year-on-year increase of 24.1%.

During the financial year ended 31 December 2023, Fengxiang completed the issue of approximately 182.6 million H shares, further optimising its equity structure. Meanwhile, Fengxiang obtained a syndicated loan of RMB960 million at a relatively low cost, replacing all previous borrowings and optimising its debt structure.

Looking forward to 2024, opportunities and challenges will continue to coexist.

篤行勵新，穿越周期

尊敬的各位股東及投資人：

作為鳳祥股份董事會主席，感謝各位陪伴鳳祥股份共同度過了不平凡的2023年。

2023年是充滿挑戰的一年，國際上地緣政治沖擊如俄烏戰爭、巴以沖突、紅海沖突等持續影響全球供應鏈穩定，發達經濟體面臨通脹壓力，美元、歐元持續加息，經濟增速放緩；在國內，中國加大宏觀調控力度，推動經濟運行持續好轉，國內宏觀經濟保持溫和增長，全年呈現前低中高後穩的運行態勢，但國內消費市場復蘇不及預期。

2023年也是鳳祥股份同太盟投資集團攜手開啟新征程的元年，一元復始，萬象更新。新的一年鳳祥股份迎難而上，養殖、收入、盈利等經營指標等得到全面優化，實現營業收入人民幣5,134.4百萬元，創出歷史新高，同時實現淨利潤人民幣160.3百萬元，實現扭虧為盈。

其中，出口業務繼續保持領先地位，銷售收入人民幣1,396.0百萬元，同比增長2.7%。重要客戶業務增長迅速，銷售收入人民幣848.8百萬元，同比增長24.1%。

截至2023年12月31日止財政年度內，鳳祥股份完成約182.6百萬股H股發行，股權結構進一步優化；同時鳳祥股份以較低成本獲得人民幣9.6億元銀團貸款，替換全部原有借款，優化了本公司的債務結構。

展望2024年，仍是機遇與挑戰並存。

According to the International Monetary Fund's forecast, global economic growth in 2024 is estimated to be around 3.1%, similar to the level in 2023. Despite the presence of adverse factors such as geopolitical impacts and inflation, the possibility remains that global economic growth in 2024 could exceed expectations with positive factors such as inflation gradually being brought under control, China's economic recovery, artificial intelligence and supply-side reforms.

The Central Economic Work Conference pointed out that in 2024, the complexity, security and uncertainty of the external environment for China's development will increase. However, the fundamental trend of overall economic recovery and long-term improvement remains unchanged. The Party and the country have made the expansion of domestic demand a key focus in economic development policies, which will help stimulate domestic consumption and will certainly have a strong supportive effect on the mass consumption sector in which Fengxiang operates.

Amidst the challenges and opportunities in 2024, Fengxiang will "move forward with steadfastness, encourage innovation and seek changes". With Fengxiang staff's perseverance, professionalism, fearlessness and innovation, Fengxiang will face the challenges, seize the opportunities and navigate through the cycle.

In this regard, Fengxiang will take the following major strategic initiatives in 2024:

Firstly, in terms of breeding and rearing, Fengxiang will, on the premise of ensuring the quality of breeding, benchmark against the industry's leading level and optimise costs. Secondly, continue to deepen channel penetration and open up new territories to increase the share of Fengxiang in each channel, especially in major customers, and to strengthen the cooperation relationship between Fengxiang and customers in each channel. Thirdly, advance lean production and intensively improve efficiency and reduce costs. Fourthly, accelerate the construction of the talent pool, enhance organisation vitality, and create an organisational culture that dares to meet the unknown and challenges.

"Those who share the same goal will win, and those who sail in the same boat will succeed."

根據國際貨幣基金的預測，2024年的全球經濟的增速預估約為3.1%，與2023年水平類似。儘管地緣政治影響和通脹等不利因素仍然存在，但隨著受通脹逐漸被控制、中國經濟復蘇、人工智能及供給側改革等正向因素影響，全球經濟2024年增長強於預期的可能性仍然存在。

中央經濟工作會議指出，2024年我國發展的外部環境的複雜性、嚴峻性、不確定性上升，但整體經濟回升向好、長期向好的基本趨勢沒有改變。黨和國家在經濟發展政策中把擴大國內需求作為一個重點，這將有利於激發國內的消費需求，必將對鳳祥股份所處的大眾消費領域有很強的支持作用。

在挑戰與機遇並存的2024年，鳳祥股份將「篤定前行、勵新求變」，以鳳祥人的堅韌、專業、無畏、創新來迎面挑戰，抓住機遇、穿越周期。

為此2024年鳳祥股份將採取以下重大戰略舉措：

第一、在育種和養殖方面，鳳祥股份將在保障飼養質量的前提下，對標行業領先水平，優化成本。第二、持續深耕渠道布局，開疆辟土，提升鳳祥股份在各渠道尤其是重要客戶的份額，加強鳳祥股份同各渠道客戶的合作關係。第三、精進精益生產，深度提效降本。第四、加快人才隊伍建設，增強組織活力，打造敢於迎接未知和挑戰的組織文化。

「上下同欲者勝，同舟共濟者贏。」

CHAIRMAN'S STATEMENT

董事會主席報告書

In 2024, all employees of Fengxiang will share the same goal, sail in the same boat, continue to firmly implement major strategic initiatives, further enhance the overall competitiveness while consolidating the competitive advantages, move forward with steadfastness and encourage innovation to navigate through the cycle.

We look forward to your continuous trust and support.

Thank you!

Shandong Fengxiang Co., Ltd.
Chairman of the Board of Directors
Zhu Lingjie

2024年鳳祥股份全體員工將上下同欲、同舟共濟，繼續堅定推行重大戰略舉措，在鞏固競爭優勢的同時，進一步提升綜合競爭力，篤行勵新，穿越周期。

誠望得到諸位的繼續信任與支持。

謝謝！

山東鳳祥股份有限公司
董事會主席
朱凌潔

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

COMPANY PROFILE

Introduction

The Company is one of the largest white-feathered broiler meat exporters and the leading retail enterprises of chicken meat food in China, which was established as a joint stock limited liability company in the PRC on 17 December 2010 and listed on the Main Board of the Stock Exchange on 16 July 2020 (stock code: 9977).

The Group is principally based in Shandong, the PRC and produces and sells processed chicken meat products and raw chicken meat products mainly from white-feathered broilers. The main products include (i) processed chicken meat products; (ii) raw chicken meat products; (iii) chicken breeds; and (iv) others. Apart from its leading domestic market position in the PRC, the Group has an established and growing export business supplying a wide range of premium quality chicken meat products to overseas customers in Japan, Malaysia, Europe, the Middle East, Korea, Mongolia and Singapore.

The Group's white-feathered chicken meat products are halal certified by adopting Islamic slaughter rituals. The Group adopts an integrated "poultry to plate" model which enables it to control every stage of the poultry lifecycle, allowing the Group to effectively manage quality and cost throughout the process starting from the breeding of broilers to the distribution and sale of chicken meat products.

Business Segments

The Group markets its processed chicken meat products under Fovo Foods, iShape and "五更爐 (Wu Genglu)" brands. Processed chicken meat products comprise cooked, semi-cooked and seasoned chicken meat products. Depending on the processing methods, these processed products are required to be chilled or frozen. The raw chicken meat the Group uses in its processed chicken meat production is either supplied by itself or procured from independent third party suppliers. The cooked chicken meat products comprise ready-to-eat chicken meat products and frozen chicken meat products, which are fully cooked and sterilised (end consumers will need to reheat the frozen cooked chicken meat products before consumption according to the instructions provided on the packaging). The semi-cooked chicken meat products are processed, chilled or frozen and boxed (end consumers will need to further process (including steaming, grilling, roasting or frying) such semi-cooked chicken meat products before consumption according to the instructions provided on the packaging). The seasoned chicken meat products include raw chicken meat flavoured with certain ingredients or spices. The Group also offers ready-to-cook pre-prepared meal solutions, including Chinese cuisine. For the year ended 31 December 2023, the sales volume of processed chicken meat products increased by 13.2% to 129.1 million kilogram ("kg") (31 December 2022: 114.0 million kg). For the year ended 31 December 2023, the revenue from sale of processed chicken meat products (after elimination of inter-segment transactions) grew by 10.2% to RMB2,613.7 million (31 December 2022: RMB2,371.1 million), representing 50.9% of the Group's total revenue.

公司概況

簡介

本公司為中國最大的白羽肉雞出口商及領先的雞肉食品零售企業之一，於2010年12月17日在中國成立為股份有限公司，並於2020年7月16日在聯交所主板上市(股份代號：9977)。

本集團主要位於中國山東，主要用白羽肉雞生產及銷售深加工雞肉製品及生雞肉製品。主要產品包括(i)深加工雞肉製品；(ii)生雞肉製品；(iii)雞苗；及(iv)其他。除在中國國內市場的領先地位外，本集團亦擁有成熟並不斷壯大的出口業務，向日本、馬來西亞、歐洲、中東、韓國、蒙古及新加坡的海外客戶供應多種優質雞肉製品。

本集團的白羽雞肉製品採用伊斯蘭屠宰儀式進行清真認證。本集團採用一體化「從農場到餐桌」模式，使本集團能夠控制家禽生命週期的每個階段，從而有效管理從肉雞養殖到雞肉製品分銷及銷售整個流程的質量及成本。

業務分部

深加工雞肉製品

本集團以鳳祥食品、優形及「五更爐(Wu Genglu)」品牌推廣深加工雞肉製品。深加工雞肉製品包括雞肉熟食製品、雞肉半熟食製品及調味雞肉製品。該等深加工產品需冷藏或冷凍，視乎加工方法而定。本集團於深加工雞肉生產中所使用的生雞肉由其自身供應，或向獨立第三方供應商採購。雞肉熟食製品包括即食雞肉製品及冷凍雞肉製品，均已完全煮熟並消毒(最終消費者於食用前需根據包裝上的指示重新加熱冷凍雞肉熟食製品)。雞肉半熟食製品已經加工、冷藏或冷凍及包裝(最終消費者於食用前需根據包裝上的指示進一步加工(包括清蒸、炙烤、燒烤或油炸)雞肉半熟食製品)。調味雞肉製品採用生雞肉與若干原料或香辛料調製而成。本集團亦提供預先加工的即烹肉類食品，包括中式菜餚。截至2023年12月31日止年度，深加工雞肉製品的銷量增長13.2%至129.1百萬千克(2022年12月31日：114.0百萬千克)。截至2023年12月31日止年度，銷售深加工雞肉製品所得收入(於對銷分部間交易後)增長10.2%至人民幣2,613.7百萬元(2022年12月31日：人民幣2,371.1百萬元)，佔本集團總收入的50.9%。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

The Group offers raw white-feathered chicken meat products, which include whole frozen chickens and chicken portions, such as chicken wings, chicken breast, chicken drumsticks, chicken drumettes, bone-in chicken thighs, boneless chicken fillets, chicken head, chicken feet and chicken legs. The Group's broilers are then cut into portions according to its internal or customers' requirements, which will be chilled or frozen depending on the product's nature. For the year ended 31 December 2023, the sales volume of raw chicken meat products decreased by 4.1% to 241.3 million kg (31 December 2022: 251.5 million kg). For the year ended 31 December 2023, the revenue from external sale of raw chicken meat products decreased by 8.7% to RMB2,284.1 million (31 December 2022: RMB2,500.6 million), representing 44.5% of the Group's total revenue.

The Group sells some of its chicken breeds hatched from broiler eggs to other independent third parties for breeding into broilers. The sales volume of the Group's chicken breeds is based on the average selling prices of chicken breeds, which is market-driven. The Group sells chicken breeds to local chicken farmers and other poultry business operators, who are independent third parties. For the year ended 31 December 2023, the sales volume of chicken breeds increased by 6.8% to 34.2 million birds (31 December 2022: 32.1 million birds). For the year ended 31 December 2023, the revenue from external sale of chicken breeds grew by 13.8% to RMB61.0 million (31 December 2022: RMB53.6 million), representing 1.2% of the Group's total revenue.

The Group sells other products, including the sale of broilers that cannot satisfy the Group's quality requirements and excess broiler eggs that exceed the Group's internal needs, by-products (such as chicken feathers, chicken blood and unused chicken organs), packing materials and other miscellaneous products. Revenue from the external sale of other products grew by 9.4% to RMB175.7 million for the year ended 31 December 2023 (31 December 2022: RMB160.5 million), representing 3.4% of the Group's total revenue.

生雞肉製品

本集團提供生白羽雞肉製品，其中包括冷凍全雞及雞部位，如雞翅尖、雞胸、雞小腿、雞翅根、帶骨雞腿、無骨雞柳、雞頭、雞爪及雞腿。本集團屆時將根據內部或客戶要求將肉雞切成各個部位，並根據產品性質將其冷藏或冷凍。截至2023年12月31日止年度，生雞肉製品的銷量下降4.1%至241.3百萬千克（2022年12月31日：251.5百萬千克）。截至2023年12月31日止年度，對外銷售生雞肉製品所得收入下跌8.7%至人民幣2,284.1百萬元（2022年12月31日：人民幣2,500.6百萬元），佔本集團總收入的44.5%。

雞苗

本集團銷售一部分由種蛋孵化成的雞苗予其他獨立第三方，以飼養成肉雞。本集團的雞苗銷量基於受市場驅動的雞苗平均售價。本集團向當地雞農及其他家禽業務經營者（均為獨立第三方）銷售雞苗。截至2023年12月31日止年度，雞苗的銷量增長6.8%至34.2百萬隻（2022年12月31日：32.1百萬隻）。截至2023年12月31日止年度，對外銷售雞苗所得收入增長13.8%至人民幣61.0百萬元（2022年12月31日：人民幣53.6百萬元），佔本集團總收入的1.2%。

其他產品

本集團銷售其他產品，包括銷售淘汰雞及超出本集團內部需要的多餘種蛋、副產品（如雞毛、雞血及尚未使用的雞隻內臟）、包裝材料和其他雜項產品。截至2023年12月31日止年度，對外銷售其他產品所得收入增長9.4%至人民幣175.7百萬元（2022年12月31日：人民幣160.5百萬元），佔本集團總收入的3.4%。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

BUSINESS REVIEW

In 2023, the white-feathered broiler industry was in a transitional stage of cycle transition and frequent fluctuations. Affected by the difficulties in introducing breeds in the early stage, the prices of white-feathered chicken meat remained on the rise as last year during the first quarter, whereas the prices started to fall since the second quarter with the slow recovery of the consumer goods market and the lingering low levels of pork prices, showing a trend from up to down for the year. On the raw material side, even though the prices of feed materials were in a downward trend, the average price for the whole year remained in the mid-to-high range of historical average prices, resulting in higher breeding cost.

Under the dual upstream and downstream pressures, Fengxiang had, by focusing on the major strategic initiatives for 2023 and making full use of its advantages in the integrated industry-chain and value-chain business model and in multi-channel penetration, strengthened the loyalty of major customers, prioritised the refined management of each section, and continued increasing its efforts to reduce costs and improve efficiency, which enabled relatively remarkable improvements in its overall operation and management and significantly reinforced the driving force for synergistic development.

During the year, the Group achieved a slight increase in sales revenue of RMB5,134.4 million (2022: RMB5,085.8 million) and net profit of RMB160.3 million (2022: net loss of RMB769.0 million).

During the year ended 31 December 2023 (the “**Reporting Period**”), the Group achieved the above results mainly because of:

- (1) the Group's advantages of multi-channel penetration, including the continuous growth in revenue from the export business and the major customer business;
- (2) the Group's refined management enhancement by its management personnel and all employees, contributing to higher production efficiency and lower costs; and
- (3) the Group's exploration of multi-channel financing, resulting in notable improvement in cash flow position.

業務回顧

2023年的白羽肉雞行業處於周期轉換且反復震蕩的過渡階段。由於前期引種困難因素影響，第一季度白羽雞肉價格延續去年上漲趨勢，隨著消費品市場恢復趨緩及豬肉價格始終處於低位，白羽雞肉價格自第二季度開始回落，全年呈前高後低趨勢。在原料端，飼料原料價格呈下行趨勢，但全年均價仍居於歷史均價的中高位，養殖成本較高。

面對上下游雙重壓力，鳳祥股份圍繞2023年重大戰略舉措，充分發揮一體化全產業鏈價值鏈業務模式、多渠道佈局優勢，加強與重要客戶的黏合度，重點對各環節精細化管理，持續加大降本增效力度，整體運營管理水平獲得較大改善，協同發展的推動力顯著加強。

本年度，本集團實現銷售收入人民幣5,134.4百萬元（2022年：人民幣5,085.8百萬元），同比稍為增長。實現淨利潤人民幣160.3百萬元（2022年：淨虧損人民幣769.0百萬元）。

於截至2023年12月31日止年度（「**報告期**」）內，本集團取得上述業績的主要原因在於：

- (1) 本集團多渠道佈局的優勢，包括出口業務及重要客戶業務收入的持續增長；
- (2) 本集團管理層及全體員工的精細化管理提升帶來的生產效率提高及成本降低；及
- (3) 本集團開拓多渠道融資，現金流狀況顯著改善。

MANAGEMENT DISCUSSION AND ANALYSIS

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During the Reporting Period, the Group had upgraded the production capacity from its existing production lines and increased its efforts in outsourcing raw materials, which allowed its deep-processed product plants to release and enhance capacity utilisation rate. Meanwhile, the Group had strengthened its operations, reduced manufacturing costs and consumption of auxiliary materials and increased the overall yield rate; leveraged R&D and production to fully empower sales and focused on creating major single products. Through a series of refined operational means, the comprehensive competitiveness of the centralised procurement business channel has continuously enhanced.

The major customer business is the supply of chicken meat products by the Group to international Western-style fast food stations in Mainland China and is a key component of our centralised procurement business.

In 2023, the major customer business achieved sales revenue of RMB848.8 million (2022: RMB684.2 million), representing a year-on-year increase of 24.1%.

In 2023, the Group implemented a strategy of full collaboration with major customers, to deeply integrate into the supply chain system of major customers and efficiently synergise with them in the chains of R&D, quality control and information sharing. While optimising the efficiency of mature products, we seized incremental opportunities by driving the iteration of new products of major customers with its R&D advantages, promoted the supply of all types of products, followed major customers' steps in opening shops to gain a foothold in new markets, and achieve rapid growth in both sales volume and revenue.

The retail business achieved sales revenue of RMB428.3 million (2022: RMB625.9 million), representing a year-on-year decrease of 31.6%, and its share of the overall business was 8.3% (same period: 12.3%).

Among which, iShape accounted for 57% of the retail business and continued to play a key role in the Group's customer-end products.

報告期內，本集團對現有生產線進行產能升級，加大原料外採力度，使得深加工產品工廠產能利用率得以釋放和提升；同時強抓運營，降低製造費用和輔料消耗，提高綜合出成率；研發、生產充分賦能銷售，聚焦打造大單品。通過一系列精細化運營手段，集採業務渠道綜合競爭力持續提升。

重要客戶業務是本集團在中國內地為全球性西式快餐機構供應雞肉產品，是集採業務中的重要組成部分。

2023年度重要客戶業務銷售收入取得人民幣848.8百萬元(2022年：人民幣684.2百萬元)，同比增長24.1%。

2023年本集團實施與重要客戶傾力協作，深度融入重要客戶供應鏈體系，在研發、質控及信息共享等鏈條與重要客戶高效協同。在優化成熟產品效率的同時，以研發優勢驅動重要客戶新品迭代把握增量機會，推進全類品供應，緊跟重要客戶開店步伐佈局新市場，實現銷量及收入的高速增長。

3. 零售業務

零售業務實現銷售收入人民幣428.3百萬元(2022年：人民幣625.9百萬元)，同比減少31.6%，業務佔比8.3%(同期佔比12.3%)。

其中，優形品牌在零售業務佔比為57%，繼續主力擔當本集團C端產品。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

In order to increase the potential of sustainable development of customer-end products, the Group optimised its marketing activities and related expenses in 2023. As a result, revenue of products under iShape decreased, but the quality and sustainability of its development increased significantly. Meanwhile, iShape maintained its leading position in the market.

During the Reporting Period, there was once again a surge in the sales volume of the core single products of iShape. Among them, iShape low-fat chicken breast meatballs achieved doubled growth, and iShape tender MIX chicken breast meat increased by 161% year on year; the performance of ordinary temperature chicken breast products is particularly outstanding, with a year-on-year increase of up to 411%. In major promotional events such as “618” and “Double 11”, iShape continued to be the industry’s omni-channel sales champion.

On the basis of the rapid growth of celebrity products, iShape accelerated its pace of expansion during the Reporting Period. Not only did it actively expand the track in leisure snacks, but it also ventured into the non-chicken protein field for the first time, continuously launching new products that are popular in the market, such as Alaska Crab Meat Sticks, Hand-Torn Chicken Breast Jerky, Slice of Chicken Breast Jerky, Crispy Chicken Breast Jerky, Light Lunch Meat Slices, Fried Chicken Legs with Sauce, Fried Chicken with Sauce, Thick-cut Crispy Meat, and Roasted Chicken Wing Roots.

At present, iShape series products have covered over 60,000 sales stores and have built the most complete and three-dimensional sales system in the industry, forming a channel moat with multiple links to consumers. iShape has received honours such as the Best Partner Award and the Annual Quality Service Award from well-known chain companies such as Lawson.

為提高C端產品的可持續發展潛力，2023年本集團優化了營銷活動和相應費用。受此影響優形品牌收入有所減少，但發展的質量和可持續性大幅提升。同時優形品牌繼續維持了市場的領先地位。

報告期內，優形核心單品再度爆量。其中，優形低脂雞胸肉丸達成翻倍增長，優形嫩感MIX雞胸肉同比增長161%；而常溫雞胸肉產品表現尤為出色，同比增長高達411%。在「618」、「雙11」等大促活動中，優形繼續蟬聯行業全渠道銷售冠軍。

在明星產品快速成長的基礎上，優形在報告期內加速了擴容步伐，不但積極拓展休閒零食賽道，還首次涉足非雞肉蛋白領域，連續推出阿拉斯加蟹肉棒、手撕雞胸肉乾、一條雞胸肉脯、啾啾脆雞胸肉脯、輕食午餐肉切片、爆汁大雞腿、爆汁炸雞、厚切小酥肉、香烤雞翅根等頗受市場歡迎的全新產品。

目前，優形系列產品已覆蓋超過6萬家銷售門店，並構建了業內最完整立體的銷售體系，形成了與消費者多點鏈接的渠道護城河。優形憑此收獲了羅森等知名連鎖企業頒發的「最佳合作夥伴獎」、「年度優質服務獎」等殊榮。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

(II) Observation of Current Trends

Against the backdrop of China's macroeconomic expansion from leveraged growth to a stock economy, the consumer goods industry has experienced a dividend period of growth propelled by a dual drive of volume (quantity, from nothing to something) and price (quality, from something to something premium) and has transitioned to a stage of pursuing high-quality development which corresponds to the development stages of such industry, the market share of outstanding industry leaders will exhibit a steady growth trend.

For white-feathered broiler industry, the advantage in stability of an excellent whole industry chain company is even more prominent. Meanwhile, brand value will facilitate more efficient sales in an enterprise, bring profit to partners, and earn consumers' recognition.

According to the data of the National Bureau of Statistics, the revenue of national catering industry exceeded RMB5.2 trillion in 2023, representing a year-on-year increase of 20.4%, with scale of catering market further expanded, and enhanced chain integration of catering brands at the same time. Chain operation is a necessary path for catering brands to become bigger and stronger. China's catering chain integration rate is still at an initial stage with relatively large room for improvement as compared with chain integration rate in established foreign markets. Presently, unlike the United States with a catering chain integration rate of 54% and Japan with a catering chain integration rate of 49%, the catering chain integration rate of China is less than 20%. As China's economic recovery speeds up, China's catering chain integration rate will continue to accelerate and quality supply chain companies will usher in growth opportunities in the future.

(二) 趨勢觀察

1. 從增量經濟到存量經濟，消費品行業進入高質量發展的新時代

中國宏觀經濟從加槓桿擴張到存量經濟的背景下，消費品行業經歷了從量（數量，從無到有）和價（品質，從有到優）兩輪驅動的增長紅利期，轉入到追求高質量發展階段，與行業發展階段相對應的，優質的行業龍頭企業市場佔有率將呈現穩定提升趨勢。

於白羽肉雞行業而言，優秀的全產業鏈公司的穩定優勢更加凸顯，同時，品牌價值將促進企業更高效率的銷售，為合作夥伴獲利，贏得消費者認可。

2. 餐飲連鎖化持續提升，優質供應鏈公司迎來增長機遇

據國家統計局數據顯示，2023年全國餐飲行業收入超5.2萬億，同比增長20.4%，餐飲市場規模進一步擴大，同時，餐飲品牌的連鎖化程度提升。連鎖經營是餐飲品牌做大做強的必經之路，中國餐飲連鎖化率處於起步階段，相比國外成熟市場連鎖化率還有較大空間，目前美國、日本餐飲連鎖化率分別達54%、49%，而中國餐飲連鎖化率不到20%，未來隨著中國經濟復蘇加快，中國餐飲連鎖化率會繼續加速，優質供應鏈公司將迎來增長機遇。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

(III) Development Initiatives

We will adjust to market demands, commit to upgrading the industry of chicken meat products and achieve sustainable, steady and balanced quality growth.

We will continue to maintain balanced multi-channel development and expand production lines. We aim to

(1) *“Continue to Promote the Refinement of Management and Enhance the Efficiency in All Aspects”*

At the breeding end, we will continue to promote refined management in all aspects to further enhance the production performance of breeder hatching and reduce the cost of chicks; in commercial breeding process, we will further improve the efficiency of broiler rearing, survival rate and feed conversion ratio; in the procurement and feed production process, we will continue to optimise feed formulations to further reduce the cost of raw materials.

At the processing end, we will continue to improve the yield of chicken meat by streamlining processes and optimising equipment. In addition, we have improved production technology to enhance the comprehensive utilisation rate of raw materials, optimised raw material allocation to increase the turnover rate of direct raw materials supply, and reduced processing costs through energy management in our plants.

At the R&D end, we proactively understand customer needs, and will continue to introduce new products, optimise the efficiency of existing products and increase customer share.

At the operation end, through the integration of upper and lower links of operations, we facilitate the allocation and optimisation of orders, warehousing

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管理層討論及分析

(2) *“Continue to Deepen Channel Penetration and Expand Market Share”*

For centralised procurement business, we will continue to strengthen our comprehensive business capabilities and business scale for major customers and use it as a starting point to continue to expand the centralised procurement business facing the catering industry and the convenience store system, and provide food and beverage, retail and corporate customers with quality centralised procurement products.

For export business, we will continue to optimise products, services and channels of our export business, and reinforce the Group's leading position in the export business, and continue to upgrade its services, develop markets and broaden channels so as to provide the most outstanding service and achieve diversification of channels.

For retail business, we will continue to develop the business through online and offline collaboration and provide consumers with quality products including “iShape” and “Fovo Foods” through channels such as online e-commerce, offline convenience stores and boutique supermarkets.

MANAGEMENT DISCUSSION AND ANALYSIS

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Through the implementation of the strategy of three principles of “continuance”, the Group realised mutual promotion between the domestic market and the international market. Great synergy is created among the retail business, the centralised procurement business and the export business. With the quality and standard for serving global top food and beverage giants for years, the Group provides hundreds of millions of families and individual consumers with quality products and services, creating a leading brand of chicken meat products.

FINANCIAL REVIEW

Overall performance

For the year ended 31 December 2023, the Group experienced a slight increase in revenue as compared to that of 2022. The Group turned loss into gain and recorded a net profit of RMB160.3 million in 2023. The Company's net profit increased by 308.5% year-on-year, without taking into account the monetary fund receivables bad debt loss arising from such an impairment loss in 2022. There was an increase of 1.4% in gross profit as compared to that of 2022. The basic earning per share was RMB11 cents in 2023. Set out below is the detailed information on the fluctuations in the Company's results for the year ended 31 December 2023.

本集團通過三個「持續」戰略的實施，實現國內市場與國際市場的相互促進，零售、集採與出口業務的高效協同，以多年服務全球頂級餐飲巨頭的品質與標準，為億萬家庭和個人用戶提供優質產品和服務，創造領先的雞肉品牌。

財務回顧

整體業績

截至2023年12月31日止年度，本集團的收入較2022年稍有增長。本集團轉虧為盈並於2023年錄得淨利潤人民幣160.3百萬元，在未計及於2022年減值虧損所產生的貨幣資金壞賬損失下，淨利潤同比上升308.5%。與2022年同期相比，毛利增加1.4%。2023年的每股基本收益為人民幣11分。截至2023年12月31日止年度，本公司業績波動的詳情載列如下。

Items	項目	For the year ended 31 December 截至12月31日止年度		
		2023	2022	Change
		2023年	2022年	變動
		RMB'000	RMB'000	(%)
		人民幣千元	人民幣千元 (Restated) (經重述)	(%)
Total operating revenue	營業總收入	5,134,413	5,085,790	+1.0
Operating costs	營業成本	4,542,949	4,502,293	+0.9
Selling expenses	銷售費用	156,268	329,206	-52.5
Administrative expenses	管理費用	100,604	108,499	-7.3
R&D expenses	研發費用	22,708	31,944	-28.9
Finance costs	財務費用	102,981	49,105	+109.7
Other gains	其他收益	6,698	9,676	-30.8
Gain on changes in fair value	公允價值變動收益	2,869	21,694	-86.8
Total profit/(loss)	利潤／(虧損) 總額	163,945	(768,257)	N/A
Net profit/(loss)	淨利潤／(虧損)	160,319	(768,993)	N/A
Adjusted net profit ⁽¹⁾	經調整後淨利潤 ⁽¹⁾	160,319	39,242	+308.5
Gross profit	毛利潤	591,464	583,497	+1.4
Gross profit margin	毛利率	11.5%	11.5%	—
Net profit/(loss) margin	淨利潤／(虧損) 率	3.1%	(15.1)%	N/A

Note 1: Net profit after deducting monetary fund receivables bad debt loss arising from the recognition of an one-off and non-recurring impairment loss on the deposits due from GMK Finance in 2022.

附註1：扣除於2022年因確認應收新鳳祥財務之存款的一次性及非循環減值虧損所產生的貨幣資金壞賬損失後的淨利潤。

MANAGEMENT DISCUSSION AND ANALYSIS

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按產品劃分的收入

		For the year ended 31 December 截至12月31日止年度		
		2023 2023年 RMB'000 人民幣千元	2022 2022年 RMB'000 人民幣千元	Change 變動 (%) (%)
Raw chicken meat products	生雞肉製品	2,284,084	2,500,559	-8.7
Processed chicken meat products	深加工雞肉製品	2,613,650	2,371,087	+10.2
Chicken breeds	雞苗	61,015	53,619	+13.8
Others	其他	175,664	160,525	+9.4
Total	合計	5,134,413	5,085,790	+1.0

During the Reporting Period, the Group's sales revenue increased due to the increase in chicken meat products sold and exported by the Group to Europe, Japan and other countries.

報告期內，本集團銷售收入增加，乃由於本集團銷往歐洲、日本及其他國家的雞肉製品增加所致。

按產品劃分的銷量、平均售價

		For the year ended 31 December 截至12月31日止年度		
		2023 2023年	2022 2022年	Change 變動 (%) (%)
Raw chicken meat products	生雞肉製品			
Sales volume (per kg)	銷量(每千克)	241,290,399	251,535,459	-4.1
Average selling price (RMB per kg)	平均售價(每千克人民幣)	9.47	9.94	-4.8
Processed chicken meat products	深加工雞肉製品			
Sales volume (per kg)	銷量(每千克)	129,121,387	114,020,427	+13.2
Average selling price (RMB per kg)	平均售價(每千克人民幣)	20.24	20.80	-2.7
Chicken breeds	雞苗			
Sales volume (per bird)	銷量(每隻)	34,244,511	32,067,474	+6.8
Average selling price (RMB per bird)	平均售價(每只人民幣)	1.78	1.67	+6.6

During the Reporting Period, the Group's number of white-feathered broilers being slaughtered experienced a year-on-year increase of 11.3%, and the production and sales volume of processed chicken meat products both experienced corresponding growth. The growth of breeding, processing and sales are related.

報告期內，本集團白羽肉雞宰殺量同比增長11.3%，深加工雞肉製品的產銷量均保持相應增長，養殖、加工、銷售增長關係相匹配。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

按地理區域分佈及產品劃分的收入

報告期內，深加工雞肉製品銷量增長帶動中國內地市場收入增長。此外，得益於本集團產品的競爭力及國際格局重構，使得日本、歐洲及其他市場的銷售收入實現增長。

B2B及B2C銷售收入

本集團B2B銷售主要針對國內及國際客戶直銷或分銷

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

During the Reporting Period, the Group further expanded its B2B customer base and achieved growth in sales volume. Revenue from the B2B business increased by 5.5% and accounted for 91.7% (2022: 87.7%) of the total revenue, representing an increase of 4.0%. As the Company strategically prioritised the supply of chicken meat to B2B business in 2023, which led to a reduction in the supply of chicken meat to B2C business and a decline in its production volume, sales volume of the products under the iShape and Fovo Foods series declined, resulting in a decrease of 31.6% in revenue from the B2C business. Revenue from the B2C business reached 8.3% (2022: 12.3%) of the total revenue, representing a decrease of 4.0%.

During the Reporting Period, the Group's operating costs increased by 0.9% to RMB4,542.9 million (2022: RMB4,502.3 million), mainly due to an increase of 11.4% in the rearing volume of white-feathered broilers by the Company.

During the Reporting Period, the Group's administrative expenses decreased by 7.3% to RMB100.6 million (2022: RMB108.5 million), mainly due to the Group's continuous efforts to refine its management.

During the Reporting Period, the Group's selling expenses decreased by 52.5% to RMB156.3 million (2022: RMB329.2 million), mainly due to the decrease of sales and marketing expenses of the Group.

During the Reporting Period, the Group's R&D expenses decreased by 28.9% to RMB22.7 million (2022: RMB31.9 million), mainly due to the Company's integration of R&D projects and optimisation of product structure.

During the Reporting Period, the Group's finance costs increased by 109.7% to RMB103.0 million (2022: RMB49.1 million), which was mainly due to (i) the increase in borrowing rates; and (ii) the decrease in interest income.

During the Reporting Period, the Group recorded a profit of RMB163.9 million (2022: loss of RMB768.3 million), which was mainly due to (i) the significant decrease in credit impairment loss; and (ii) the decrease in the Group's various expenses.

報告期內，本集團2B端客戶範圍進一步擴大，並且銷量增長，收入增長5.5%，2B端業務收入佔比達到91.7% (2022年：87.7%)，提高4.0%。由於本公司於2023年策略性優先供應肉源予2B端，導致2C端肉源減少、產量下降，2C端的優形、鳳祥食品系列產品銷量均下降，2C端收入下降31.6%。2C端業務收入佔比為8.3% (2022年：12.3%)，降低4.0%。

營業成本

報告期內，本集團營業成本上升0.9%至人民幣4,542.9百萬元 (2022年：人民幣4,502.3百萬元)，主要由於本公司白羽肉雞飼養量增加11.4%。

管理費用

報告期內，本集團管理費用下降7.3%至人民幣100.6百萬元 (2022年：人民幣108.5百萬元)，主要由於本集團持續推進精細化管理。

銷售費用

報告期內，本集團銷售費用下降52.5%至人民幣156.3百萬元 (2022年：人民幣329.2百萬元)，主要由於本集團銷售推廣費投入減少。

研發費用

報告期內，本集團研發費用下降28.9%至人民幣22.7百萬元 (2022年：人民幣31.9百萬元)，主要由於本公司整合研發項目，優化產品結構所致。

融資成本

報告期內，本集團融資成本上升109.7%至人民幣103.0百萬元 (2022年：人民幣49.1百萬元)，主要由於(i)借款利率上升；及(ii)利息收入減少。

利潤／(虧損)總額

報告期內，本集團錄得利潤人民幣163.9百萬元 (2022年：虧損人民幣768.3百萬元)，主要由於(i)信用減值虧損大幅減少；及(ii)本集團各項費用下降所致。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Changes in significant accounting policies

On 30 November 2022, the Ministry of Finance of the PRC issued the Interpretation No. 16, which stipulates “accounting for the deferred income tax related to assets and liabilities arising from a single transaction is not applicable to the initial recognition exemption”, and has been implemented from 1 January 2023. The Company implemented the provision since 1 January 2023, with major impact as follows:

重要會計政策變更

中國財政部於2022年11月30日公佈了解釋第16號，其中「關於單項交易產生的資產和負債相關的遞延所得稅不適用初始確認豁免的會計處理」的規定自2023年1月1日起施行。本公司自2023年1月1日起執行該規定，執行該規定的主要影響如下：

Accounting item affected		Impact on the balance as at 1 January 2022 對2022年1月1日餘額的影響 RMB'000 人民幣千元	
受影響的報表項目			
Deferred income tax assets	遞延所得稅資產	1,725	
Deferred income tax liabilities	遞延所得稅負債	189	
Undistributed profits	未分配利潤	1,536	

Accounting item affected		As at/ For the year ended 31 December 2023 於2023年 12月31日/ 2023年度 RMB'000 人民幣千元	As at/ For the year ended 31 December 2022 於2022年 12月31日/ 2022年度 RMB'000 人民幣千元
受影響的報表項目			
Deferred income tax assets	遞延所得稅資產	2,250	1,786
Deferred income tax liabilities	遞延所得稅負債	197	215
Undistributed profits	未分配利潤	2,053	1,571
Income tax expenses	所得稅費用	(482)	(35)
Net profit attributable to the shareholders of the Company	歸屬於母公司股東的淨利潤	482	35

MANAGEMENT DISCUSSION AND ANALYSIS

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Analysis on Capital Resources

The Group has funded its operations principally with cash generated from its operations, borrowings and capital contributions of the shareholders of the Company (the “Shareholders”). The Group's primary uses of cash in 2023 were for working capital purposes and capital expenditures for expansion and improvement of production equipment and facilities.

As at 31 December 2023, the registered capital of the Company was RMB1,582,618,000 and the total number of issued shares of the Company (the “Shares”) was 1,582,618,000 Shares, comprising 1,045,000,000 domestic Shares and 537,618,000 H Shares with a nominal value of RMB1.0 each. During the Reporting Period, the Company allotted and issued 182,618,000 new H Shares.

As at 31 December 2023, the total borrowings of the Group amounted to RMB1,175.3 million, representing a decrease of 21.1% as compared to that as at 31 December 2022. The decrease was mainly attributable to: (i) the repayment of certain long-term borrowings that has fallen due; (ii) the decrease of pledged borrowings; and (iii) less borrowing needs as a result of the Company's improved profitability.

The Group monitors capital using a gearing ratio, which is total borrowings divided by total equity, and balance sheet ratio, which is total borrowings divided by total assets. The gearing ratio and balance sheet ratio as at 31 December 2023 was 38.7% (31 December 2022: 57.0%) and 40.0% (31 December 2022: 50.0%), respectively.

The Group's bank borrowings as at 31 December 2023 were secured by (i) mortgages of the Group's lands situated in the PRC with aggregate net carrying amount of RMB62.4 million (31 December 2022: RMB74.3 million); (ii) pledge of the Group's bank deposits of RMB8.6 million (31 December 2022: RMB187.7 million); (iii) pledge of certain of the Group's property, plant and equipment with aggregate net carrying amount of RMB886.10 million (31 December 2022: RMB1,948.5 million); and (iv) pledge of the Group's inventories with aggregate net carrying amount of RMB241.4 million (31 December 2022: Nil).

As at 31 December 2023, the Group did not have any material contingent liabilities.

資本資源分析

流動資金及資本資源

本集團的業務資金主要來自其經營所產生的現金、借貸以及本公司股東(「股東」)的資本出資。於2023年,本集團的主要現金用途為營運資金目的以及擴大及改善生產設備及設施所需資本開支。

資本架構

於2023年12月31日,本公司註冊資本為人民幣1,582,618,000元,本公司已發行股份總數為1,582,618,000股股份(「股份」),包括1,045,000,000股內資股及537,618,000股H股,每股面值為人民幣1.0元。於報告期內,本公司配發及發行182,618,000股新H股。

於2023年12月31日,本集團借款總額人民幣1,175.3百萬元,較2022年12月31日減少21.1%。減少主要是因為:(i)部分已到期的長期借款歸還;(ii)質押借款減少;及(iii)本公司盈利能力提升,借款需求減少。

本集團使用資本負債比率(即借款總額除以權益總額)及資產負債率(即借款總額除以資產總額)監管資本。於2023年12月31日,資本負債比率及資產負債率分別為38.7%(2022年12月31日:57.0%)及40.0%(2022年12月31日:50.0%)。

或然負債及資產抵押

本集團於2023年12月31日的銀行借款以(i)抵押本集團位於中國的總賬面淨值為人民幣62.4百萬元(2022年12月31日:人民幣74.3百萬元)的土地;(ii)抵押本集團人民幣8.6百萬元(2022年12月31日:人民幣187.7百萬元)的銀行存款;(iii)抵押本集團總賬面淨值為人民幣886.10百萬元(2022年12月31日:人民幣1,948.5百萬元)的若干物業、廠房及設備;及(iv)抵押本集團存貨賬面淨值為人民幣241.4百萬元(2022年12月31日:零)。

於2023年12月31日,本集團並無任何重大或然負債。

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PRINCIPAL RISKS AND UNCERTAINTIES

The results and business operations of the Group are affected by a number of risks and uncertainties directly or indirectly related to the business of the Group. Primary risk factors are outlined as follows:

Price Risks

Price risks refer to the losses of costs increase or profits decrease due to the fluctuation of the sales price. We operate in a competitive industry, where the main raw materials and products are commodities,

重大風險及不確定性

本集團的業績及業務營運受到與本集團業務直接或間接相關的眾多風險及不明朗因素影響。主要風險概述如下：

價格風險

價格風險是指銷售價格的波動導致成本上升或利潤下降的損失。我們在一個充滿競爭的行業經營，當中的主要原材料及產品均為商品並且有顯著的價格波動。我們面臨商品價格波動的風險，包括中國的玉米及豆粕（為我們的主要飼料原料）、雞苗及雞肉製品價格。該等商品價格的波動已經並預期繼續對我們的盈利能力產生影響。商品價格通常隨市況（包括供需、政府政策及主要農牧區的天氣狀況）起伏。

健康風險

健康風險是指生雞爆發疾病或生雞引發的疾病的風險。眾多國家爆發過動物疾病，包括但不限於口蹄疫、禽流感及其他動物疾病。禽流感（尤其是H5N1病毒、H7N9病毒及H5N6病毒）為一種在家禽中傳播的疾病，能夠殺死成百萬的家禽，且於一些情況下，會傳播給人類，引起發燒、咳嗽、喉嚨疼痛、肌肉痛等症狀，且於嚴重情況下引發可能致命的呼吸疾病及肺炎。我們任何生產設施的鄰近地區爆發疾病或會引起公眾及我們的客戶對我們產品的安全和質量的關注。對於健康風險，本集團已實行全面的種雞及肉雞疾病防控程序，並重點關注應對任何疾病爆發的潛在風險的響應措施。本集團的一名技術專員負責收集禽類疾病的相關資訊並進行預警。具體而言，我們實施了疾病及死亡率監控計劃，藉此，我們的員工將會檢查及清除已死亡的種雞及肉雞，並根據情況通知我們的獸醫。我們的獸醫每日監控種雞及肉雞的死亡率，而我們記錄其整個生命週期的健康狀況。該等記錄包括飼料消耗、死亡率、日產蛋量、平均蛋重、藥物治療、疫苗接種及消毒記錄。

MANAGEMENT DISCUSSION AND ANALYSIS

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Food Safety Risks

Food safety risks refer to risks of severe customer complaints, large-scale product recalls and other negative effects resulted from unqualified product and food safety indicators due to deficient food safety management system as well as early warning mechanism. To solve possible food safety risks, we have established and maintain a quality control system covering each stage of our operations. In addition to our quality control system covering each stage of our operations, we have established a food safety control system covering issues related to our R&D, supplier certification and management, procurement, production, storage, transportation and sales and distribution activities, and has obtained, among other things, (i) ISO22000 (Food Safety) Certificate; (ii) ISO9001 (Quality) Certificate; (iii) GLOBALG.A.P. (Global Good Agricultural Practices Certification); and (iv) HACCP Certification.

Safety Production Risks

Safety production risks refer to risks of corporate property loss,

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MANAGEMENT DISCUSSION AND ANALYSIS

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In addition, the COVID-19 pandemic arising in late 2019 has caused significant disruption to the PRC and world-wide economic activities. To cope with the risks caused by the COVID-19 pandemic, the Company has established an epidemic prevention and containment team and formulated a comprehensive and stringent prevention and control plan according to the development trend of the epidemic and national policies, and strived to ensure employee safety, stable production and smooth sales.

Financial Risks

As at 31 December 2023, the balance of unrestricted monetary funds of the Group was RMB189,928,600. The balance of short-term borrowings was RMB280,373,300. The balance of shareholder borrowings, long-term borrowings and long-term payables due within one year was RMB574,934,800.

The bank deposit balance in the consolidated balance sheet of the Company as at 31 December 2021 included funds amounting to RMB1,041,438,100 deposited with GMK Finance, which was controlled by GMK Holdings Group Co., Ltd. (“GMK Holdings”), the former controlling shareholder of the Company. GMK Holdings and its subsidiaries had overdue debts. GMK Finance was involved in overdue repayment disputes and litigation. As at 31 December 2022, a full provision of loss of RMB808,234,800 has made for the funds deposited with GMK Finance by the Group amounting to RMB808,234,800 and fully included in the credit impairment loss for 2022. As the Group was not able to estimate the recoverable amounts of deposits and related accrued interests in GMK Finance for the years ended 31 December 2021 and 31 December 2022, the Auditor has not been provided with sufficient and appropriate audit evidence regarding the possible impact of the abovementioned matter, and they were unable to make a judgment as to whether adjustments to the related disclosures in the consolidated financial statements are necessary. The Auditor's audit opinion on the consolidated financial statements for the year ended 31 December 2022 was qualified accordingly. As affected by the above situation, such matter may impact the comparability of current and corresponding figures from the Company's income statement in 2023.

Policy and Regulation Risks

We are subject to laws, rules and regulations inside and outside the PRC. Changes in domestic and foreign economic environment and the continuous development of the poultry industry could result in the relevant laws and regulations and industry policies being adjusted accordingly. Such changes may, to a certain extent, result in uncertainties in the future business development and operating results of the Group.

此外，自2019年年底出現的新冠疫情對中國及世界經濟活動造成重大干擾。為了應對由新冠疫情大流行引起的風險，本公司已成立疫情防控小組，結合疫情發展趨勢及國家政策，指定全方位的嚴格防控方案，全力保障員工安全、生產平穩、銷售順暢。

財務風險

於2023年12月31日，本集團未受限的貨幣資金餘額為人民幣18,992.86萬元，短期借款餘額為人民幣28,037.33萬元，股東借款、一年內到期的長期借款及長期應付款餘額為人民幣57,493.48萬元。

本集團於2021年12月31日合併資產負債表的銀行存款餘額中包括存放在受本集團原控股股東新鳳祥控股集團有限責任公司（「**新鳳祥控股**」）控制的新鳳祥財務公司的資金人民幣104,143.81萬元。新鳳祥控股及其附屬公司出現債務逾期情況，新鳳祥財務公司涉及逾期還款糾紛及訴訟。於2022年12月31日，本集團存放於新鳳祥財務公司的資金人民幣80,823.48萬元，已全額計提減值減備並全部計入2022年度信用減值損失。由於本集團無法估計於截至2021年12月31日及2022年12月31日止年度在新鳳祥財務的存款的可收回性比例，而核數師並未就上述事項對存款的可能影響提供充分及適當之審計憑證，彼等無法判斷是否有必要對綜合財務報表的相關披露作出調整。因此核數師就截至2022年12月31日止年度的綜合財務報表的審計意見為保留意見。受上述情況影響，該事項對本公司2023年度利潤表本期數據和對應數據的可比性可能產生影響。

政策法規風險

我們需遵守中國境內外的法律，法規和規章。國內外經濟環境的變化以及家禽業的不斷發展，可能會導致相關法律法規和產業政策的調整。該等變動在一定程度上可能導致本集團未來業務發展及經營業績的不確定性。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

SIGNIFICANT INVESTMENTS, ACQUISITIONS AND DISPOSALS

Save as disclosed in this annual report, during the Reporting Period, the Group did not have any other significant investments, acquisitions or disposals.

HUMAN RESOURCES

As at 31 December 2023, the Group had 6,808 employees who were directly employed by the Group, of which 6,800 employees were employed in the PRC and eight employees were located in Japan. The remuneration packages for the employees include salary, bonuses and allowances. As required by the PRC regulations, the Group (i) participates in social insurance schemes operated by the relevant local government authorities, and (ii) maintains mandatory pension contribution plans, medical insurance, work-related injury insurance, unemployment insurance and maternity insurance. The Group also provides continuing education and training programmes to its employees to improve their skills and develop their potential. The Company also adopted three share award schemes on 24 June 2020, 10 December 2021 and 29 August 2023, respectively, and any full-time or part-time employees of the Group (including any director of the Company (the “Director”)) are eligible participants under the said schemes.

BUSINESS OUTLOOK

1. Challenges and risks

- (1) the stability of global broiler supply is challenged by the Avian Flu;
- (2) reduction of excessive capacity of pork is slow, affecting recovery of chicken prices.

2. Opportunities and space

- (1) the shift in international macro-policies and the expansion of domestic macro-policies will open up space for the recovery of consumer goods market;
- (2) with declining raw material costs and recovery of demand, the industry may enter into a new round of upturns;
- (3) shortage of overseas-introduced breeds in the early stage drives up the prices of commercial white-feathered broilers;
- (4) the national catering industry continues to recover and the size of the catering market continues to expand.

重大投資、收購及出售事項

除本年報所披露者外，於報告期內，本集團並無任何其他重大投資、收購或出售事項。

人力資源

於2023年12月31日，本集團有6,808名直接受僱於本集團的僱員，其中在中國僱用6,800名僱員及八名僱員位於日本。僱員薪酬待遇包括薪金、獎金及津貼。按照中國法規規定，本集團(i)參加由相關地方政府機構運作的社會保險計劃，及(ii)設立強制性養老金供款計劃並投購醫療保險、工傷保險、失業保險及生育險。本集團亦向僱員提供持續教育及培訓課程，以提高其技能及發揮其潛能。於2020年6月24日、2021年12月10日及2023年8月29日，本公司亦分別採納三項股份獎勵計劃，且本集團任何全職或兼職僱員(包括本公司任何董事(「董事」))均為上述計劃下的合資格參與者。

業務展望

1. 挑戰與風險

- (1) 禽流感挑戰全球肉雞供給穩定性；
- (2) 豬肉去產能化緩慢，影響雞肉價格恢復。

2. 機會與空間

- (1) 國際宏觀政策轉向和國內宏觀政策雙擴張為消費品市場復甦打開空間；
- (2) 原材料成本下降與需求復甦並駕齊驅，行業可能進入新一輪上升期；
- (3) 前期海外引種短缺支撐商品代白羽肉雞價格上行；
- (4) 全國餐飲行業持續復蘇，餐飲市場規模進一步擴大。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

3. Quality growth strategies at current stage

- (1) refine management to further enhance management efficiency, thereby intensively reducing costs and increasing efficiency;
- (2) deepen channel penetration to increase customer's loyalty, realise in-depth cooperation with major customers in various industrial lines, and further increase market share in major customers;
- (3) continue to attract outstanding talents to join us, and further stabilise and optimise our operation and management team through continuous innovation in mechanisms and step-by-step implementation of medium-and long-term incentives;
- (4) continue to optimise the Group's debt structure, thereby reducing finance costs;
- (5) further enhance the Group's breeding capacity.

3. 本階段優質增長策略

- (1) 精細化管理，進一步提升管理效率，深度降本增效；
- (2) 深耕渠道，增加客戶粘性，實現與重要客戶各產業條線的深度協助，進一步提升在重要客戶的市場佔比；
- (3) 繼續吸引優秀人才加盟，通過機制的持續創新，中長期激勵政策的分步實施，進一步穩定和優化經營管理團隊；
- (4) 優化本集團債務結構，降低財務成本；
- (5) 進一步提升本集團養殖產能。

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

The Directors, supervisors (the “**Supervisors**”) and senior management of the Company during the year ended 31 December 2023 and up to the date of this annual report are set out below:

DIRECTORS

董事

Incumbent Directors

在任董事

Name 姓名	Position in the Company 公司職位
Mr. Xiao Dongsheng 肖東生先生	Executive Director and general manager 執行董事兼總經理
Mr. Shi Lei 石磊先生	Executive Director, vice general manager, chief financial officer, secretary to the Board of Directors and company secretary 執行董事、副總經理、財務總監、董事會秘書兼公司秘書
Mr. Qiu Zhongwei (appointed on 18 January 2023) 邱中偉先生 (於2023年1月18日獲委任)	Non-executive Director

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

Departure Directors

離任董事

Name 姓名	Position in the Company 公司職位
Mr. Liu Zhiguang (retired on 18 January 2023) 劉志光先生 (於2023年1月18日退任)	Chairman of the Board of Directors and executive Director 董事會主席兼執行董事
Ms. Zhou Jinying (retired on 18 January 2023) 周勁鷹女士 (於2023年1月18日退任)	Executive Director and vice general manager 執行董事兼副總經理
Mr. Liu Xuejing (retired on 18 January 2023) 劉學景先生 (於2023年1月18日退任)	Non-executive Director 非執行董事
Mr. Zhang Chuanli (retired on 18 January 2023) 張傳立先生 (於2023年1月18日退任)	Non-executive Director 非執行董事
Mr. Guo Tianyong (retired on 18 January 2023) 郭田勇先生 (於2023年1月18日退任)	Independent non-executive Director 獨立非執行董事

The biographical details of the Directors are set out as follows:

董事的履歷詳情載列如下：

Executive Directors

Mr. Xiao Dongsheng, aged 52, an executive Director and the general manager of the Company. He was appointed as a Director on 1 November 2018. He is primarily responsible for the sales and marketing functions of the Group. He is also a director of Shandong iShape Food Technology Co., Ltd. and Fengxiang Foods (Japan) Co., Ltd and an executive director of Shandong Fengxiang Industrial Co., Ltd..

Mr. Xiao has over 26 years of experience in corporate and business management. He joined the Group in December 2010. He has been a general manager and the general manager of international marketing centre of Shandong Fengxiang Food Development Co., Ltd. ("Fengxiang Food Development") since December 2011. He has also been a general manager of Shandong iShape Food Technology Co., Ltd. since June 2019. Mr. Xiao obtained a bachelor's degree in engineering from Nanjing University of Chemical Technology (currently known as Nanjing Tech University) in the PRC in July 1994.

Mr. Shi Lei, aged 38, an executive Director, the vice general manager, chief financial officer, the secretary to the Board of Directors and the company secretary of the Company. He was appointed as a Director on 31 May 2022. He is primarily responsible for the finance, breeder poultry and IT business of the Group.

執行董事

肖東生先生，52歲，為本公司執行董事兼總經理。彼於2018年11月1日獲委任為董事。彼主要負責本集團銷售及營銷職能。彼亦為山東優形食品科技有限公司及鳳祥食品株式會社的董事、山東鳳祥實業有限公司的執行董事。

肖先生在企業及業務管理方面擁有逾26年經驗。彼於2010年12月加入本集團。自2011年12月起，彼於山東鳳祥食品發展有限公司（「鳳祥食品發展」）擔任總經理兼國際營銷中心總經理。自2019年6月起，彼亦於山東優形食品科技有限公司擔任總經理。肖先生於1994年7月獲得中國南京化工學院（現稱南京工業大學）工學學士學位。

石磊先生，38歲，為本公司執行董事、副總經理、財務總監、董事會秘書兼公司秘書。彼於2022年5月31日獲委任為董事。彼主要負責本集團的財務、種禽、IT業務等事宜。

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

Mr. Shi has over 14 years of experience in finance, accounting and management, and joined the Group in June 2013. Mr. Shi served as a vice general manager of financial budget and analysis department, a financial manager and an assistant director of financial centre of the Company from June 2013 to February 2018. Mr. Shi has been a supervisor of Yucheng Fengming Food Co., Ltd. since August 2017. Prior to joining the Group, Mr. Shi worked for the finance department of Qingdao Zhengda Co., Ltd. from January 2008 to June 2010, and worked as a supervisor of the finance department of OSI Group (Weihai) Poultry Development Co., Ltd. from June 2010 to June 2013. Mr. Shi obtained a bachelor's degree in financial management from Qingdao Agricultural University in the PRC in July 2007.

Non-executive Directors

Mr. Qiu Zhongwei, aged 55, a non-executive Director of the Company. He was appointed as a Director on 18 January 2023. Mr. Qiu is a member of the remuneration committee of the Company (the "Remuneration Committee").

Mr. Qiu has over 31 years of experience in corporate finance and private equity investment. He has been a partner and managing director of PAG Asia Capital since April 2015. From 1990 to 2000, Mr. Qiu served as a vice president at Goldpark China Limited, a subsidiary of China Huaneng Group. Mr. Qiu has served as the managing director and managing partner at Hony Capital for 10 years from January 2005. Before that, he was the chairman of Yintai Holdings Limited. From July 2006 to June 2015, he served as a non-executive director of Changsha Zoomlion Heavy Industry Science and Technology Development Co., Ltd. (currently known as Zoomlion Heavy Industry Science and Technology Co., Ltd.), a company listed on the Main Board of the Stock Exchange (stock code: 01157) and the Shenzhen Stock Exchange (stock code: 000157). He served as the chairman and the general manager of Shanghai Baosteel Gases Co., Ltd. from January 2019 to February 2023. He has been a director of Metro Land Corporation Ltd., a company listed on the Shanghai Stock Exchange (stock code: 600683), since December 2017; and a non-executive director of China Youran Dairy Group Limited, a company listed on the Main Board of the Stock Exchange (stock code: 09858), since August 2020. Mr. Qiu obtained a bachelor's degree in engineering from Xi'an Jiaotong University in the PRC in 1990. He then obtained a master's degree in business administration jointly awarded by Kellogg School of Management of Northwestern University in the United States and the Hong Kong University of Science and Technology in Hong Kong in 2003.

石先生在財務、會計及管理方面具備逾14年的經驗，並於2013年6月加入本集團。石先生於2013年6月至2018年2月期間先後擔任本公司財務預算及分析部門副總經理、財務經理、財務中心主任助理。石先生自2017年8月起擔任禹城鳳鳴食品有限公司監事。加入本集團前，石先生於2008年1月至2010年6月任職於青島正大有限公司財務部，並曾於2010年6月至2013年6月擔任福喜(威海)農牧發展有限公司財務部主管。石先生於2007年7月獲得中國青島農業大學財務管理學士學位。

非執行董事

邱中偉先生，55歲，為本公司非執行董事。彼於2023年1月18日獲委任為董事。邱先生為本公司薪酬委員會(「薪酬委員會」)成員。

邱先生於企業融資及私募股權投資方面擁有逾31年經驗。彼自2015年4月起一直為太盟亞洲資本合夥人及董事總經理。自1990年至2000年，邱先生擔任Goldpark China Limited(中國華能集團的附屬公司)副總裁。邱先生自2005年1月起計10年擔任弘毅投資董事總經理及管理合夥人。此前，彼曾擔任銀泰控股公司董事長。自2006年7月至2015年6月，彼擔任長沙中聯重工科技發展股份有限公司(現稱中聯重科股份有限公司，於聯交所主板(股份代號：01157)及深圳證券交易所(股份代號：000157)上市的公司)之非執行董事。自2019年1月至2023年2月，擔任上海寶鋼氣體有限公司董事長兼總經理。自2017年12月起，彼擔任上海證券交易所上市公司京投發展股份有限公司(股份代號：600683)的董事；及自2020年8月起擔任聯交所主板上市公司中國優然牧業集團有限公司(股份代號：09858)之非執行董事。邱先生於1990年自中國西安交通大學取得工學學士學位。彼其後於2003年獲美國西北大學凱洛格商學院與香港科技大學聯合頒發工商管理碩士學位。

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

Mr. Lu Wei, aged 45, a non-executive Director. He was appointed as a Director on 18 January 2023. Mr. Lu is a member of the audit committee of the Company (the “**Audit Committee**”).

Mr. Qiu has over 21 years of experience in banking, investment and business consultation. He joined PAG Asia Capital as a senior associate in August 2011 and was subsequently promoted to vice president and executive director, he is currently a managing director of PAG Asia Capital. From September 2001 to June 2004, Mr. Lu served at the Shanghai office of Standard Chartered Bank (China) Limited. From August 2004 to April 2010, he served as a business analyst and an associate at McKinsey & Company. He served as a senior associate at the Shanghai office of CITIC Capital from May 2010 to August 2021. Mr. Lu obtained a bachelor's degree in economics with a major in international finance from Renmin University of China in the PRC in July 2001. He then obtained a master's degree in business administration from Harvard University in the United States in June 2009.

Mr. Zhu Lingjie, aged 44, is the chairman of the Board of Directors and a non-executive Director. He was appointed as a Director on 18 January 2023. Mr. Zhu is the chairman of the nomination committee of the Company (the “**Nomination Committee**”).

Mr. Zhu has over 19 years of experience in business and marketing strategy formation and investment. Mr. Zhu joined PAG Asia Capital in October 2013 and his current position is managing director. He has extensive experience in consumer goods sector and retail industry as a consultant and professional manager. From July 2005 to March 2008, he worked as a senior manager at Opera Solutions, LLC., a company providing analytics consulting service. From March 2008 to March 2012, he served as a senior project manager at Roland Berger, a worldwide management consulting company. From April 2012 to October 2013, he worked as a brand sales director at Beiersdorf AG. Mr. Zhu obtained a bachelor's degree in finance from Nanjing University in the PRC in July 2002. He then obtained a certificate of graduate studies from Johns Hopkins University Nanjing University Center for Chinese and American Studies in July 2004. He further obtained a master's degree in finance from Nanjing University in the PRC in July 2005.

Ms. Zhou Ruijia, aged 35, is a non-executive Director. She was appointed as a Director on 18 January 2023.

呂崑先生，45歲，為非執行董事。彼於2023年1月18日獲委任為董事。呂先生為本公司審計委員會（「**審計委員會**」）成員。

呂先生於銀行、投資及商業諮詢方面擁有逾21年經驗。彼於2011年8月加入太盟亞洲資本擔任高級投資經理，其後晉升為副總裁及執行董事，彼現時為太盟亞洲資本的董事總經理。自2001年9月至2004年6月，呂先生曾於渣打銀行（中國）有限公司上海辦事處任職。自2004年8月至2010年4月，彼於麥肯錫公司（McKinsey & Company）擔任商業分析員及諮詢顧問。自2010年5月至2021年8月，彼擔任中信資本（CITIC Capital）上海辦事處高級投資經理。呂先生於2001年7月取得中國人民大學國際金融專業經濟學學士學位。彼其後於2009年6月自美國哈佛大學取得工商管理碩士學位。

朱凌潔先生，44歲，為董事會主席兼非執行董事。彼於2023年1月18日獲委任為董事。朱先生為本公司提名委員會（「**提名委員會**」）主席。

朱先生於商業及營銷策略制定及投資經驗方面擁有超過19年。朱先生於2013年10月加入太盟亞洲資本，彼現時職位為董事總經理。彼作為顧問及職業經理人，在消費品界別及零售業界方面積累豐富經驗。於2005年7月至2008年3月，彼於Opera Solutions, LLC. 擔任高級經理，該公司提供分析顧問服務。於2008年3月至2012年3月，彼於羅蘭貝格（Roland Berger）擔任高級項目經理，該公司為一間全球管理諮詢公司。於2012年4月至2013年10月，彼於拜爾斯多夫（Beiersdorf AG）擔任品牌銷售總監。朱先生於2002年7月取得中國南京大學金融學學士學位。彼其後於2004年7月取得南京大學—約翰斯·霍普金斯大學中美文化研究中心的研究生證書，並於2005年7月取得中國南京大學金融學碩士學位。

周瑞佳女士，35歲，為非執行董事。彼於2023年1月18日獲委任為董事。

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

周女士於投資、財務及營運管理方面擁有逾12年經驗。周女士現為太盟亞洲資本的執行董事，專注於收購、私有化及結構性少數股權投資。自2013年加入太盟亞洲資本以來，周女士參與了多項商業服務及科技領域的投資，被投公司中包含多家於紐約證券交易所及聯交所上市的公眾公司。彼主要負責進行投資以及就戰略、財務及經營管理等方面向所投資公司提供意見和建議。於加入太盟亞洲資本前，自2011年7月至2013年7月，周女士於高盛(Goldman Sachs)投資銀行部門紐約辦公室擔任分析師，主要負責進行金融財務分析及就併購以及股權及債務發行向公司客戶及金融機構提供意見和建議。周女士於2011年在美國杜克大學取得理學學士學位。

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

Ms. Zhao Yinglin, aged 58, an independent non-executive Director. She was appointed as a Director on 28 May 2021. Ms. Zhao is a member of the Remuneration Committee and the Nomination Committee.

Ms. Zhao has 24 years of experience in corporate and business management. She was the general manager of the investment management department of China Life Property & Casualty Insurance Company Limited between October 2007 and March 2020 and the chief investment officer of PICC Health Insurance Company Limited from March 2020 to February 2021. Ms. Zhao completed her postgraduate studies in finance and investment and received her doctorate degree in economics from the Northwest University in the PRC in July 2000. She obtained the Securities Practitioners Qualifications Certificate from the Securities Association of China in February 2004 and obtained the Independent Director Qualification Certificate from the Shanghai Stock Exchange in March 2014.

Mr. Chung Wai Man, aged 60, an independent non-executive Director. He was appointed as a Director on 8 August 2019. Mr. Chung is the chairman of the Audit Committee.

Mr. Chung has over 30 years of experience in accounting, taxation and finance. Mr. Chung has served as an independent non-executive director of Net Pacific Financial Holdings Limited (stock code: 5QY) since June 2018, the shares of which are listed on the Singapore Exchange Limited and E Lighting Group Holdings Limited (stock code: 08222) since September 2014, the shares of which are listed on GEM of the Stock Exchange. Mr. Chung served as the general manager of Yipei Global Capital Limited from May 2021 to January 2024.

Mr. Chung obtained a bachelor's degree in social sciences from University of Hong Kong in December 1989 and a master's degree in international business management from City University of Hong Kong in November 1998. Mr. Chung has been an associate member of the Hong Kong Institute of Certified Public Accountants since April 1995 and a fellow of The Association of Chartered Certified Accountants in the United Kingdom since November 1999.

趙迎琳女士，58歲，為獨立非執行董事。彼於2021年5月28日獲委任為董事。趙女士為薪酬委員會成員及提名委員會成員。

趙女士在企業及業務管理方面有24年經驗。彼自2007年10月至2020年3月在中國人壽財產保險股份有限公司任投資管理部總經理，自2020年3月至2021年2月在中國人民健康保險股份有限公司任首席投資執行官。趙女士於2000年7月在西北大學經濟管理學院完成金融與投資專業學習，並獲得研究生學歷，經濟學博士學位。彼於2004年2月獲中國證券業協會證券從業人員資格證書；於2014年3月獲上海證券交易所獨立董事資格證書。

鍾偉文先生，60歲，為獨立非執行董事。彼於2019年8月8日獲委任為董事。鍾先生為審計委員會主席。

鍾先生在會計、稅務及金融方面擁有逾30年經驗。鍾先生自2018年6月至今擔任利通太平洋金融控股有限公司（股份代號：5QY）之獨立非執行董事，該股份於新加坡交易所有限公司上市。鍾先生亦自2014年9月至今擔任壹照明集團控股有限公司（股份代號：08222）之獨立非執行董事，該公司的股份於聯交所GEM上市。鍾先生自2021年5月至2024年1月上弗喂膈漂格關蔗

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

SUPERVISORS

監事

Incumbent Supervisors

在任監事

Name 姓名	Position in the Company 公司職位
Ms. Gao Jin (appointed on 18 January 2023) 高瑾女士 (於2023年1月18日委任)	Shareholders representative Supervisor 股東代表監事
Mr. Zhu Kaijie (appointed on 18 January 2023) 朱愷杰先生 (於2023年1月18日委任)	Shareholders representative Supervisor 股東代表監事
Mr. Ma Xianwen (appointed on 18 January 2023) 馬憲穩先生 (於2023年1月18日委任)	Employees representative Supervisor 職工代表監事

Departure Supervisors

離任監事

Name 姓名	Position in the Company 公司職位
Mr. Zhang Jun (retired on 18 January 2023) 張軍先生 (於2023年1月18日退任)	Shareholders representative Supervisor 股東代表監事
Mr. Chen Dehe (retired on 18 January 2023) 陳德賀先生 (於2023年1月18日退任)	Shareholders representative Supervisor 股東代表監事
Ms. Lian Xianmin (retired on 18 January 2023) 廉憲敏女士 (於2023年1月18日退任)	Employees representative Supervisor 職工代表監事

The biographical details of the Supervisors are set out as follows:

監事履歷詳情如下：

Ms. Gao Jin, aged 41, is the chairperson of the board of supervisors of the Company (the “**Board of Supervisors**”) and a Shareholders representative Supervisor. She was appointed as a Supervisor on 18 January 2023.

高瑾女士，41歲，為本公司監事會（「**監事會**」）主席及股東代表監事。彼於2023年1月18日獲委任為監事。

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT
董事、監事及高級管理層履歷

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

SENIOR MANAGEMENT

高級管理層

Name 姓名	Position in the Company 公司職位
Mr. Xiao Dongsheng 肖東生先生	General manager 總經理
Mr. Wang Zhixian 汪之現先生	Vice general manager 副總經理
Mr. Meng Tao 孟濤先生	Vice general manager 副總經理
Ms. Zhou Jinying 周勁鷹女士	Vice general manager 副總經理
Mr. Shi Lei 石磊先生	Vice general manager, chief financial officer, secretary to the Board of Directors and company secretary 副總經理、首席財務總監、董事會秘書兼公司秘書

The biographical details of senior management of the Company are set out as follows:

本公司高級管理層履歷詳情如下：

For biographical details of Mr. Xiao Dongsheng (肖東生) and Mr. Shi Lei (石磊), please refer to "Directors — Executive Directors" of this section.

有關肖東生先生及石磊先生的履歷詳情，請參閱本章節的「董事—執行董事」。

Mr. Wang Zhixian, aged 58, a vice general manager of the Company. He is primarily responsible for the food safety and quality management functions of the Group.

汪之現先生，58歲，為本公司副總經理。彼主要負責本集團食品安全及質量管理職能。

Mr. Wang has over 22 years of experience in food safety and quality management industry. He joined the Group in August 2001. He was a vice general manager of Fengxiang Food Development from August 2001 to August 2011. He served as a vice general manager of food business department of Fengxiang Food Development from August 2011 to July 2016. Mr. Wang served as a general manager and an executive director of Xingwen Tianyang Jishi Food Development Co., Ltd. from July 2016 to October 2019 and from May 2016 to October 2019, respectively. He has been a general manager of Shandong Fengxiang Industrial Co., Ltd. since December 2011.

汪先生在食品安全及質量管理行業擁有逾22年經驗。彼於2001年8月加入本集團。彼自2001年8月至2011年8月擔任鳳祥食品發展副總經理。自2011年8月至2016年7月，彼擔任鳳祥食品發展食品業務部副總經理。自2016年7月至2019年10月及自2016年5月至2019年10月，汪先生分別擔任興文天養極食食品發展有限公司總經理及執行董事。自2011年12月起，彼擔任山東鳳祥實業有限公司總經理。

Mr. Wang completed his education specialising in Chinese enterprise operator project from Peking University in the PRC in July 2017. He also completed his education specialising in refrigeration from Shandong Commercial School in the PRC in July 1986.

汪先生於2017年7月完成了中國北京大學中國企業經營項目的學習。彼亦於1986年7月完成了中國山東省商業學校製冷專業的學習。

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

董事、監事及高級管理層履歷

Mr. Meng Tao, aged 56, a vice general manager of the Company. He is primarily responsible for the operational planning and supply chain centre of the Group.

Mr. Meng has over 34 years of experience in meat product industry. He joined the Group in February 2013. He was a vice general manager of production department of Fengxiang Food Development from February 2013 to November 2013. He served as a general manager of production department of Shandong Fengxiang Industrial Co., Ltd. from November 2013 to September 2016. Mr. Meng served as a vice general manager of Fengxiang Food Development from September 2016 to February 2018.

Mr. Meng completed his education specialising in mechanical engineering from Beijing Union University in the PRC in August 1989. Mr. Meng was awarded the Post Experience Certificate in engineering business management from The University of Warwick in the United Kingdom in November 2002.

Ms. Zhou Jinying, aged 51, a vice general manager of the Company. She is the person-in-charge of the business of iShape, and is also the general manager of marketing centre.

Ms. Zhou has over 26 years of experience in marketing and media industry. She joined the Group in February 2018. She has been a vice general manager of the Company since February 2018 served as an executive Director of the Company from May 2022 to January 2023.

Prior to joining the Group, Ms. Zhou served as a general manager of the brand management centre and a chief brand officer at GMK Holdings from September 2016 to April 2018. She was a vice general manager and chief brand officer of GMK Holdings from April 2018 to January 2019.

Ms. Zhou obtained a bachelor's degree in cultural business management from Beijing Film Academy in the PRC in June 1998.

Save as disclosed in this annual report, none of the Directors, Supervisors and senior management (i) hold any other directorship in other publicly listed companies in the last three years; (ii) has any relationship with any other Directors, Supervisors, senior management, substantial shareholders or controlling shareholders of the Company; (iii) hold any other position in the Company or other members of the Group; (iv) hold any other interest in the shares of the Company with the meaning of Part XV of the Securities and Futures Ordinance (the "SFO"); and (v) has other information relating to him/her that should be disclosed pursuant to the events under Rule 13.51(2)(h) to 13.51(2)(v) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules").

孟濤先生，56歲，為本公司副總經理。彼主要負責分管本集團運營規劃和供應鏈中心。

孟先生在肉類產品行業擁有逾34年經驗。彼於2013年2月加入本集團。彼自2013年2月至2013年11月擔任鳳祥食品發展生產部副總經理。彼自2013年11月至2016年9月擔任山東鳳祥實業有限公司生產部總經理。孟先生自2016年9月至2018年2月擔任鳳祥食品發展副總經理。

孟先生於1989年8月完成了中國北京聯大機械工程學院機械工程專業的學習。孟先生於2002年11月獲英國華威大學頒發的工程商務管理進修證書。

周勁鷹女士，51歲，為本公司副總經理。彼為優形業務負責人，亦為市場中心總經理。

周女士在營銷及媒體行業擁有逾26年經驗。彼於2018年2月加入本集團。彼自2018年2月起擔任本公司副總經理並於2022年5月至2023年1月期間擔任本公司執行董事。

加入本集團之前，周女士自2016年9月至2018年4月擔任新鳳祥控股品牌管理中心總經理兼首席品牌官。彼自2018年4月至2019年1月擔任新鳳祥控股副總經理及首席品牌官。

周女士於1998年6月在中國獲得北京電影學院文化事業管理學士學位。

除本年度報告所披露者外，董事、監事及高級管理人員(i)並無於過往三年於其他公眾上市公司擔任任何其他董事職務；(ii)與本公司任何其他董事、監事、高級管理人員、主要股東或控股股東概無任何關係；(iii)並無於本公司或本集團其他成員公司擔任任何職位；

BIOGRAPHIES OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT 董事、監事及高級管理層履歷

UPDATE ON DIRECTORS' AND SUPERVISORS' INFORMATION

Change of Directors

The fourth session of the Board of Directors expired upon the conclusion of the 2023 first extraordinary general meeting and the 2023 first H shareholders class meeting of the Company held on 18 January 2023, and all directors of the fourth session of the Board of Directors retired from their positions as Directors at that time. On 18 January 2023, the appointments of the Directors of the fifth session of the Board of Directors, namely Mr. Xiao Dongsheng and Mr. Shi Lei as executive Directors, Mr. Qiu Zhongwei, Mr. Lu Wei, Mr. Zhu Lingjie and Ms. Zhou Ruijia as non-executive Directors and Ms. Wang Anyi, Ms. Zhao Yinglin and Mr. Chung Wai Man as independent non-executive Directors, were approved by the Shareholders at the 2023 first extraordinary general meeting of the Company. Mr. Zhu Lingjie was elected and appointed as the chairman of the Board of Directors.

Changes of Supervisors

The fourth session of the Board of Supervisors expired upon the conclusion of the 2023 first extraordinary general meeting and the 2023 first H shareholders class meeting of the Company held on 18 January 2023, and all Supervisors of the fourth session of the Board of Supervisors retired from their positions as Supervisors at that time. On 18 January 2023, the appointments of the Supervisors of the fifth session of the Board of Supervisors, namely Ms. Gao Jin and Mr. Zhu Kaijie as Shareholders representative Supervisors were approved by the Shareholders at the 2023 first extraordinary general meeting of the Company. On the same date, Mr. Ma Xianwen was elected as an employees representative Supervisor at the employees representative meeting of the Company. Ms. Gao Jin was elected and appointed as the chairperson of the Board of Supervisors.

董事及監事資料更新

董事變動

第四屆董事會於本公司於2023年1月18日舉行的2023年第一次臨時股東大會及2023年第一次H股類別股東大會結束時屆滿，第四屆董事會全體董事於其時退任董事職務。於2023年1月18日，第五屆董事會董事的委任，即肖東生先生及石磊先生為執行董事，邱中偉先生、呂崑先生、朱凌潔先生及周瑞佳女士為非執行董事及王安易女士、趙迎琳女士及鍾偉文先生為獨立非執行董事，已獲股東於本公司2023年第一次臨時股東大會上批准。朱凌潔先生已獲選及獲委任為董事會主席。

監事變動

第四屆監事會於本公司於2023年1月18日舉行的2023年第一次臨時股東大會及2023年第一次H股類別股東大會結束時屆滿，第四屆監事會全體監事於其時退任監事職務。於2023年1月18日，第五屆監事會監事的委任即高瑾女士及朱愷杰先生為股東代表監事已獲股東於本公司2023年第一次臨時股東大會上批准。同日，馬憲穩先生於本公司職工代表大會上獲選為職工代表監事。高瑾女士已獲選及獲委任為監事會主席。

REPORT OF BOARD OF DIRECTORS

董事會報告

The Board of Directors is pleased to present its report (the “**Report of Board of Directors**”) together with the financial statements of the Company for the year ended 31 December 2023.

PRINCIPAL BUSINESS

The principal business of the Company is the R&D, processing and sale of chicken meat products made with white-feathered broilers. Main products include processed chicken meat products and raw chicken meat products.

RESULTS

The results for the year ended 31 December 2023 are set out in the consolidated income statement on pages 130 to 132 of this annual report.

DIVIDENDS DISTRIBUTION

The Company has adopted a dividend policy, pursuant to which the Company may declare and pay dividends to the Shareholders. Any proposed distribution of dividends shall be formulated by the Board of Directors and will be subject to approval at the Shareholders' meeting. A decision to declare or to pay any dividends in the future, and the amount of any dividends, will depend on a number of factors, including the Group's results of operations, cash flows, financial condition, capital adequacy ratio, payments by the subsidiaries of cash dividends to the Company, business prospects, statutory, regulatory and contractual restrictions on the Company's declaration and payment of dividends and other factors that the Board of Directors considers important. The articles of association of the Company (the “**Articles of Association**”) stipulate that the Company may distribute dividends by means of cash, stock or a combination of cash and stock.

董事會欣然提呈本公司截至2023年12月31日止年度之報告（「**董事會報告**」）及財務報表。

主要經營業務

本公司主要經營業務是用白羽雞為原材料，研發、加工及推銷雞肉製品。主要產品包括深加工雞肉製品、生雞肉製品。

業績

截至2023年12月31日止年度業績載於本年報第130頁至第132頁的合併利潤表中。

股息分配

本公司已採納股息政策，據此，本公司可宣派及派付股息予股東。任何分派股息的計劃須由董事會制定並

囑託分派股息脛焜本公司可宣派公制定刺\轴骈%瞞 x 柁栳

REPORT OF BOARD OF DIRECTORS

董事會報告

Pursuant to the Notice of the State Administration of Taxation on Issues Concerning Individual Income Tax Collection and Management after the Repeal of Guo Shui Fa [1993] No. 045 (Guo Shui Han [2011] No. 348), individuals who are resident outside the PRC and who hold shares issued in Hong Kong by domestic non-foreign invested enterprises enjoy preferential tax rate in accordance with the tax conventions between Mainland China and the country where the residents reside and the tax arrangements between the Mainland China and Hong Kong (Macao). Individual shareholders will be generally subject to a withholding tax rate of 10% when domestic non-foreign invested enterprises which issue shares in Hong Kong distribute dividends to their shareholders, unless otherwise required by the regulations of relevant tax laws and tax conventions. Pursuant to the Notice on the Issues Concerning Withholding the Enterprises Income Tax on the Dividends Paid by Chinese Resident Enterprises to H Share Holders Who Are Overseas Non-resident Enterprises (Guo Shui Han [2008] No. 897) of the State Administration of Taxation, we are obliged to withhold and pay enterprise income tax at the rate of 10% from dividends paid or payable for H Shares when distributing dividends to non-resident enterprise shareholders of H Shares. No tax is payable in Hong Kong in respect of dividends paid by us according to the current practice of the Hong Kong Inland Revenue Department. Shareholders are recommended to consult their tax advisers regarding the tax implication in the PRC, Hong Kong and other tax implications arising from their holding and disposal of H Shares.

The Board of Directors has resolved not to declare any final dividend for the year ended 31 December 2023 (2022: nil). As at the date of this annual report, the Board of Directors is not aware of any Shareholders who have waived or agreed to waive any dividends.

根據《國家稅務總局關於國稅發[1993]045號文件廢止後有關個人所得稅徵管問題的通知》(國稅函[2011]348號)，境外居民個人持有境內非外商投資企業在香港發行的股票，按照中國內地與居民居住國的稅收協定和中國內地與香港(澳門)的稅收安排，享受優惠稅率。在香港發行股票的境內非外商投資企業向股東分配股息時，除有關稅法和稅收協定另有規定外，個人股東一般按10%的預提稅率繳納。根據《國家稅務總局關於中國居民企業向境外非居民企業H股股東派發股息扣繳企業所得稅有關問題的通知》(國稅函[2008]897號)，我們在向非居民企業H股股東派發股息時，有義務從已支付或應支付的H股股息中按10%的稅率扣繳企業所得稅。根據香港稅務局現行慣例，我們在香港支付股息無須繳稅。關於股東持有及出售H股的中國、香港及其他稅務影響，本公司建議股東自行諮詢稅務顧問。

董事會已議決不宣派截至2023年12月31日止年度的任何末期股息(2022年：零)。於本年報日期，董事會並不知悉任何股東已放棄或同意放棄任何股息。

REPORT OF BOARD OF DIRECTORS

董事會報告

ANNUAL GENERAL MEETING

The annual general meeting (the “AGM”) of the Company is expected to be held on Thursday, 23 May 2024. The notice of the AGM will be published and despatched to the Shareholders in due course in the manner as required by the Articles of Association and the Listing Rules.

CLOSURE OF REGISTER OF MEMBERS

In order to determine the entitlement to attend and vote at the AGM, the register of members of the Company will be closed from Monday, 20 May 2024 to Thursday, 23 May 2024 (both days inclusive), during which period no transfer of Shares will be effected. In order to be qualified to attend and vote at the AGM, all transfers accompanied by the relevant Share certificates must be lodged with the H share registrar of the Company, namely Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong (in respect of H Shareholders), or to the Company's registered office in the PRC at Liumiao Village, Anle Town, Yanggu County, Liaocheng City, Shandong Province, PRC (in respect of domestic Shareholders) no later than 4:30 p.m. on Friday, 17 May 2024.

BUSINESS REVIEW

A fair review of the business and a discussion and analysis of the Group's performance during the year and the material factors underlying its results and financial position are provided in the “Management Discussion and Analysis” on pages 15 to 35 of this annual report. Description of the principal risks and uncertainties faced the Group can be found throughout this annual report. Particulars of important events affecting the Group that have occurred after 31 December 2023, if any, can also be found in the notes to the financial statements.

In addition, more details regarding the Group's performance by reference to financial key performance indicators and environmental policies, as well as compliance with relevant laws and regulations which have a significant impact on the Group, are provided in the “Management Discussion and Analysis” of this annual report. Each of the above-mentioned relevant contents form an integral part of the Report of Board of Directors.

股東週年大會

本公司計劃於2024年5月23日(星期四)舉行股東週年大會(「股東週年大會」)。股東週年大會通告將於適當時候按《公司章程》及《上市規則》規定的方式刊登及向股東寄發。

暫停辦理股份過戶登記

為確定可出席股東週年大會並於會上投票之資格，本公司將於2024年5月20日(星期一)至2024年5月23日(星期四)(包括首尾兩天)暫停辦理股份過戶登記手續，期間不接受任何股份轉讓登記。為符合出席股東週年大會並於會上投票之資格，所有過戶文件連同相關股票須不遲於2024年5月17日(星期五)下午四時三十分送達本公司H股股份過戶登記處，即香港中央證券登記有限公司，地址為香港灣仔皇后大道東183號合和中心17樓1712–16號舖(就H股股東而言)，或本公司中國註冊辦事處，地址為中國山東省聊城市陽谷縣安樂鎮劉廟村(就內資股股東而言)。

業務回顧

本集團於本年度內業務的公平回顧及本集團表現的討論及分析，以及與其業績及財務狀況相關的重大因素已載列於本年報第15至第35頁的「管理層討論及分析」。有關本集團面對之主要風險及不確定因素之描述已載於本年報內。2023年12月31日之後發生的影響本集團的重要事件的詳細信息(如有)也載列於財務報表的附註中。

此外，本年報的「管理層討論及分析」中還提供了有關本集團財務關鍵績效指標和環境政策方面表現的更多詳細信息，以及對本集團有重大影響的相關法律法規的合規情況。上述相關內容是本董事會報告不可分割的組成部分。

REPORT OF BOARD OF DIRECTORS

董事會報告

FINANCIAL SUMMARY

A summary of the Company's results, assets and liabilities for the last five financial years are set out on page 324 of this annual report. This summary does not form part of the financial statements.

AUDIT QUALIFICATION FOR THE YEAR ENDED 31 DECEMBER 2023

The Board of Directors and Audit Committee's View and the Plan to Address the Opinion

The Auditor has expressed a qualified opinion in the independent auditors' report relating to the audit of the consolidated financial statements of the Group for the year ended 31 December 2023. The Board of Directors would like to provide the following additional information:

In July 2023, the Company was informed that a company submitted to the National Administration of Financial Regulation (國家金融監督管理總局) ("NAFR") an application of the bankruptcy liquidation of GMK Finance and the NAFR has principally approved the commencement of bankruptcy proceedings of GMK Finance. The deposits with GMK Finance have been unavailable for withdrawal and utilisation by the Group for daily operation since November 2022. In addition, there was an overdue payment for deposit interests from GMK Finance to the Group.

As the Group was not able to estimate the recoverable amounts of deposits in GMK Finance for the years ended 31 December 2021 and 31 December 2022, the Auditor has not been provided with sufficient and appropriate audit evidence regarding the possible impact of the abovementioned matter, and they were unable to make a judgment as to whether adjustments to the related disclosures in the consolidated financial statements are necessary. The Auditor's audit opinion on the consolidated financial statements for the year ended 31 December 2022 was qualified accordingly. As affected by the above situation, such matter might impact the comparability of current and corresponding figures from the Company's income statement in 2023.

財務概要

本集團於過往五個財政年度的業績、資產及負債之概要載列於本年報第324頁。此概要不構成財務報表的一部份。

截至2023年12月31日止年度的審計保留意見

董事會及審計委員會的觀點及解決該意見的計劃

一、於2023年的保留意見

核數師已於獨立核數師報告中就本集團截至2023年12月31日止年度的綜合財務報表的審計發表保留意見。董事會謹此提供以下補充資料：

2023年7月，本公司獲悉一家公司向國家金融監督管理總局（「國家金融管理局」）提交新鳳祥財務破產清算申請，而國家金融管理局原則上批准新鳳祥財務展開破產程序。自2022年11月起，於新鳳祥財務的存款本集團已不可取出及用於日常經營。此外，新鳳祥財務逾期向本集團支付存款利息。

二、保留意見基準

由於本集團無法估計於截至2021年12月31日及2022年12月31日止年度在新鳳祥財務的存款的可收回性比例，而核數師並未就上述事項對存款的可能影響提供充分及適當之審計憑證，彼等無法判斷是否有必要對綜合財務報表的相關披露作出調整。因此核數師就截至2022年12月31日止年度的綜合財務報表的審計意見為保留意見。受上述情況影響，該事項對本公司2023年度利潤表本期數據和對應數據的可比性可能產生影響。

REPORT OF BOARD OF DIRECTORS

董事會報告

三、消除審計保留意見

As at the date of this annual report, the bankruptcy liquidation of GMK Finance has commenced, and the first creditors' meeting in relation to the bankruptcy liquidation proposal was held on 15 March 2024. The voting of the bankruptcy liquidation proposal was closed on 29 March 2024. Since the Auditor expressed an audit qualification on the 2022 financial figures of the Group, this have had a carryforward impact on the Company's annual results for the year ended 31 December 2023 as the 2022 financial figures formed the basis for the corresponding figures (including the opening balance figures) presented in the consolidated financial statements for the year ended 31 December 2023. As the Auditor did not express a qualified opinion on the 2023 financial figures of the Group, this would not have carryforward impact on the consolidated financial statements for the year ending 31 December 2024 (the "2024 Financial Statements") and the audit qualification will be removed in the 2024 Financial Statements.

During the audit process, the Audit Committee reviewed the management's position above and agreed with such position addressing the issues.

ENVIRONMENTAL POLICY

The Group is subject to the PRC national and local environmental laws and regulations, including but not limited to the Environmental Protection Law of the PRC, the Law on the Prevention and Treatment of Water Pollution of the PRC and the Law for the Prevention and Treatment of Air Pollution of the PRC. In particular, there are environmental regulations concerning the treatment of wastewater produced by our slaughtering and processing facilities and we are subject to annual inspection by the regulatory authorities for compliance with these laws and regulations. Failure to comply with applicable PRC environmental protection laws and regulations may result in significant consequences, including administrative, civil and criminal penalties, liability for damages and negative publicity. Further, such failure to comply, or allege on failure to comply, with the relevant PRC laws, regulations or government policies on environmental protection, may lead to costly litigation or penalty imposed by the relevant judicial or governmental authorities. We emphasise on environmental protection and strive to minimise the environmental impact brought by our business operations.

The Group has established environmental policies and procedures aimed at compliance with local environmental and other laws. Management performs regular reviews to identify environmental risks and to ensure that the systems in place are adequate to manage these risks.

截至本年報日期，新鳳祥財務破產清算已經展開，有關破產清算案的首次債權人會議已於2024年3月15日召開。破產清算案的投票已於2024年3月29日截止。由於核數師就本集團2022年財務數據發表審核保留意見，其對截至2023年12月31日止年度之本公司年度業績產生結轉影響，原因為2022年財務數據構成截至2023年12月31日止年度之綜合財務報表所呈列相應數據（包括年初結餘數據）之基準。由於核數師沒有就本集團2023年財務數據發表保留意見，其將不會對截至2024年12月31日止年度之綜合財務報表（「2024年財務報表」）具結轉影響，而審核保留意見將於2024財務報表內移除。

四、審計委員會的觀點

於審計過程中，審計委員會已審查管理層的上述立場，並同意其解決該等問題的立場。

環境政策

本集團須遵守中國國家及地方環保法律法規，包括但不限於《中華人民共和國環境保護法》、《中華人民共和國水污染防治法》及《中華人民共和國大氣污染防治法》，尤其是關於我們屠宰加工設施所產生污水的處理的環保法規，而我們須接受監管機構年檢以確保遵守該等法律法規。倘我們未能遵守適用的中國環境保護法律法規，可能會帶來嚴重後果，包括行政、民事及刑事處罰、損害賠償責任以及負面報導。此外，該等未能遵守或被指控未遵守有關環境保護的相關中國法律、法規或政府政策，可能會導致費用高昂的訴訟或受到相關司法或政府部門的處罰。我們注重環保並努力將我們業務運營對環境的影響降至最低。

本集團已制定旨在遵守當地環境及其他法律的環境政策及程序。管理層定期進行審查以識別環境風險，並確保所實行的制度足以管理該等風險。

REPORT OF BOARD OF DIRECTORS

董事會報告

There had been no material administrative penalties imposed on the Group as a result of non-compliance with any PRC laws or regulations in relation to environmental protection during the year ended 31 December 2023.

The Board of Directors has authorised the senior management to control and monitor the environmental, social and governance (“ESG”) performance for the daily management of ESG. Investors can search for information related to the ESG report on the investors relationship page of the Company’s website. As reported by the senior management, the Board of Directors considers that the Group’s ESG performance, with respect to the subject areas and individual aspects that are set out in Appendix C2 to the Listing Rules, has been satisfactory.

RELATIONSHIP WITH STAKEHOLDERS

Employees

As at 31 December 2023, we had 6,808 employees who were directly employed by us, of which 6,800 employees were employed in the PRC and eight employees were located in Japan.

The remuneration packages for our employees include salary, bonuses and allowances. Except for Japanese employees who are required to comply with Japanese laws and regulations, as required by the PRC regulations, we participate in social insurance schemes operated by the relevant local government authorities and maintain mandatory pension contribution plans, medical insurance, work-related injury insurance, unemployment insurance and maternity insurance for some of our employees. We also contribute to housing provident fund for some of our employees. No forfeited contribution was used by the employer to reduce the contribution payable in the future years. Details of the defined contribution and benefit scheme of the Group for the year ended 31 December 2023 are set out in note III(XXII) to the financial statements.

When we make hiring decisions, we take into account factors such as our business strategies, our development plans, industry trends and the competitive environment. We recruit our employees based on a number of factors such as their work experience, educational background and vacancy needs. We endeavour to attract and retain appropriate and suitable personnel to serve the Group.

於截至2023年12月31日止年度期間，本集團未因違反有關環境保護的中國法律或法規而受到重大行政處罰。

董事會授權予高級管理層，以讓其對日常環境、社會及管治（「環境、社會及管治」）管理工作，對環境、社會及管治表現進行控制及監察。投資者可在本公司網站的投資者關係頁面，查詢環境、社會及管治報告資料。按照高級管理層的匯報，董事會認為本集團的環境、社會及管治在《上市規則》附錄C2中的所列的主要範疇和各層面而言，均令人滿意。

與主要利益相關者的關係

僱員

於2023年12月31日，我們有6,808名直接受僱於我們的僱員，其中包括6,800名位於中國的僱員及八名位於日本的僱員。

僱員薪酬待遇包括薪金、獎金及津貼。除日本僱員須遵守日本法律法規外，按照中國法規規定，我們參加由相關地方政府機構運作的社會保險計劃，並為部分僱員設立強制性退休金供款計劃並投購醫療保險、工傷保險、失業保險及生育險。我們亦為部分僱員支付住房公積金供款。概無已沒收的供款可供僱主用以減少於未來數年應付的供款。本集團截至2023年12月31日止年度的設定提存及福利計劃詳情載於財務報表附註三（二十二）。

當我們作出僱傭決定時，會考慮業務策略、發展計劃、行業趨勢和競爭環境等因素。我們基於僱員的工作經驗、教育背景及職位空缺需求等眾多因素來聘請僱員。我們致力於吸引並留住適當和合適的人員來為本集團服務。

We provide continuing education and training programmes to our employees to improve their skills and develop their potential. We also adopt evaluation programmes through which our employees can receive feedback. We foster strong employee relations by offering various staff benefits and personal development support. Our subsidiaries in China have established labour unions in accordance with the applicable PRC law. We are not subject to any collective bargaining agreements. As at the date of this annual report, we had not experienced any material labour disputes or claims.

The Company also adopted three share award schemes on 24 June 2020, 10 December 2021 and 29 August 2023, respectively, and any full-time or part-time employees of the Group (including any Director) are eligible participants under the said schemes.

Customers

We had a diversified customer base of over 3,000 customers globally, including internationally renowned food processors and traders as well as fast food restaurant chains (and their poultry meat suppliers and sourcing agents). We exported to countries including Japan, Malaysia, Europe, Korea, the Middle East, Mongolia and Singapore. We also sell our products to our distributors whose designated sales regions are all within the PRC.

For the year ended 31 December 2023, the Group's sales to its five largest customers accounted for 26.3% (2022: 23.15%) of the Group's total sales and sales to the largest customer accounted for 11.3% (2022: 10.80%).

Suppliers

We procured (i) raw materials for the production of our animal feeds, including corn, soybean meal, soybean oil and wheat, and (ii) Parent Stock Day-old Chicks for the production of our chicken meat products in the PRC. We also procured raw chicken meat products from third party suppliers domestically as well as from overseas for producing our processed chicken meat products in order to meet customers' growing demand. During the Reporting Period, we have entered into hedging activities in respect of the commodity price fluctuation of soybean meal and corn.

For the year ended 31 December 2023, purchases from the Group's five largest suppliers accounted for 24.78% (2022: 22.12%) of the Group's total purchases and purchases from the largest supplier accounted for 10.11% (2022: 6.42%).

我們向僱員提供繼續教育及培訓課程，以提高其技能及發揮其潛能。我們亦採納評估計劃，據此，僱員可收到反饋意見。我們通過提供多種員工福利及個人發展支持來促進牢固的僱員關係。我們於中國的附屬公司已根據適用中國法律成立工會。我們並不受到任何集體談判協議規限。截至本年報日期，我們尚未發生任何重大的勞資糾紛或索賠。

於2020年6月24日、2021年12月10日及2023年8月29日，本公司亦分別採納三項股份獎勵計劃，且本集團任何全職或兼職僱員（包括任何董事）均為上述計劃下的合資格參與者。

客戶

我們在全球擁有由逾3,000名客戶所組成的多元化客戶群，包括國際知名食品加工商及貿易商以及快餐連鎖店（及其禽肉供應商及採購代理）。我們出口的國家包括日本、馬來西亞、歐洲、韓國、中東、蒙古及新加坡。我們亦將產品售予我們的分銷商，彼等的指定銷售區域均位於中國境內。

截至2023年12月31日止年度，本集團對五大客戶的銷售額佔本集團銷售總額的26.3%（2022年：23.15%），其中對最大客戶的銷售額佔11.3%（2022年：10.80%）。

供應商

我們採購(i)原材料（包括玉米、豆粕、豆油及小麥）以生產飼料，及(ii)父母代種雞苗以在中國生產雞肉製品。為生產深加工雞肉製品以迎合不斷增長的客戶需求，我們亦從國內第三方供應商及海外採購生雞肉製品。於報告期內，我們已就對豆粕、玉米的商品價格波動進行對沖活動。

截至2023年12月31日止年度，本集團自五大供應商的採購額佔本集團採購總額的24.78%（2022年：22.12%），其中自最大供應商的採購額佔10.11%（2022年：6.42%）。

REPORT OF BOARD OF DIRECTORS

董事會報告

During the year ended 31 December 2023, none of the Directors or the Supervisors or any of their associates or any Shareholders (which, to the best knowledge of the Directors and Supervisors own more than 5% of the number of issued Shares) had any interest in the Company's five largest customers and suppliers.

SHARE CAPITAL

Details of movements in the share capital of the Company during the year ended 31 December 2023 are set out in note V (XXXII) to the financial statements.

As at 31 December 2023, the issued share capital of the Company was 1,582,618,000 Shares (of which 1,045,000,000 were domestic Shares and 537,618,000 were H Shares).

RESERVES

Details of movements in the reserves of the Group during the year ended 31 December 2023 are set out in the consolidated statement of changes in owners' equity.

DISTRIBUTABLE RESERVES

As at 31 December 2023, pursuant to the relevant laws and regulations, the Company has distributable reserves of RMB618.1 million in total available for distribution (2022: RMB456.3 million).

BANK LOANS AND OTHER BORROWINGS

Particulars of bank loans and other borrowings of the Company as at 31 December 2023 are set out in note V (XVIII), note V (XXIV), note V (XXV), note V (XXVI) and note V (XXVII) to the financial statements.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year ended 31 December 2023 are set out in note V (IX) to the financial statements.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Articles of Association or the PRC laws that would oblige the Company to offer new shares on a pro rata basis to existing Shareholders.

截至2023年12月31日止年度，概無董事或監事或其任何聯繫人士或股東（據董事及監事所深知，擁有超過5%之已發行股份數）於本公司五大客戶和供應商中擁有任何權益。

股本

本公司截至2023年12月31日止年度之股本變動詳情載於財務報表附註五（三十二）。

於2023年12月31日，本公司已發行股本為1,582,618,000股，其中，1,045,000,000股為內資股，537,618,000股為H股。

儲備

本集團於截至2023年12月31日止年度之儲備變動詳情載於合併所有者權益變動表中。

可供分派儲備

於2023年12月31日，根據相關法律法規，本公司可供分派的儲備合共為人民幣618.1百萬元（2022年：人民幣456.3百萬元）。

銀行貸款及其他借貸

本公司於2023年12月31日之銀行貸款及其他借貸詳情載列於財務報表附註五（十八）、附註五（二十四）、附註五（二十五）、附註五（二十六）及附註五（二十七）。

物業、廠房及設備

本集團截至2023年12月31日止年度之物業、廠房及設備變動詳情載於財務報表附註五（九）。

優先購買權

在《公司章程》或中國法律中，並無規定本公司有責任按比例向現有股東提呈發售新股的優先購買權條文。

SERVICE CONTRACTS OF DIRECTORS AND SUPERVISORS

According to the Articles of Association, the terms of service of both the Directors and the Supervisors are for three years, and all Directors and Supervisors are subject to re-appointment or re-election upon the expiry of their term. Each of the executive Directors, non-executive Directors, independent non-executive Directors and Supervisors has entered into a service contract generally with a term of three years with the Company. None of the Directors or Supervisors has or is proposed to have a service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation (other than statutory compensation).

董事和監事之服務合約

根據《公司章程》的規定，董事和監事的任期均為三年，所有董事和監事的任期屆滿，均應重新任命或重選。每一位執行董事、非執行董事、獨立非執行董事及監事已分別與本公司訂立一項通常為期三年的服務合約。概無董事或監事與本公司或其任何附屬公司訂定或建議簽訂任何不得在一年內於毋須作出賠償下（法定賠償除外）將其終止之服務合約。

獨立非執行董事之獨立性

根據《上市規則》第3.13條之規定，本公司已收悉每名獨立非執行董事有關其獨立性之年度確認書。本公司認為所有獨立非執行董事均具獨立性，且於本年報日期仍然如此。

董事及監事的證券交易

董事及監事的證券交易

本公司已採納《上市規則》附錄C3所載的《上市發行人董事進行證券交易的標準守則》（「《標準守則》」），作為董事及監事進行證券交易的行為守則。本公司已向各董事及監事作出具體查詢並獲各董事及監事確認，於報告期內及直至本年報日期已遵守《標準守則》項下規定的所有標準。

REPORT OF BOARD OF DIRECTORS

董事會報告

INTERESTS AND SHORT POSITIONS OF DIRECTORS, SUPERVISORS AND CHIEF EXECUTIVES IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2023, the interests and short positions of the Directors, Supervisors and chief executives in any shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning as defined in Part XV of the SFO), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including the interests and short positions which they were taken or deemed to have under such provisions of the SFO), or to be entered in the register to be kept pursuant to section 352 of the SFO, or other wise required to be notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix C3 to the Listing Rules are as follows:

The Company

Name of Directors/ Supervisors	Nature of interest	Class of Shares	Number of Shares	Approximate percentage of interest in the relevant class of Shares of the Company ⁽¹⁾ 於本公司相關 股份類別中 所佔概約權益 百分比 ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾ 於本公司總股本 中所佔概約權益 百分比 ⁽²⁾
董事／監事姓名	權益性質	股份類別	股份數目		
Mr. Xiao Dongsheng ⁽³⁾ 肖東生先生 ⁽³⁾	Beneficiary of a trust 信託受益人	H Shares H股	3,216,000 (L)	0.60%	0.20%
Mr. Shi Lei ⁽³⁾ 石磊先生 ⁽³⁾	Beneficial interest 實益權益	H Shares H股	528,666 (L)	0.10%	0.03%
	Beneficiary of a trust 信託受益人	H Shares H股	857,334 (L)	0.16%	0.05%

董事、監事及最高行政人員於公司股份、相關股份及債券中擁有的權益及淡倉

於2023年12月31日，董事、監事及最高行政人員於本公司或其任何相聯法團（定義見《證券及期貨條例》第XV部）的任何股份、相關股份及債券中，擁有根據《證券及期貨條例》第XV部第7及第8分部須知會本公司及聯交所的權益及淡倉（包括根據《證券及期貨條例》有關條文被當作或視為擁有的權益及淡倉），或根據《證券及期貨條例》第352條須記入所存置的登記冊內的權益及淡倉，或根據《上市規則》附錄C3所載的《標準守則》須另行知會本公司及聯交所的權益及淡倉如下：

本公司

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Notes:

- (1) The calculation is based on the percentage of shareholding in domestic Shares or H Shares respectively.
- (2) The calculation is based on the total number of 1,045,000,000 domestic Shares in issue and 537,618,000 H Shares in issue.
- (3) Mr. Xiao Dongsheng and Mr. Shi Lei have been granted the awarded shares under the 2020 Share Award Scheme and/or 2021 Share Award Scheme. They are deemed to be interested in the issued share capital of the Company for the awarded shares which have been granted to them pursuant to Part XV of the SFO. As at 31 December 2023, all of the awarded Shares to Mr. Xiao Dongsheng and Mr. Shi Lei under the 2020 Share Award Scheme were vested. Out of the 2021 Awarded Shares granted to Mr. Xiao Dongsheng and Mr. Shi Lei, 1,944,000 and 857,334 2021 Awarded Shares under the 2021 Share Award Scheme (representing approximately 0.12% and 0.05% of all the issued Shares), have not yet been vested, respectively.
- (4) The letter "L" denotes a long position in the Shares.

Save as disclosed above, as at 31 December 2023, none of the Directors, Supervisors or chief executives or their associates have or are deemed to have any interests and short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning as defined in Part XV of the SFO), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including the interests and short positions which they were taken or deemed to have under such provisions of the SFO), or pursuant to section 352 of the SFO, required to be entered in the register referred therein, or otherwise required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

附註：

- (1) 分別以內資股或H股的持股百分比為基準計算。
- (2) 以合共1,045,000,000股已發行內資股及537,618,000股已發行H股為基準計算。
- (3) 肖東生先生及石磊先生已根據2020年股份獎勵計劃及／或2021年股份獎勵計劃獲授獎勵股份，根據《證券及期貨條例》第XV部，彼等已被視作就其獲授的獎勵股份而於本公司已發行股本中擁有權益。於2023年12月31日，根據2020年股份獎勵計劃授予肖東升先生及石磊先生的所有獎勵股份均已歸屬。根據2021年股份獎勵計劃授予肖東升先生及石磊先生的2021年獎勵股份中，1,944,000股及857,334股2021年獎勵股份（分別佔已發行股份總數約0.12%及0.05%）尚未歸屬。
- (4) 字母「L」指股份中的好倉。

除上文所披露者外，於2023年12月31日，概無董事、監事或最高行政人員或彼等聯繫人士於或被視為於本公司或其相聯法團（定義見《證券及期貨條例》第XV部）的股份、相關股份或債券中擁有任何根據《證券及期貨條例》第XV部第7及第8分部須知會本公司及聯交所的權益及淡倉（包括根據《證券及期貨條例》有關條文被當作或視為擁有的權益及淡倉），或根據《證券及期貨條例》第352條須記入該條所述之登記冊內的權益及淡倉，或根據《標準守則》須另行知會本公司及聯交所的權益及淡倉。

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INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS IN THE SHARES AND UNDERLYING SHARES

As at 31 December 2023, to the best knowledge of the Directors, the following persons (not being the Directors or Supervisors or chief executives) had interests or short positions in the shares or underlying shares which were required to be entered in the register referred to in section 336 of the SFO by the Company or would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO:

主要股東於股份和相關股份中的權益和淡倉

於2023年12月31日，就董事所深知，以下人士（並非董事或監事或最高行政人員）於股份或相關股份擁有本公司根據《證券及期貨條例》第336條須記入該條所述之登記冊或根據《證券及期貨條例》第XV部第2及第3分部條文須向本公司披露的權益或淡倉：

Name of Shareholders	Nature of interest	Class of Shares	Number of Shares	Approximate percentage of interest in the relevant class of Shares of the Company ⁽¹⁾ 於本公司相關股份類別中所佔概約權益百分比 ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾ 於本公司總股本中所佔概約權益百分比 ⁽²⁾
股東名稱	權益性質	股份類別	股份數目		
Shan Weijian ⁽³⁾ 單偉建 ⁽³⁾	Interest in controlled corporation 受控法團權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Interest in controlled corporation 受控法團權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
PAG Capital Limited ⁽³⁾ PAG Capital Limited ⁽³⁾	Interest in controlled corporation 受控法團權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Interest in controlled corporation 受控法團權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
PAG Asia Capital GP IV Limited ⁽³⁾ PAG Asia Capital GP IV Limited ⁽³⁾	Interest in controlled corporation 受控法團權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Interest in controlled corporation 受控法團權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
PAG Asia IV LP ⁽³⁾ PAG Asia IV LP ⁽³⁾	Interest in controlled corporation 受控法團權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Interest in controlled corporation 受控法團權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
PAG ⁽³⁾ 太盟集團 ⁽³⁾	Interest in controlled corporation 受控法團權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Interest in controlled corporation 受控法團權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
Pacific Alliance Group Limited ⁽³⁾ Pacific Alliance Group Limited ⁽³⁾	Interest in controlled corporation 受控法團權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Interest in controlled corporation 受控法團權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
Falcon Holding GP Limited ⁽³⁾ Falcon Holding GP Limited ⁽³⁾	Interest in controlled corporation 受控法團權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Interest in controlled corporation 受控法團權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
Falcon Holding LP ⁽³⁾ Falcon Holding LP ⁽³⁾	Beneficial interest 實益權益	Domestic Shares 內資股	992,854,500 (L)	95.01%	62.73%
	Beneficial interest 實益權益	H Shares H股	137,265,505 (L)	25.53%	8.67%
Hwa-An International Limited Hwa-An International Limited	Beneficial interest 實益權益	H Shares H股	34,909,000 (L)	6.49%	2.21%

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Name of Shareholders	Nature of interest	Class of Shares	Number of Shares	Approximate percentage of interest in the relevant class of Shares of the Company ⁽¹⁾ 於本公司相關股份類別中所佔概約權益百分比 ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾ 於本公司總股本中所佔概約權益百分比 ⁽²⁾
股東名稱	權益性質	股份類別	股份數目		
Dragonstone Capital Management Limited	Investment manager	H Shares	31,808,000 (L)	5.91%	2.01%
Dragonstone Capital Management Limited	投資經理	H股			
CICFH New Dynamic Investment SPC	Beneficial interest	H Shares	29,705,000 (L)	5.52%	1.88%
CICFH New Dynamic Investment SPC	實益權益	H股			
Abu Dhabi Investment Authority ⁽⁴⁾	Interest in controlled corporation	H Shares	156,679,000 (L)	29.14%	9.90%
Abu Dhabi Investment Authority ⁽⁴⁾	受控法團權益	H股			
Platinum Peony B 2023 RSC Limited ⁽⁴⁾	Beneficial interest	H Shares	156,679,000 (L)	29.14%	9.90%
Platinum Peony B 2023 RSC Limited ⁽⁴⁾	實益權益	H股			
Shum Yip Investment & Development Company Limited	Interest in controlled corporation	H Shares	33,042,000 (L)	6.15%	2.09%
Shum Yip Investment & Development Company Limited	受控法團權益	H股			
JinYi Capital Multi-Strategy Fund SPC Ltd.	Beneficial interest	H Shares	47,478,000 (L)	8.83%	3.00%
JinYi Capital Multi-Strategy Fund SPC Ltd.	實益權益	H股			

Notes:

- (1) The calculation is based on the percentage of shareholding in Domestic Shares or H Shares, respectively.
- (2) The calculation is based on the total number of 1,045,000,000 Domestic Shares in issue and 537,618,000 H Shares in issue.
- (3) PAG is directly owned as to 34.67% by Shan Weijian. PAG is indirectly interested in the Shares through its wholly-owned corporations in Pacific Alliance Group Limited, PAG Capital Limited, PAG Asia Capital GP IV Limited, PAG Asia IV LP, Falcon Holding GP Limited and Falcon Holding LP. Accordingly, Shan Weijian, PAG, Pacific Alliance Group Limited, PAG Capital Limited, PAG Asia Capital GP IV Limited, PAG Asia IV LP and Falcon Holding GP Limited are deemed to be indirectly interested in the 992,854,500 Domestic Shares and 137,265,505 H Shares held by Falcon Holding LP.
- (4) Platinum Peony B 2023 RSC Limited is wholly owned by Abu Dhabi Investment Authority. Accordingly, Abu Dhabi Investment Authority is deemed to be indirectly interested in 156,679,00 shares held by Platinum Peony B 2023 RSC Limited.
- (5) The letter "L" denotes a long position in the Shares.

附註：

- (1) 分別以內資股或H股的持股百分比為基準計算。
- (2) 以合共1,045,000,000股已發行內資股及537,618,000股已發行H股為基準計算。
- (3) 單偉健直接持有太盟集團的34.67%權益。太盟集團透過其全資控制法團Pacific Alliance Group Limited、PAG Capital Limited、PAG Asia Capital GP IV Limited、PAG Asia IV LP、Falcon Holding GP Limited及Falcon Holding LP間接持有股份權益。因此，單偉健、太盟集團、Pacific Alliance Group Limited、PAG Capital Limited、PAG Asia Capital GP IV Limited、PAG Asia IV LP及Falcon Holding GP Limited被視作於Falcon Holding LP持有的992,854,500股內資股及137,265,505股H股中間接擁有權益。
- (4) Platinum Peony B 2023 RSC Limited由Abu Dhabi Investment Authority全資擁有。因此，Abu Dhabi Investment Authority被視為間接於Platinum Peony B 2023 RSC Limited持有的156,679,00股股份中擁有權益。
- (5) 字母「L」指股份中的好倉。

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Save as disclosed above, as at 31 December 2023, the Company has not been notified by any other person (excluding the Directors or Supervisors or chief executives), who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed pursuant to Divisions 2 and 3 of Part XV of the SFO, or required to be entered in the register kept by the Company under section 336 of the SFO.

PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES

During the year ended 31 December 2023, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities.

DIRECTORS' AND SUPERVISORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as otherwise disclosed in this annual report, at no time during the Reporting Period, was the Company or any of its subsidiaries a party to any arrangement that would enable the Directors or Supervisors to acquire benefits by means of acquisition of Shares in, or debentures of, the Company or any other body corporate, and none of the Directors or Supervisors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right.

ISSUANCE OF DEBENTURES

During the year ended 31 December 2023, no issuance of debentures was made by the Company.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

As at 31 December 2023, none of the Directors is interested in any business, apart from the Group's businesses, which competes or is likely to compete, either directly or indirectly, with the businesses of the Group.

除上文所披露者外，於2023年12月31日，本公司尚未接獲任何其他人士（董事或監事或最高行政人員除外）通知，表示其於本公司股份或相關股份中擁有根據《證券及期貨條例》第XV部第2及第3分部須予披露，或須記入根據《證券及期貨條例》第336條須由本公司存置的登記冊的權益或淡倉。

購買、出售或贖回上市證券

於截至2023年12月31日止年度期間，本公司或其任何附屬公司概無購買、出售或贖回任何本公司之上市證券。

董事及監事購買股份或債券之權利

除本年報所披露者外，本公司或其任何附屬公司於報告期內任何時間概無訂立任何安排，致使董事或監事可藉購買本公司或任何其他法人團體之股份或債券而獲益，以及並無董事或監事或其配偶或18歲以下之子女獲授予任何權利以認購本公司或任何其他法人團體之股本或債務證券，或已行使任何該等權利。

債券發行

於截至2023年12月31日止年度期間，本公司並無發行債券。

董事於競爭業務之權益

於2023年12月31日，概無董事於本集團業務之外與本集團業務構成或可能構成直接或間接競爭的任何業務中擁有利益。

CONTINUING CONNECTED TRANSACTION

On 28 January 2023, the Company and Falcon Holding LP (“Falcon”) entered into the loan framework agreement (the “**Loan Framework Agreement**”), pursuant to which Falcon will provide a revolving loan facility to the Group for a term of one year commencing from 28 January 2023 and ending on 27 January 2024. The proposed annual caps, being the maximum daily balance of the loans (including interests accrued) for the transactions contemplated under the Loan Framework Agreement for the years ended/ending 31 December 2023 and 2024 is USD13,591,000 and USD13,591,000 (the annual cap for the year ending 31 December 2024 is set up to 27 January 2024, being the end date of the term of the Loan Framework Agreement), respectively. As the Loan Framework Agreement and its annual caps expired on 27 January 2024 and after considering the future needs of the Group within the PRC, the Company and Falcon entered into the new loan framework agreement (the “**New Loan Framework Agreement**”), pursuant to which Falcon will provide a revolving loan facility to the Group for a term of one year commencing from 28 January 2024 and ending on 27 January 2025. The proposed annual caps, being the maximum daily balance of the loans (including interests accrued) for the transactions contemplated under the New Loan Framework Agreement for the years ending 31 December 2024 and 31 December 2025 is USD13,591,000 and USD15,000,000 (the annual cap for the year ending 31 December 2025 is set up to 27 January 2025, being the end date of the term of the New Loan Framework Agreement), respectively. Falcon is the controlling Shareholder directly holding over 70% interest in the Company's total issued share capital. Accordingly, Falcon is a connected person of the Company and as a result, the transactions contemplated under the Loan Framework Agreement and the New Loan Framework Agreement constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules. The Company has complied with the applicable disclosure requirements under Chapter 14A of the Listing Rules. For details, please refer to the

持續關連交易

於2023年1月28日，本公司與Falcon Holding LP (「Falcon」) 訂立貸款框架協議 (「**貸款框架協議**」)，據此，Falcon 將向本集團提供循環貸款融資，期限自2023年1月28日起至2024年1月27日止為期一年。建議年度上限，即截至2023年及2024年12月31日止年度貸款框架協議項下擬進行的交易的最高每日貸款結餘 (包括應計利息)，分別為13,591,000美元及13,591,000美元 (截至2024年12月31日止年度的年度上限乃按截至2024年1月27日 (即貸款框架協議期限結束日期) 而釐定)。由於貸款框架協議及其年度上限於2024年1月27日屆滿，且考慮到本集團於中國境內的未來需求，本公司與Falcon訂立新貸款框架協議 (「**新貸款框架協議**」)，據此，Falcon將向本集團提供循環貸款融資，期限自2024年1月28日起至2025年1月27日止為期一年。截至2024年12月31日及2025年12月31日止年度的新貸款框架協議項下擬進行的交易的建議年度上限 (即貸款最高每日結餘 (包括應計利息)) 分別為13,591,000美元及15,000,000美元 (截至2025年12月31日止年度的年度上限乃按截至2025年1月27日 (即新貸款框架協議期限結束日期) 而釐定)。Falcon為控股股東，直接持有本公司全部已發行股本超過70%之權益。因此，Falcon為本公司的關連人士，故此根據《上市規則》第14A章，貸款框架協議及新貸款框架協議項下擬進行的交易構成本公司的持續關連交易。本公司已遵守《上市規則》第14A章項下的適用披露規定。有關詳情，請參閱本公司日期為2023年1月29日及2024年1月26日的公告。

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The following table sets forth the annual cap and actual amount for the non-exempt continuing connected transaction of the Company for the year ended 31 December 2023:

Continuing connected transaction 持續關連交易

Continuing connected transaction subject to the annual reporting and announcement requirements
須遵守年度申報及公告規定的持續關連交易

Loan Framework Agreement 貸款框架協議	13,591	13,145
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The independent non-executive Directors have, for the purpose of Rule 14A.55 of the Listing Rules, reviewed the continuing connected transaction set out above and have confirmed that the continuing connected transaction has been entered into by the Group (i) in the ordinary and usual course of its business; (ii) on normal commercial terms or on terms no less favourable to the Group than terms available to or from independent third parties; and (iii) in accordance with the terms of the agreements governing such transaction that are fair and reasonable and in the interests of the Shareholders as a whole. The annual transaction value of the above continuing connected transaction did not exceed its annual cap.

Pursuant to Rule 14A.56 of the Listing Rules, the Auditor was engaged to report on the Group's continuing connected transaction in accordance with "Standards on Other Assurance Engagements for Certified Public Accountants of China No. 3101—Assurance Engagements Other than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The Auditor has not qualified its report in respect of the continuing connected transaction disclosed above by the Group.

Save as disclosed above, the Group had not entered into any connected transaction during the Reporting Period, which is required to be disclosed under Chapter 14A of the Listing Rules.

下表載列本公司截至2023年12月31日止年度不獲豁免之持續關連交易的年度上限及實際金額：

For the year ended 31 December 2023 截至2023年12月31日止年度	Actual accumulated/ maximum amount 實際累計／ 最高金額 (USD'000) (美元千元)
Annual cap 年度上限 (USD'000) (美元千元)	

就《上市規則》第14A.55條而言，獨立非執行董事已審閱上述持續關連交易，並已確認該持續關連交易已由本集團(i)於一般及日常業務過程中訂立；(ii)按正常商業條款或不遜於本集團向獨立第三方提供或獨立第三方向本集團提供的條款訂立；及(iii)根據協議條款進行，而該等條款屬公平合理，並符合股東的整體權益。上述持續關連交易的年度交易價值並無超出其年度上限。

根據《上市規則》第14A.56條，核數師已獲聘請根據中國註冊會計師其他鑑證服務第3101號—歷史財務信息審計或審閱以外的鑑證業務及參照香港會計師公會發出的《實務說明》第740號「關於香港《上市規則》所述持續關連交易的核數師函件」以匯報本集團關連交易。核數師並無就本集團上文披露的持續關連交易作出保留意見的報告。

除上述所披露者外，本集團於報告期內並無訂立任何根據《上市規則》第14A章須予披露的任何關連交易。

REPORT OF BOARD OF DIRECTORS

董事會報告

DIRECTORS' AND SUPERVISORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as disclosed in this annual report, no Director or Supervisor or an entity connected with a Director or Supervisor was materially interested, either directly or indirectly, in any transaction, arrangement or contract which is significant to the business of the Group to which the Company or any of its subsidiaries or fellow subsidiaries was a party subsisting during the year ended 31 December 2023 or at the end of the year ended 31 December 2023.

CONTRACT OF SIGNIFICANCE

Save as disclosed in this annual report, no contract of significance was entered into between the Company, or one of its subsidiary companies, and a controlling Shareholder or any of its subsidiaries during the year ended 31 December 2023.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 December 2023 between the Company and a person other than a Director or Supervisors or any person engaged in the full-time employment of the Company.

EQUITY-LINKED AGREEMENT

During the Reporting Period, the Company did not enter into or renew any equity-linked agreement.

DIRECTORS' PERMITTED INDEMNITY PROVISION

The Company has arranged appropriate insurance cover for Directors' liabilities in respect of legal actions arising out of corporate activities against the Directors during the year ended 31 December 2023 up to the date of this annual report.

Except for such insurances, at no time during the Reporting Period and up to the date of this annual report, there was or is, any permitted indemnity provision being in force for the benefit of any of the directors of the Company or associated companies.

董事及監事於重大交易、安排或合約中的權益

除本年報所披露者外，概無董事或監事或與董事或監事有關連之實體直接或間接於截至2023年12月31日止年度內或於截至2023年12月31日止年度末存續的本公司或其任何附屬公司或同系附屬公司作為訂約方並且對本集團業務而言屬重大的任何交易、安排或合約中擁有重大權益。

重大合約

除本年報所披露者外，於截至2023年12月31日止年度內，本公司或本公司之附屬公司與控股股東或其任何附屬公司之間概無訂立任何重大合約。

管理合約

截至2023年12月31日止年度，本公司概無就本公司全部或任何部份重大業務的管理及行政事務與除董事或監事或本公司全職僱員之外的個人訂立或存有任何合約。

股票掛鈎協議

報告期內，本公司未訂立或存續任何股票掛鈎協議。

董事之獲准許彌償條文

本公司已為董事就於2023年12月31日年度期間至本年報日期止因企業活動而引致對其展開的法律訴訟安排適當之責任保險。

除該等保險外，在報告期內及直至本年報日期止任何時間，均未曾有或現有生效的任何獲准許彌償條文惠及本公司或聯營公司的任何董事。

REPORT OF BOARD OF DIRECTORS

董事會報告

RELATED PARTY TRANSACTIONS

Details of the material related party transactions undertaken by the Group in its normal course of business are set out in note X to the financial statements. The Company has complied with the applicable requirements under the Listing Rules for those related party transactions which constituted continuing connected transactions under the Listing Rules, which are set out in the paragraph headed "Continuing Connected Transaction" on pages 61 to 62.

Save as disclosed above, no other related party transactions disclosed in the financial statements constituted a notifiable connected transaction as defined under the Listing Rules.

EMOLUMENT POLICY AND DIRECTORS' REMUNERATION

Our employees are generally remunerated by way of fixed salary. Our remuneration policies are formulated based on the performance of individual employees and are reviewed regularly. A remuneration committee was set up for reviewing the Company's emolument policy and structure for all remuneration of the Directors and senior management of the Company, having regard to the Company's operating results, individual performance of the Directors and senior management and comparable market practices.

Details of the emoluments of the Directors and the Supervisors and five highest paid individuals for the year ended 31 December 2023 are set out in note XII(V) to the financial statements.

IMPLEMENTATION OF EQUITY INCENTIVE PLAN

2020 Share Award Scheme

The Board of Directors has approved the adoption of the share award scheme (the "2020 Share Award Scheme") on 4 June 2020, which was effective from the Listing Date. The 2020 Share Award Scheme is analogous to a share scheme and subject to the provisions of Chapter 17 of the Listing Rules. On 22 June 2020, the Company established a trust in connection with the 2020 Share Award Scheme (the "2020 Trust") and has appointed Bank of Communications Trustee Limited (the "BOC Trustee") as trustee to administer the 2020 Trust. Pursuant to the 2020 Share Award Scheme, the grant of awarded Shares (the "2020 Awarded Shares") by the Board of Directors to the selected participants may vest in the form of H Shares or the net sale proceeds of the 2020 Awarded Shares in cash in accordance with the 2020 Share Award Scheme.

關連方交易

本集團於一般業務過程中進行之重大關連方交易詳情載於財務報表附註十。本公司已遵守《上市規則》對該等根據《上市規則》構成持續關連交易的關連人士交易的適用規定，該等規定載於第61至62頁「持續關連交易」一段。

除上文所披露者外，財務報表所披露之其他關連人士交易並不構成《上市規則》所界定之須予公佈關連交易。

薪酬政策及董事薪酬

我們一般以固定薪金之方式向僱員提供薪酬。我們的薪酬政策乃根據個別僱員的表現編製，並會定期予以審核。我們已成立薪酬委員會，以審閱本公司之薪酬政策及本公司董事及高級管理層之所有薪酬結構，當中考慮到本公司之經營業績、董事及高級管理層之個別表現以及可比較市場慣例。

董事和監事及五名最高薪人士於截至2023年12月31日止年度的薪酬詳情載於財務報表附註十二（五）。

股權激勵計劃實施情況

2020年股份獎勵計劃

董事會已於2020年6月4日批准採納並自上市日期起生效的股份獎勵計劃（「2020年股份獎勵計劃」）。2020年股份獎勵計劃與股份計劃相似，受《上市規則》第十七章的條文規管。於2020年6月22日，本公司已就2020年股份獎勵計劃成立信託（「2020年信託」），並已委任交通銀行信託有限公司為受託人（「交通銀行受託人」）管理2020年信託。根據2020年股份獎勵計劃，董事會向選定參與者授出的獎勵股份（「2020年獎勵股份」）可以H股的形式或根據2020年股份獎勵計劃以現金授出2020年獎勵股份銷售所得款項淨額的形式歸屬。

REPORT OF BOARD OF DIRECTORS

董事會報告

目的

The purposes of the 2020 Share Award Scheme is to recognise the contribution by the Group's personnel and to provide them with incentives in order to retain them for the continual operation and development of the Group, to stimulate further development of the Group, and to provide retirement protection to the Group's personnel.

2020年股份獎勵計劃的目的在於表彰本集團人員作出的貢獻並向其提供獎勵，以為本集團的持續經營及發展留任該等人士，促進本集團的進一步發展並向本集團的人員提供退休保障。

參與者

Pursuant to the 2020 Share Award Scheme, any full-time or part-time employees of the Group (including any Director) are eligible participants of the 2020 Share Award Scheme.

根據2020年股份獎勵計劃，本集團任何全職或兼職僱員（包括任何董事）均為2020年股份獎勵計劃的合資格參與者。

管理

The 2020 Share Award Scheme shall be subject to the administration of the Board of Directors and BOC Trustee in accordance with the scheme rules and the trust deed. The decision of the Board of Directors with respect to any matter arising under the 2020 Share Award Scheme (including the interpretation of any provision) shall be final and binding. BOC Trustee shall hold the trust fund in accordance with the terms of the trust deed.

2020年股份獎勵計劃將由董事會及交通銀行受託人根據計劃規則及信託契據管理。董事會對2020年股份獎勵計劃項下任何事宜（包括對任何條文的詮釋）所作決定將屬最終決定及具有約束力。交通銀行受託人將根據信託契據的條款持有信託基金。

年期

Subject to any early termination as may be determined by the Board of Directors, the 2020 Share Award Scheme shall be valid and effective for a term of 10 years commencing on the date of listing.

除非董事會決定提前終止，否則2020年股份獎勵計劃將於上市日期起計10年內有效及生效。

計劃上限及資格

The Board of Directors shall not make any further award which will result in the maximum number of new H Shares that can be awarded and issued for the purpose of the 2020 Share Award Scheme in any financial year is 3% of the total number of issued share capital in the H Shares at the relevant time. The maximum number of new H Shares that can be allotted and issued to a selected employee in any 12-month period shall not exceed 1% of the total number of issued share capital in the H Shares at the relevant time. The total number of Shares available for award (less those vested and cancelled) under the 2020 Share Award Scheme was 8,600,000 as at the date of this annual report, representing 0.54% of the issued share capital as at the date of this annual report.

倘在任何財政年度可就2020年股份獎勵計劃獎授及發行新H股數目上限為於有關時間H股已發行股本總額的3%，則董事會不得進一步授出獎勵。在任何12個月期間可向獲選僱員配發及發行的新H股數目上限不得超過於有關時間已發行H股股本總額的1%。於本年報日期，根據2020年股份獎勵計劃可獎授的股份（除去已歸屬及註銷之股份）總數為8,600,000股，佔本年報日期已發行股本股份的0.54%。

Since the adoption date of the 2020 Share Award Scheme and up to the date of this annual report, a total of 2,050,000 shares had been granted under the 2020 Share Award Scheme, representing about 0.15% of the number of shares in issue on the adoption date.

自2020年股份獎勵計劃採納日期至本年報日期止，根據2020年股份獎勵計劃已授予的股份合共2,050,000股，佔採納日期當日已發行股份約0.15%。

REPORT OF BOARD OF DIRECTORS

董事會報告

After the Board of Directors has decided to make a grant to any selected employee, the Board of Directors shall send a grant notice to such selected employee with a copy thereof to the BOC Trustee within 14 business days after the grant was made. Such selected employee shall confirm acceptance of the awarded shares by signing and returning to the Board of Directors the acceptance form within 14 business days after the date of the relevant grant notice.

The Board of Directors is entitled to impose any conditions (the “**2020 Vesting Conditions**”) as it deems appropriate in its absolute discretion with respect to the vesting of the 2020 Awarded Shares on the selected employee, and shall set out the relevant 2020 Vesting Conditions and the 2020 Awarded Shares in the relevant grant notice.

Subject to the terms and conditions of the 2020 Share Award Scheme and the fulfilment of all 2020 Vesting Conditions on such selected participant as specified in the 2020 Share Award Scheme and the relevant grant notice, the respective awarded shares held by the BOC Trustee on behalf of the selected participant shall vest in such selected participant in accordance with the vesting schedule as set out in the relevant grant notice.

On 26 June 2020, the Board of Directors granted to 18 selected participants 2,050,000 2020 Awarded Shares under the 2020 Share Award Scheme (the “**Planned Share Award**”), all of which were vested to the selected participants (less those cancelled and/or lapsed), representing in aggregate 89.8% of the Planned Share Award. As at 31 December 2023, the BOC Trustee held 210,000 H Shares.

授出

在董事會決定向任何獲選僱員授出獎勵股份後，董事會應在授予後的14個營業日內向該等獲選僱員發出授予通知，並將其副本送交交通銀行受託人。該等獲選僱員應在有關授予通知日期後的14個營業日內，通過簽署並向董事會返還接納表格以確認接納所授予的股份。

歸屬及條件

董事會有權就獲選僱員的2020年獎勵股份的歸屬施加其全權酌情認為適當的任何條件（「**2020年歸屬條件**」），並應在有關授予通知中列明相關2020年歸屬條件及2020年獎勵股份。

根據2020年股份獎勵計劃的條款及條件以及待2020年股份獎勵計劃及有關授予通知中所規定就選定參與者歸屬獎勵股份的所有2020年歸屬條件獲達成後，交通銀行受託人根據其規定代表選定參與者持有的各獎勵股份將根據有關授予通知中列出的歸屬時間表歸屬於有關選定參與者。

於2020年6月26日，董事會根據2020年股份獎勵計劃向18名選定參與者授出2,050,000股2020年獎勵股份（「**計劃股份獎勵**」），該等股份已全部歸屬於選定參與者（除去已註銷及／或失效之股份），合計佔計劃股份獎勵的89.8%。於2023年12月31日，交通銀行受託人持有210,000H股。

REPORT OF BOARD OF DIRECTORS

董事會報告

The table below sets out the movements of 2020 Awarded Shares during the period from 1 January 2023 to 31 December 2023:

下表載列於2023年1月1日至2023年12月31日期間2020年獎勵股份的變動：

Name	Date of grant	Vesting date ^(Note 1)	Number of awarded shares 獎勵股份數目				Outstanding as at 31 December 2023	Closing price of the Company's H Shares immediately before the date of grant in 2023 (HK\$) 緊接2023年授出日期前本公司H股的收市價(港元)	Closing price of the Company's H Shares immediately before the vesting date in 2023 (HK\$) ^{(Note 3)/(Note 5)} 緊接2023年歸屬日期前本公司H股的收市價(港元) ^{(附註3)(附註5)}
			As at 1 January 2023 於2023年1月1日	Granted during the year 於年內授出	Vested during the year 於年內歸屬	Cancelled/ lapsed during the year 於年內註銷／失效			
姓名	授出日期	歸屬日期 ^(附註1)	於2023年1月1日	於年內授出	於年內歸屬	於年內註銷／失效	於2023年12月31日尚未行使	緊接2023年授出日期前本公司H股的收市價(港元)	緊接2023年歸屬日期前本公司H股的收市價(港元) ^{(附註3)(附註5)}
Directors									
董事									
Mr. Xiao Dongsheng ^(Note 6) 肖東生先生 ^(附註6)	26 June 2020 2020年6月26日	30 June 2023 2023年6月30日	60,000	—	60,000	—	—	—	1.52
Ms. Zhou Jinying (appointed as executive Director on 31 May 2022 and retired on 18 January 2023) ^{(Note 3) (Note 6)} 周勁鷹女士(於2022年5月31日獲委任為執行董事並於2023年1月18日退任) ^{(附註3)(附註6)}	26 June 2020 2020年6月26日	30 June 2023 2023年6月30日	35,000	—	35,000	—	—	—	1.52
Mr. Shi Lei (appointed as executive Director on 31 May 2022) ^(Note 6) 石磊先生(於2022年5月31日獲委任為執行董事) ^(附註6)	26 June 2020 2020年6月26日	30 June 2023 2023年6月30日	20,000	—	20,000	—	—	—	1.52
Supervisor									
監事									
Ms. Lian Xianmin (retired on 18 January 2023) 廉憲敏女士 (於2023年1月18日退任)	26 June 2020 2020年6月26日	30 June 2023 2023年6月30日	10,000	—	—	10,000 (Note 4) (附註4)	—	—	—
Senior Management									
高級管理層									
Mr. Wang Zhixian 汪之現先生	26 June 2020 2020年6月26日	30 June 2023 2023年6月30日	16,000	—	16,000	—	—	—	1.52
Mr. Meng Tao 孟濤先生	26 June 2020 2020年6月26日	30 June 2023 2023年6月30日	35,000	—	35,000	—	—	—	1.52
Other Selected Employees 其他選定僱員	26 June 2020 2020年6月26日	30 June 2023 2023年6月30日	119,000	—	119,000	—	—	—	1.52
Total 合計			295,000	—	285,000	10,000	—	—	

REPORT OF BOARD OF DIRECTORS

董事會報告

Notes:

1. The 2020 Awarded Shares granted on 26 June 2020 shall be vested in four tranches with the vesting schedule as follows: (i) as to 40% of the 2020 Awarded Shares on 30 September 2020; (ii) as to 20% of the 2020 Awarded Shares on 30 June 2021; (iii) as to 20% of the 2020 Awarded Shares on 30 June 2022; and (iv) as to 20% of the 2020 Awarded Shares on 30 June 2023.
2. No H Share under the 2020 Share Award Scheme was granted during the year ended 31 December 2023. The purchase price of the unvested share awards as at 31 December 2023 was nil.
3. Closing price of the H Shares immediately before the suspension of trading of the H Shares on the Stock Exchange on 2 February 2023.
4. The outstanding awarded Shares (unvested) as at 31 December 2023 were lapsed due to Ms. Lian Xianmin's resignation.
5. The weighted average closing price of the H Shares vested during the year before 2 February 2023, the date on which trading of the H Shares on the Stock Exchange was suspended, was HK\$1.52.
6. Mr. Xiao Dongsheng, Mr. Shi Lei and Ms. Zhou Jinying were three of the five highest-paid employees as at 31 December 2023, and the aggregate number of Shares vested to them during 2023 were 115,000.

2021 Share Award Scheme

The Board of Directors has approved the adoption of the 2021 share award scheme (the “**2021 Share Award Scheme**”) on 10 December 2021. The 2021 Share Award Scheme is analogous to a share scheme and subject to the provisions of Chapter 17 of the Listing Rules. Pursuant to the 2021 Share Award Scheme, the grant of 2021 awarded Shares (the “**2021 Awarded Shares**”) by the Board of Directors to the selected participants may vest in the form of H Shares.

Considering the continual operation and further development of the Group, the purpose and objective of the 2021 Share Award Scheme are to recognise the contributions by certain employees of the Group and to provide them with incentives in order to retain them and to attract suitable personnel.

附註：

1. 於2020年6月26日授予的2020年獎勵股份將分四期歸屬，歸屬時間表如下：(i)於2020年9月30日為2020年獎勵股份的40%；(ii)於2021年6月30日為2020年獎勵股份的20%；(iii)於2022年6月30日為2020年獎勵股份的20%；及(iv)於2023年6月30日為2020年獎勵股份的20%。
2. 概無於截至2023年12月31日止年度期間授出2020年股份獎勵計劃項下之H股。於2023年12月31日的未歸屬股份獎勵的購買價為零。
3. 緊接H股於2023年2月2日在聯交所暫停交易前的收市價。
4. 由於廉憲敏女士辭任，於2023年12月31日未授予的獎勵股份（未歸屬）已失效。
5. 於年內歸屬的H股於2023年2月2日（H股於聯交所暫停交易日）前的加權平均收市價為1.52港元。
6. 於2023年12月31日，肖東生先生、石磊先生及周勁鷹女士為五名最高薪酬僱員的其中三名，於2023年歸屬予彼等之股份總數為115,000股。

2021年股份獎勵計劃

董事會已於2021年12月10日批准採納2021年股份獎勵計劃（「**2021年股份獎勵計劃**」）。2021年股份獎勵計劃與股份計劃相似，受《上市規則》第十七章的條文規管。根據2021年股份獎勵計劃，董事會向選定參與者的授出的獎勵股份（「**2021年獎勵股份**」）可以H股的形式歸屬。

目的

考慮到本集團的持續經營及進一步發展，2021年股份獎勵計劃的目的及目標在於表彰本集團若干僱員的貢獻並為彼等提供獎勵，以留住彼等並吸引合適的人才。

REPORT OF BOARD OF DIRECTORS

董事會報告

參與者

Pursuant to the 2021 Share Award Scheme, any employees (including full-time employees and part-time employees) of the Group (including persons who are granted awards under the 2021 Share Award Scheme as an inducement to enter into employment contracts with these companies) are eligible participants of the 2021 Share Award Scheme. This includes any Director, Supervisor, chief executive, substantial shareholder of the Company, or any of their respective associates or any other person that may otherwise be regarded as a connected person of the Company.

根據2021年股份獎勵計劃，本集團的任何僱員（包括全職僱員及兼職僱員）（包括根據2021年股份獎勵計劃獲授予獎勵作為與該等公司簽訂僱傭合約的獎勵的人士）均為2021年股份獎勵計劃的合資格參與者。這包括本公司的任何董事、監事、最高行政人員、主要股東或他們各自的任何聯繫人或任何其他可能被視為本公司關連人士的人。

管理

The 2021 Share Award Scheme shall be subject to the administration of the Board of Directors and the trustee (the “Futu Trustee”) in accordance with the scheme rules and the trust deed. The decision of the Board of Directors with respect to any matter arising under the 2021 Share Award Scheme (including the interpretation of any provision) shall be final and binding. The Futu Trustee shall hold the trust fund in accordance with the terms of the trust deed.

2021年股份獎勵計劃將由董事會及受託人（「富途受託人」）根據計劃規則及信託契據的管理。董事會對2021年股份獎勵計劃項下任何事宜（包括對任何條文的詮釋）所作決定將屬最終決定及具有約束力。富途受託人將根據信託契據的條款持有信託基金。

年期

Subject to any early termination as may be determined by the Board of Directors pursuant to the scheme rules, the 2021 Share Award Scheme shall be valid and effective for a term of 10 years commencing on the adoption date.

除非董事會根據計劃規則決定提前終止，否則2021年股份獎勵計劃將於採納日期起計10年內有效及生效。

計劃上限及資格

The Board of Directors shall not make any further award which will result in the aggregate number of the Shares awarded by the Board of Directors under the 2021 Share Award Scheme exceeding 10% of the issued share capital of the Company at the adoption date. The maximum number of Shares which may be awarded to a selected employee under the 2021 Share Award Scheme shall not exceed 1% of the issued share capital of the Company in any 12-month period. The total number of Shares available for award (less those vested and cancelled) under the 2021 Share Award Scheme was 129,294,271 as at the date of this annual report, representing 8.17% of the issued share capital as at the date of this annual report.

倘進一步授出獎勵股份將導致董事會根據2021年股份獎勵計劃已授予的股份總數超過本公司於採納日期已發行股本的10%，則董事會不得進一步授出獎勵。於任何12個月期間，根據2021年股份獎勵計劃可授予獲選僱員的最高股份數量不得超過本公司已發行股本的1%。於本年報日期，根據2021年股份獎勵計劃可獎授的股份（除去已歸屬及註銷之股份）總數為129,294,271股，佔本年報日期已發行股本股份的8.17%。

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After the Board of Directors has decided to make a grant to any selected employee, the Board of Directors shall send a grant notice to such selected employee with a copy thereof to Futu Trustee within five business days after the grant was made. Such selected employee shall confirm acceptance of the awarded Shares by signing and returning to the Board of Directors the acceptance form within five business days after the date of the relevant grant notice.

Subject to the terms and condition of the 2021 Share Award Scheme and the fulfillment of all vesting conditions to the vesting of the awarded Shares on such selected employee as specified in the 2021 Share Award Scheme and the relevant grant notice, the respective awarded Shares held by Futu Trustee on behalf of the selected employee pursuant to the provision hereof shall vest in such selected employee in accordance with the vesting schedule as set out in the relevant grant notice.

On 10 December 2021, an aggregate of 23,487,800 2021 Awarded Shares were granted to 63 selected participants by the Board of Directors under the 2021 Share Award Scheme, and 2,609,800 reserved shares will be kept for the time being in the pool of the trust fund as reserve for future grants of 2021 Awarded Shares to the selected employees (the **"Reserved Shares"**). The 2021 Awarded Shares and the Reserved Shares shall be purchased from the open market out of cash contributed by the Group. As no new Shares will be issued by the Company pursuant to the grant, it will not result in any dilution effect on the shareholdings of existing Shareholders. For details, please refer to the Company's announcement dated 10 December 2021. As at 31 December 2023, the Futu Trustee held 3,034,734 H Shares that it purchased from the open market.

授出

在董事會決定向任何獲選僱員授出獎勵股份後，董事會應在授予後的五個營業日內向該等獲選僱員發出授予通知，並將其副本送交富途受託人。該等獲選僱員應在有關授予通知日期後的五個營業日內，通過簽署並向董事會返還接納表格以確認接納所授予的股份。

歸屬及條件

根據2021年股份獎勵計劃的條款及條件以及待2021年股份獎勵計劃及有關授予通知中所規定就獲選僱員歸屬獎勵股份的所有歸屬條件獲達成後，富途受託人根據其規定代表獲選僱員持有的各獎勵股份將根據有關授予通知中列出的歸屬時間表歸屬於有關獲選僱員。

於2021年12月10日，董事會根據2021年股份獎勵計劃向63名選定參與者授出共23,487,800股2021年獎勵股份。而2,609,800股保留股份將暫時存入信託基金池中，作為日後向獲選僱員授予2021年獎勵股份的儲備（「**保留股份**」）。本集團將以現金出资方式立從公開市場上購買2021年獎勵股份及保留股份。由於本公司將不會根據授予發行新股份，故不會對現有股東的股權造成任何攤薄影響。詳情請參閱本公司日期為2021年12月10日的公告。於2023年12月31日，富途受託人持有3,034,734股自公開市場購買的H股。

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The table below sets out the movements of 2021 Awarded Shares during the period from 1 January 2023 to 31 December 2023:

下表載列於2023年1月1日至2023年12月31日期間2021年獎勵股份的變動：

			Number of awarded shares 獎勵股份數目					Closing price of the Company's H Shares	Closing price of the Company's H Shares
Name	Date of grant	Vesting date ^(Note 1)	As at 1 January 2023	Granted during the year ^(Note 2)	Vested during the year	Cancelled/ lapsed during the year ^(Note 4)	Outstanding as at 31 December 2023 ^(Note 1)	immediately before the date of grant in 2023 (HK\$) ^(Note 2) 緊接2023年 授出日期前 本公司H股的 收市價 (港元) ^(附註2)	immediately before the vesting date in 2023 (HK\$) ^{(Note 3)(Note 5)} 緊接2023年 歸屬日期前 本公司H股的 收市價 (港元) ^{(附註3) (附註5)}
姓名	授出日期	歸屬日期 ^(附註1)	於2023年 1月1日	於年內 授出 ^(附註2)	於年內 歸屬	於年內 註銷/ 失效 ^(附註4)	於2023年 12月31日 尚未行使 ^(附註1)		
Directors									
董事									
Mr. Xiao Dongsheng ^(Note 6) 肖東生先生 ^(附註6)	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	2,916,000	—	972,000	—	1,944,000	—	1.52
Ms. Zhou Jinying (appointed as executive Director on 31 May 2022 and retired on 18 January 2023) ^(Note 6) 周勁鷹女士 (於2022年5月31日 獲委任為執行董事 並於2023年1月18日退任) ^(附註6)	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	2,430,000	—	—	810,000	1,620,000	—	1.52
Mr. Shi Lei ^(Note 6) 石磊先生 ^(附註6)	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	486,000	800,000	428,666	—	857,334	1.52	1.52
Supervisor									
監事									
Ms. Lian Xianmin (retired as a supervisor on 18 January 2023 and resigned on 30 June 2023) 康憲敏女士 (於2023年1月18日退任監事 並於2023年6月30日辭任)	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	291,600	—	—	291,600	—	—	—
Senior Management									
高級管理層									
Mr. Wang Zhixian 汪之現先生	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	350,100	—	116,700	—	233,400	—	1.52
Mr. Meng Tao 孟濤先生	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	583,200	—	194,400	—	388,800	—	1.52
Highest-paid Employee (excluding Directors and Senior Management) ^(Note 6) 最高薪酬僱員 (不包括董事及高級管理層) ^(附註6)	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	729,000	—	243,000	—	486,000	—	1.52
Other Selected Employees 其他選定僱員	10 December 2021 2021年12月10日	30 June 2023 2023年6月30日	13,931,700	—	2,599,566	3,279,597	8,052,537	—	1.52
Total 合計			21,717,600	800,000	4,554,332	4,381,197	13,582,071	—	1.52

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Notes:

1. The 2021 Awarded Shares granted on 11 December 2021 shall be vested in three tranches with the vesting schedule as follows: (i) as to one-third of the 2021 Awarded Shares on 30 April 2023; (ii) as to one-third of the 2021 Awarded Shares on 30 April 2024; and (iii) as to one-third of the 2021 Awarded Shares on 30 April 2025. The vesting date of 2021 Awarded Shares to be vested on 30 April 2023 was postponed to 30 June 2023.
2. Closing price of the H Shares immediately before the suspension of trading of H Shares on the Stock Exchange on 2 February 2023. The purchase price of the unvested share awards as at 31 December 2023 was nil.
3. Closing price of the H Shares immediately before the suspension of trading of H Shares on the Stock Exchange on 2 February 2023.
4. The outstanding awarded Shares (unvested) as at 31 December 2023 were lapsed due to the employees' resignation and failure of meeting the vesting conditions.
5. The weighted average closing price of the H Shares vested during the Reporting Period before 2 February 2023, the date on which trading of the H Shares on the Stock Exchange was suspended, was HK\$1.52.
6. Mr. Xiao Dongsheng, Mr. Shi Lei and Ms. Zhou Jinying were three of the five highest-paid employees as at 31 December 2023; and the aggregate number of Shares granted and vested to the five highest-paid employees in 2023 were 800,000 and 1,643,666 respectively.

2023 Share Award Scheme

The Board of Directors has approved the adoption of the 2023 share award scheme (the “**2023 Share Award Scheme**”) on 29 August 2023. The 2023 Share Award Scheme constitutes a share scheme under Chapter 17 of the Listing Rules, but does not constitute a scheme involving the issue of new shares as referred to in Chapter 17 of the Listing Rules.

The purposes and the objectives of the 2023 Share Award Scheme are to recognise the contributions by certain eligible participants and to provide them with incentives in order to retain them for the continual operation and development of the Group; and to attract suitable personnel for further development of the Group.

Pursuant to the 2023 Share Award Scheme, any employees (including full-time employees and part-time employees) of the Group (including persons who are granted awards under the 2023 Share Award Scheme as an inducement to enter into employment contracts with these companies) are eligible participants of the 2023 Share Award Scheme, but should exclude any Director, supervisor, chief executive, substantial shareholder of the Company, or any of their respective associates or any other person that may otherwise be regarded as a connected person of the Company.

附註：

1. 於2021年12月11日授予的2021年獎勵股份將分三期歸屬，歸屬時間表如下：(i)於2023年4月30日為2021年獎勵股份的三分之一；(ii)於2024年4月30日為2021年獎勵股份的三分之一；及(iii)於2025年4月30日為2021年獎勵股份的三分之一。原定於2023年4月30日歸屬的2021年獎勵股份的歸屬日期推遲至2023年6月30日。
2. 緊接H股於2023年2月2日在聯交所暫停交易前的收市價。於2023年12月31日的未歸屬股份獎勵的購買價為零。
3. 緊接H股於2023年2月2日在聯交所暫停交易前的收市價。
4. 由於僱員辭任及未達到可歸屬之條件，於2023年12月31日未授予的獎勵股份(未歸屬)已失效。
5. 於報告期內歸屬的H股於2023年2月2日(H股於聯交所暫停交易日)前的加權平均收市價為1.52港元。
6. 於2023年12月31日，肖東生先生、石磊先生及周勁鷹女士為五名最高薪酬僱員的其中三名；於2023年授出及歸屬予五名最高薪酬僱員之股份總數分別為800,000股及1,643,666股。

2023年股份獎勵計劃

董事會已於2023年8月29日批准採納2023年股份獎勵計劃(「**2023年股份獎勵計劃**」)。2023年股份獎勵計劃構成《上市規則》第17章項下的股份計劃，但不構成《上市規則》第17章所指的涉及發行新股的計劃。

目的

2023年股份獎勵計劃的目的及目標乃為表彰若干合資格參與者的貢獻，並向彼等提供激勵，以挽留彼等繼續為本集團的持續營運及發展效力，並就本集團的進一步發展吸引合適的人員。

參與者

根據2023年股份獎勵計劃，本集團的任何僱員(包括全職僱員及兼職僱員)(包括根據2023年股份獎勵計劃獲授予獎勵作為與該等公司簽訂僱傭合約的獎勵的人士)均為2023年股份獎勵計劃的合資格參與者，但不包括本公司的任何董事、監事、最高行政人員、主要股東或他們各自的任何聯繫人或任何其他可能被視為本公司關連人士的人。

管理

The 2023 Share Award Scheme shall be subject to the administration of the Board of Directors and the Futu Trustee in accordance with the scheme rules and the trust deed. The decision of the Board of Directors with respect to any matter arising under the 2023 Share Award Scheme (including the interpretation of any provision) shall be final and binding. Without prejudice to the foregoing and to the extent permissible under the Listing Rules and other applicable laws and regulations, the Board of Directors may resolve to delegate to another committee of the Board of Directors or to one or more officers of the Company any or all of the authority and responsibility of the Board of Directors under the scheme rules and the trust deed. The Futu Trustee shall hold the trust fund in accordance with the terms of the trust deed.

Subject to any early termination as may be determined by the Board of Directors pursuant to the scheme rules, the 2023 Share Award Scheme shall be valid and effective for a term of 10 years commencing on the adoption date, after which no further awards will be granted.

The Board of Directors shall not make any further award of 2023 awarded Shares (the “**2023 Awarded Shares**”) which will result in the aggregate number of the H Shares awarded by the Board of Directors under the 2023 Share Award Scheme exceeding 10% of the issued Shares as at the adoption date. The maximum number of shares which may be awarded to a selected participant under the 2023 Share Award Scheme shall not exceed 1% of the issued Shares in any twelve-month period. The total number of Shares available for award under the 2023 Share Award Scheme was 140,000,000 as at the date of this annual report, representing 8.8% of the issued share capital as at the date of this annual report.

Subject to the provisions of the 2023 Share Award Scheme, including but not limited to the restrictions set out in the scheme rules, the Board of Directors may, from time to time, at its sole and absolute discretion select any eligible participant (other than any excluded participant as stated in the scheme rules) for participation in the 2023 Share Award Scheme as a selected participant, and grant an award to any selected participant at nil consideration subject to such terms and conditions as the Board of Directors may in its sole and absolute discretion determine. The Board of Directors may determine that a selected participant will be granted awarded interests in the form of 2023 Awarded Shares or awarded cash or in the combination thereof. The Board of Directors may also grant the related income of the awarded interests to any selected participant in such amount or to such extent as the Board of Directors determines.

根據計劃規則及信託契據，2023年股份獎勵計劃將由董事會及富途受託人管理。董事會就2023年股份獎勵計劃所產生的任何事宜作出的決定（包括對任何條文的詮釋）為最終決定並具有約束力。在不影響上述規定的情況下，且在上市規則及其他適用法律法規允許的範圍內，董事會可議決根據計劃規則及信託契據向董事會其他委員會或本公司一名或多名人員轉授董事會的任何或全部職權及責任。富途受託人須根據信託契據的條款持有信託基金。

年期

受限於董事會可能根據計劃規則提前終止2023年股份獎勵計劃，2023年股份獎勵計劃將自採納日期起計十年期間內有效及生效，其後不得進一步授出獎勵。

計劃上限及資格

董事會不得進一步授出2023年獎勵股份（「**2023年獎勵股份**」），以致於董事會根據2023年股份獎勵計劃授予的H股總數佔於採納日期的本公司已發行股份超過10%。根據2023年股份獎勵計劃可能授予一名獲選參與者的股份數目最多不得超過本公司於任何十二個月期間的已發行股份總數1%。於本年報日期，根據2023年股份獎勵計劃可獎授的股份總數為140,000,000股，佔本年報日期已發行股本股份的8.8%。

授出

受限於2023年股份獎勵計劃條文（包括但不限於計劃規則所載限制）的規限下，董事會可不時全權酌情選定任何合資格參與者（不包括任何計劃規則內所述的除外參與者）作為獲選參與者參與2023年股份獎勵計劃，並在符合董事會可能全權酌情釐定的有關條款及條件的情況下，向任何獲選參與者無償授出獎勵。董事會可決定以2023年獎勵股份或獎勵現金或其組合的形式向獲選參與者授予獎勵權益。董事會亦可以按照董事會釐定的金額或範圍向任何獲選參與者授予獎勵權益的相關收入。

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In determining the eligibility of the eligible participants and the appropriate awarded interest to be granted to any selected participant (excluding any excluded participant as stated in the scheme rules), the Board of Directors shall take into consideration matters including, but without limitation to, (a) the present contribution and expected contribution of the relevant selected participant to the profits of the Group; (b) the general financial condition of the Group; (c) the Group's overall business objectives and future development plan; and (d) any other matter which the Board of Directors considers relevant.

During the year ended 31 December 2023, no 2023 Awarded Shares have been granted.

Subject to the terms and conditions of the 2023 Share Award Scheme and the fulfilment or waiver of all vesting conditions applicable to the vesting of the awarded interests on such selected participant, the respective awarded Interests held by the Futu Trustee on behalf of the selected participant shall vest in such selected participant in accordance with the applicable vesting schedule, and Futu Trustee shall cause the awarded interests to be transferred to such selected participant.

Unless otherwise determined by the Board of Directors, in the event that the vesting conditions specified in the grant notice are not fully satisfied prior to or on the relevant vesting date, the award of the 2023 Awarded Shares in respect of the relevant vesting date shall lapse, such 2023 Awarded Shares shall not vest on the relevant vesting date and shall remain as part of the trust fund and the selected participant shall have no claims against the Company, the Board of Directors, the trust or Futu Trustee.

As at 31 December 2023, the Futu Trustee held 13,543,934 H Shares.

CHARITABLE DONATIONS

The donations made by the Group during the year ended 31 December 2023 amounted to RMB678,014.85.

於釐定合資格參與者的資格及將授予任何獲選參與者(不包括任何計劃規則內所述的除外參與者)的適當獎勵權益時,董事會將考慮的事宜包括但不限於(a)相關獲選參與者對本集團溢利的現時貢獻及預期貢獻;(b)本集團的整體財務狀況;(c)本集團的整體業務目標及未來發展計劃;及(d)董事會認為相關的任何其他事宜。

截至2023年12月31日止年度,概無授出2023年獎勵股份。

歸屬及條件

在2023年股份獎勵計劃的條款及條件的規限下以及待達成或豁免適用於該獲選參與者歸屬獎勵權益之所有歸屬條件後,根據計劃規則的條文,富途受託人代表該獲選參與者持有的相關獎勵權益將根據適用歸屬時間表歸屬予該獲選參與者,及富途受託人須促使獎勵權益轉移予有關獲選參與者。

除非董事會另行釐定,倘於相關歸屬日期前或當日未能悉數滿足授出通告中規定的歸屬條件,則於有關歸屬日期獎勵的2023年獎勵股份將失效,該等2023年獎勵股份將不會在相關歸屬日期歸屬並將繼續作為信託基金的一部分,且獲選參與者將不得向本公司、董事會、信託或富途受託人提出申索。

於2023年12月31日,富途受託人持有13,543,934股H股。

慈善捐款

本集團於截至2023年12月31日止年度作出慈善捐款人民幣678,014.85元。

SIGNIFICANT EVENTS DURING AND AFTER THE REPORTING PERIOD

Proposed Initial Public Offering of A Shares

On 29 January 2021, the Board of Directors has resolved and approved to commence the relevant preparation related to the proposed initial public offering of A shares of the Company. The Company has engaged Huatai United Securities Co., Ltd. as the pre-listing tutoring institution and submitted the registration application for pre-listing tutoring with the Shandong Supervisory Commission (山東證監局) of the China Securities Regulatory Commission (中國證券監督管理委員會) on 29 January 2021. As at the date of this annual report, the Company is under pre-listing tutoring procedure and has not commenced filing the application for the proposed initial public offering of A shares.

MGO

On 5 May 2022, a creditor filed an application for judicial restructuring (the “**Judicial Restructuring**”) against Yanggu Xiangguang Copper Co., Ltd. (陽谷祥光銅業有限公司) (“**Xiangguang Copper**”), a subsidiary of GMK Holdings on the ground that Xiangguang Copper is unable to repay the debts falling due. The People's Court of Yanggu County, Shandong Province, PRC accepted the application of Judicial Restructuring of 19 companies, including GMK Holdings, Shandong Fengxiang (Group) Co., Ltd. and Shandong Fengxiang Investment Co., Ltd. (collectively, the “**Former Controlling Shareholders**”) and Xiangguang Copper (but, for the avoidance of doubt, does not include the Company).

The administrator of Xiangguang Copper subsequently issued an announcement, proposing the sale of domestic Shares held by the Former Controlling Shareholders in the Company through an auction process and Falcon (the “**Offeror**”) won the auction at the aggregate bid price of RMB1,372,279,100 (equivalent to HK\$1,502,336,359) for 992,854,500 domestic Shares (the “**Sale Share(s)**”), representing a consideration of RMB1.3822 per Sale Share (equivalent to HK\$1.5132 per Sale Share). On 20 December 2022, the above acquisition was completed and the Offeror became the new controlling shareholder of the Company.

於報告期內及期後重大事項

建議首次公開發售A股

2021年1月29日，董事會決議通過啟動有關建議本公司首次公開發售A股的相關籌備。本公司已委任華泰聯合證券有限責任公司作為上市前輔導機構，並已於2021年1月29日向中國證券監督管理委員會山東證監局提交上市前輔導的登記申請。於本年報日期，本公司正處於上市前輔導階段，尚未開始就建議首次公開發售A股提交申請。

強制性全面要約

於2022年5月5日，一名債權人以陽谷祥光銅業有限公司（「**祥光銅業**」）（新鳳祥控股旗下附屬公司）無力償還到期債務為由，提出對祥光銅業的司法重整（「**司法重整**」）申請。中國山東省陽谷縣人民法院受理新鳳祥控股、山東鳳祥（集團）有限責任公司及山東鳳祥投資有限公司（統稱為「**前控股股東**」）以及祥光銅業等19家公司（為免生疑問，不包括本公司）的司法重整申請。

其後，祥光銅業管理人刊發公告，內容有關建議拍賣前控股股東所持本公司內資股股份，Falcon（「**要約人**」）以總競價人民幣1,372,279,100元（相當於1,502,336,359港元）贏得拍賣992,854,500股內資股（「**銷售股份**」），即代價為每股銷售股份人民幣1.3822元（相當於每股銷售股份1.5132港元）。於2022年12月20日，上述收購事項已完成，要約人成為本公司的新控股股東。

REPORT OF BOARD OF DIRECTORS

董事會報告

The Offeror was required to make unconditional mandatory general offers in cash for all the issued domestic Shares and H Shares not already owned or agreed to be acquired by the Offeror and its concert parties (the “**Offers**”) in accordance with the Code on Takeovers and Mergers (the “**Takeovers Code**”) issued by the Securities and Futures Commission of Hong Kong. The Offeror also proposed to delist the Company from the Stock Exchange and accordingly the Company had agreed to convene its Shareholders’ meetings for the purpose of independent Shareholders to consider and vote on the delisting resolution (the “**Delisting Resolution**”) (among other business).

On 28 December 2022, the Offeror and the Company jointly despatched the composite document (the “**Composite Document**”) comprising (including without limitation) the offer document from the Offeror, the response document from the Board of Directors, details of the Offers and the Delisting Resolution (including the expected timetable and terms of the Offers), a letter of recommendation from the independent board committee of the Board of Directors to the independent Shareholders in relation to the Offers, a letter of advice from the independent financial adviser in relation to the Offers and the forms of acceptance to the Shareholders in accordance with the requirements of the Takeovers Code.

On 18 January 2023, the Delisting Resolution was not approved at the 2023 first extraordinary general meeting and the 2023 first H Shareholders class meeting of the Company held on that date, and the Delisting Resolution was not implemented and lapsed.

The Offers were closed at 4:00 p.m. on 1 February 2023. The Offeror and the parties acting in concert with it were interested in a total of 1,210,640,005 Shares (representing approximately 86.47% of the issued Shares), comprising 992,854,500 domestic Shares (representing approximately 95.01% of the issued domestic Shares) and 217,785,505 H Shares (representing approximately 61.35% of the issued H Shares).

For details, please refer to the joint announcements of the Company and the Offeror dated 28 October 2022, 17 November 2022, 20 December 2022, 28 December 2022, 13 January 2023, 18 January 2023 and 1 February 2023; and the Composite Document.

根據香港證券及期貨事務監察委員會頒佈的公司收購及合併守則(「**收購守則**」), 要約人須就要約人及其一致行動人士並無擁有或同意將予收購全部已發行內資股及H股提出無條件強制性現金全面要約(「**要約**」)。要約人亦建議將本公司於聯交所除牌, 因此, 本公司已同意召開其股東會議, 以供獨立股東考慮除牌決議案(「**除牌決議案**」) (及其他事項) 並就此投票。

於2022年12月28日, 要約人與本公司根據收購守則的規定向股東聯合寄發綜合文件(「**綜合文件**」), 當中包括(包括但不限於)要約人的要約文件, 董事會的回應文件, 有關該等要約及除牌決議案的詳情(包括該等要約的預期時間表及條款), 董事會轄下獨立董事委員會就該等要約致獨立股東的推薦函件, 獨立財務顧問關於該等要約及接納表格的意見函件。

於2023年1月18日, 由於除牌決議案在本公司於該日舉行的2023年第一次臨時股東大會及2023年第一次H股類別股東大會上未獲批准, 除牌決議案沒有落實及已失效。

於2023年2月1日, 該等要約已於下午四時正截止。要約人及其一致行動人士擁有合共1,210,640,005股股份的權益(佔已發行股份約86.47%), 包括992,854,500股內資股(佔已發行內資股約95.01%)及217,785,505股H股(佔已發行H股約61.35%)。

有關詳情, 請參閱本公司與要約人日期為2022年10月28日、2022年11月17日、2022年12月20日、2022年12月28日、2023年1月13日、2023年1月18日及2023年2月1日的聯合公告; 及綜合文件。

Public Float and Suspension of Trading in the H Shares of the Company

As the Delisting Resolution was not approved and the public float of the Company fell below 25% following the close of the Offers, the minimum public float requirement as set out in Rule 8.08(1)(a) of the Listing Rules is not satisfied. The directors of Falcon Holding GP Limited (being the general partner of the Offeror), for and on behalf of the Offeror, undertook to the Stock Exchange to take appropriate steps to ensure that sufficient public float exists in the Shares, which may include issuance of new Shares by the Company or placing down part of the interest that the Offeror or its parties acting in concert with it hold in the Company following the close of the Offers, to ensure the minimum percentage of the Shares as required under Rule 8.08(1)(a) of the Listing Rules are held by the public. To restore the public float by placing down, the Offeror may either directly dispose of, transfer, or engage a placing agent for placing of, the Shares held by the Offeror or its concert parties. In addition, the Directors jointly and severally undertook to the Stock Exchange to take appropriate steps to ensure that sufficient public float exists in the Shares.

Pursuant to Note 1 to Rule 8.08(1)(b) of the Listing Rules, at the request of the Company, trading in the H Shares has been suspended from 9:00 a.m. on 2 February 2023 since the percentage of public float fell below 15% following the close of the Offers. For details, please refer to the joint announcement of the Company and the Offeror dated 1 February 2023.

The Company applied for, and the Stock Exchange granted, a waiver from strict compliance with the requirements under Rule 8.08(1)(a) of the Listing Rules for a period from 1 February 2023 to 31 August 2023 with an extension to 31 December 2023 (the “**Waiver**”). The Company further applied to the Stock Exchange for an extension of Waiver for the period commencing from 1 January 2024 to 30 April 2024 (the “**Extended Waiver Period**”). On 6 February 2024, the Stock Exchange granted an extension of the Waiver from strict compliance with Rule 8.08(1)(a) of the Listing Rules for the Extended Waiver Period.

As at the date of this annual report, 395,110,395 H Shares, representing approximately 24.97% of the issued Shares, are held by the public (within the meaning of the Listing Rules), which is below 25% of the total issued share capital of the Company held by the public as prescribed by Rule 8.08(1)(a) of the Listing Rules.

公眾持股量及本公司H股暫停買賣

由於除牌決議案未獲批准，且本公司的公眾持股量於該等要約截止後跌至低於25%，故本公司未符合《上市規則》第8.08(1)(a)條所載最低公眾持股量規定。Falcon Holding GP Limited（為要約人的普通合夥人）董事已代表要約人向聯交所承諾採取適當措施確保股份具備足夠的公眾持股量，其中可能包括本公司向公眾發行新股份或在該等要約截止後配售減持要約人或其一致行動人士於本公司持有的部分權益，以確保公眾持有符合《上市規則》第8.08(1)(a)條規定的股份最低百分比。為通過配售減持恢復公眾持股量，要約人可直接出售、轉讓或委聘配售代理配售要約人或其一致行動人士持有的股份。此外，董事已共同及個別向聯交所承諾採取適當措施確保股份具備足夠的公眾持股量。

根據《上市規則》第8.08(1)(b)條附註1，由於公眾持股量百分比於該等要約截止後跌至低於15%，應本公司要求，H股已自2023年2月2日上午九時正起暫停買賣。有關詳情，請參閱本公司與要約人日期為2023年2月1日的聯合公告。

本公司已向聯交所申請並獲聯交所授予豁免嚴格遵守《上市規則》第8.08(1)(a)條的規定，豁免期由2023年2月1日起至2023年8月31日，並延長至2023年12月31日（「**豁免**」）。本公司進一步向聯交所申請於2024年1月1日起至2024年4月30日止期間（「**延長豁免期**」）延長豁免。於2024年2月6日，聯交所授出於延長豁免期內嚴格遵守《上市規則》第8.08(1)(a)條之延長豁免。

於本年報日期，公眾人士（定義見上市規則）持有395,110,395股H股，佔已發行股份約24.97%，低於上市規則第8.08(1)(a)條所規定公眾人士須持有本公司已發行股本總額的25%。

建議根據特別授權發行H股

誠如上文所述，於要約截止日期，《上市規則》第8.08(1)(a)條所載股份最低公眾持股量為25%的規定未獲遵守。Falcon Holding GP Limited

REPORT OF BOARD OF DIRECTORS

董事會報告

On 26 August 2023, the Company entered into two subscription agreements with Platinum Peony B 2023 RSC Limited and Chelt Trading Limited, respectively, and completed the allotment and issue of an aggregate of 182,618,000 new H Shares (the “**Subscription Shares**”) to the above two subscribers on 11 September 2023, both at the subscription price of HK\$1.5132 per H Share (the “**Subscription**”). The aggregate nominal value of the Subscription Shares was RMB182,618,000. The gross proceeds from the Subscription were approximately HK\$276 million. The net proceeds (after deducting relevant costs and expenses, commission and levies) from the Subscription were approximately HK\$272 million, representing a net price of HK\$1.4894 per Subscription Share. 70% of the net proceeds from the Subscription after deduction of expenses was used to improve the Company's liquidity position by way of repaying short-term borrowings of the Group, which amounted to approximately RMB1.1 billion as at 31 December 2022. 30% of the net proceeds from the Subscription after deduction of expenses was to replenish the working capital of the Company, which should mainly covered the operation costs and expenses of the Company, such as costs of animal feeds, costs of accessory food for the development of processed chicken meat products, and environmental-related costs. As at the date of this annual report, all the net proceeds raised have been utilised as intended and there was no unutilised proceeds. For details, please refer to the Company's announcements dated 27 August 2023 and 11 September 2023.

於2023年8月26日，本公司分別與Platinum Peony B 2023 RSC Limited及Chelt Trading Limited訂立兩份認購協議，並於2023年9月11日完成配發及發行予上述兩名認購方合共182,618,000股新H股（「**認購股份**」），認購價均為每股H股1.5132港元（「**認購事項**」）。認購股份的總面值為人民幣182,618,000元。認購事項的所得款項總額約為276百萬港元。認購事項的所得款項淨額（經扣除相關成本及開支、佣金及徵費後）約為272百萬港元，即每股認購股份淨價格為1.4894港元。經扣除開支後的認購事項所得款項淨額的70%通過償還本集團的短期借款（於2022年12月31日約為人民幣11億元）的方式用以改善本公司的流動資金狀況。經扣除開支後的認購事項所得款項淨額的30%用於補充本公司的營運資金，主要用於補足本公司的營運成本及開支，例如動物飼料成本、開發深加工雞肉製品的佐料成本以及環境相關成本。於本年報日期，已籌集的所得款項淨額已全部按計劃使用，並無未使用的所得款項。有關詳情，請參閱本公司日期為2023年8月27日及2023年9月11日的公告。

Selling Down by the Controlling Shareholder (6*812) to thood for 控股股東減持 (w T29 Td16iption nte4055 Tw44 (nal part

為協助本公司恢復其公眾持股量以符合《上市規則》的有關規定，於2023年9月15日，Falcon已於向獨立第三方JinYi Capital Multi-Strategy Fund SPC Ltd.（「**JinYi Capital**」）完成出售47,478,000股H股（相當於當時已發行股份總數約3%）。JinYi Capital為一家在開曼群島註冊成立的獨立投資組合公司，主要參與各行業龍頭企業相關的市場投資。浙江農發產業投資有限公司參與了JinYi Capital此次購買H股股份的出資，其為浙江省屬企業浙江省農村發展集團有限公司唯一產業投資平台，乃浙江省唯一一家以糧農為主業的功能性國有企業，是國家級農業龍頭企業。

REPORT OF BOARD OF DIRECTORS

董事會報告

On 3 October 2023, Falcon further completed a sale of 33,042,000 H Shares to Shenzhen Capital Value Partners Greater Bay Area Opportunity Limited Partnership Fund (“**Shenzhen Capital Value Partners GBA Fund**”), an independent third party, representing approximately 2.09% of the total number of issued Shares at the material time. Shenzhen Capital Value Partners GBA Fund is a limited partnership fund incorporated in Hong Kong that principally invests in portfolio entities whose main business is in the Greater China. Its general partner, Shenzhen Capital Investment Partners Limited and its co-investment manager, Shenzhen Capital (International) Asset Management Company Limited, are both wholly-owned subsidiaries of Shum Yip Investment & Development Company Limited, which in turn is held by Shenzhen Capital Holdings Co., Ltd. and ultimately owned by the State-owned Assets Supervision and Administration Commission of the Shenzhen Municipal People's Government. Value Partners Private Equity Limited, a wholly-owned subsidiary of Value Partners Group Limited (a company listed on the Stock Exchange, stock code: 00806), acts as another co-investment manager of Shenzhen Capital Value Partners GBA Fund.

To the best knowledge, information and belief of the Directors, having made all reasonable enquiries, each of JinYi Capital and Shenzhen Capital Value Partners GBA Fund is not a core connected person (as defined under the Listing Rules) of the Company, and is a member of the public (within the meaning of Rule 8.24 of the Listing Rules). For details, please refer to the announcements of the Company dated 20 September 2023 and 6 October 2023.

Loan Agreement with Covenant relating to Specific Performance of the Controlling Shareholder

On 2 November 2023, the Company, as the borrower, and syndicate members, as the lender (the “**Lender**”), entered into a working capital syndicate loan agreement (the “**Loan Agreement**”) in relation to the provision of a working capital loan facility by the Lender to the Company in an aggregate maximum principal amount of RMB960 million, for a loan granting period commencing from the date of signing of the Loan Agreement to 31 May 2024. The loan will be used to repay loans and for the Company's daily working capital.

Pursuant to the Loan Agreement, the Company undertakes that, (i) no change of control of the controlling Shareholder shall occur during the term of the loan (change of control refers to the existing controller's loss of control in the Company and their direct and indirect consolidated shareholdings being less than 50% through share transfers, bond market transactions, capital increases and share enlargements, mergers and acquisitions and concerted party agreements); or (ii) no external pledge of the equity of the Company held by the controlling Shareholder shall be made, except where it has been considered and approved by the syndicate loan agent.

於2023年10月3日，Falcon進一步完成向獨立第三方深圳資本惠理大灣區多策略投資有限合夥基金（「**深圳資本惠理大灣區基金**」）出售33,042,000股H股（相當於已發行股份總數約2.09%）。深圳資本惠理大灣區基金為一家在香港註冊成立的有限合夥基金，主要投資於以大中華地區為主要業務所在的投資組合實體。其普通合夥人Shenzhen Capital Investment Partners Limited及其共同投資管理人遠致投資（國際）資產管理有限公司均為深業投資發展有限公司的全資附屬公司，而深業投資發展有限公司則由深圳市資本運營集團有限公司持有，並最終由深圳市人民政府國有資產監督管理委員會擁有。惠理直接投資有限公司為惠理集團有限公司（一家於聯交所上市的公司，股份代號：00806）的全資附屬公司，同時亦為深圳資本惠理大灣區基金的另一名共同投資管理人。

據董事作出一切合理查詢後所深知、盡悉及確信，JinYi Capital及深圳資本惠理大灣區基金各自並非本公司的核心關連人士（定義見《上市規則》）及屬公眾人士（定義見《上市規則》第8.24條）。有關詳情，請參閱本公司日期為2023年9月20日及2023年10月6日的公告。

附有控股股東特定履行契諾的貸款合同

於2023年11月2日，本公司作為借款人與銀團成員作為貸款人（「**貸款人**」），就貸款人向本公司提供總計本金最高額人民幣960百萬元的流動資金貸款額度訂立一份流動資金銀團貸款合同（「**貸款合同**」），貸款發放期間從貸款合同簽署之日起至2024年5月31日止。貸款將用於償還貸款及企業日常經營資金。

根據貸款合同，本公司承諾(i)於貸款期間不得發生控股股東控制權變更（控制權變化指的是通過股權轉讓、債券市場買賣、增資擴股、收購合併和一致行動人協議使得現有的控制人失去對本公司的控制權及直接和間接合併持股低於50%）；或(ii)控股股東持有的本公司股權不得對外質押，經銀團貸款代理行審批通過的除外。

If violation of the relevant undertakings under the Loan Agreement occurs and leads to an event of default, the syndicate loan agent may cease the drawing of all or part of the loan funds that has been requested in a drawdown notice but not yet been drawn; cancel all or part of the total commitments; declare that all or part of the loan balance, together with all accrued interest, expenses and other amounts under the Loan Agreement be immediately due and payable in advance. For details, please refer to the announcement of the Company dated 2 November 2023.

Amendments to the Articles of Association

Due to the change in the controlling Shareholder, the enterprise type of the Company has changed from “other limited company (listed)” to “company limited by shares (foreign investment, listed)”. As a result, the scope of business of the Company as set out in the Articles of Association was amended according to the PRC regulatory requirements. The resolution in relation to the amendments was approved by the Shareholders at the 2023 second extraordinary general meeting of the Company held on 28 February 2023.

On 17 February 2023, the State Council of the PRC (the “**State Council**”) issued the Decision of the State Council to Repeal Certain Administrative Regulations and Documents (《國務院關於廢止部分行政法規和文件的決定》) (the “**Decision**”), which includes the repeal of Special Regulations on the Overseas Offering and Listing of Shares by Joint Stock Limited Companies (《國務院關於股份有限公司境外募集股份及上市的特別規定》) issued by the State Council on 4 August 1994. On the same date, the China Securities Regulatory Commission (the “**CSRC**”) issued the Trial Administrative Measures of Overseas Securities Offering and Listing by Domestic Companies (《境內企業境外發行證券和上市管理試行辦法》) (the “**Trial Measures**”) and relevant guidelines, which includes the repeal of the Notice on the Implementation of the Mandatory Provisions for Companies Listing Overseas (《關於執行〈到境外上市公司章程必備條款〉的通知》). The Decision and the Trial Measures have been effective since 31 March 2023 (the “**PRC Regulation Changes**”). From the effective date of the Decision and the Trial Measures, PRC issuers shall formulate their articles of association with reference to the Guidelines on Articles of Association of Listed Companies (《上市公司章程指引》) instead of the Mandatory Provisions for Companies Listing Overseas (《到境外上市公司章程必備條款》) (the “**Mandatory Provisions**”). In view of the above PRC Regulation Changes, the Stock Exchange also amended the Listing Rules and other provisions relating to PRC issuers according to the regulation updates in Mainland China and the amendments to the Listing Rules became effective on 1 August 2023. Such amendments include: (a) remove the class meeting and related requirements for the issue of new shares by PRC issuers; (b) repeal Appendix 13D to the Listing Rules, which requires PRC issuers’ articles of association to include the Mandatory Provisions and other ancillary requirements; (c) amend the Listing Rules in Chapters 9 and 19A to reflect the CSRC record filing regime; (d) remove the arbitration clause for disputes involving H shareholders as required under the Mandatory Provisions; and (e) modify the other Listing Rules that address issues arising from domestic shares and H shares being treated as different classes.

倘違反貸款合同下的有關承諾以導致發生違約事件之情況，銀團貸款代理行可中止提取任何提款通知要求的但尚未提取的全部或部分貸款資金；取消全部或部分總承貸額；宣佈全部或部分貸款餘額連同所有應計利息、費用和貸款合同項下其他款項立即提前到期應付。有關詳情，請參閱本公司日期為2023年11月2日的公告。

修訂公司章程

由於控股股東變更，本公司的企業類型已由「其他股份有限公司」(上市)更改為「股份有限公司」(外商投資，上市)。本公司於公司章程所載的經營範圍須根據中國監管規定進行修訂。有關修訂的決議案乃經股東於本公司在2023年2月28日舉行的2023年第二次臨時股東大會上批准。

於2023年2月17日，中國國務院(「**國務院**»)公佈了《國務院關於廢止部分行政法規和文件的決定》(「**該決定**」)，內容包括廢止國務院於1994年8月4日發佈的《國務院關於股份有限公司境外募集股份及上市的特別規定》。同日，中國證券監督管理委員會(「**中國證監會**»)公佈了《境內企業境外發行證券和上市管理試行辦法》(「**試行辦法**»)及相關指引，內容包括廢除《關於執行〈到境外上市公司章程必備條款〉的通知》。該決定及試行辦法自2023年3月31日起生效(「**中國法規變動**»)。於該決定及試行辦法生效日起，中國發行人須參照《上市公司章程指引》而非《到境外上市公司章程必備條款》(「**必備條款**»)制定其公司章程。鑒於上述中國法規變動，聯交所亦相應針對中國內地監管新規修訂《上市規則》以及其他有關中國發行人的條文，且有關《上市規則》的修訂已於2023年8月1日生效。該修訂包括(a)刪除中國發行人發行新股的類別會議及相關要求；(b)廢除《上市規則》附錄十三D，該附錄要求中國發行人的公司章程必須包括必備條款及其他附屬要求；(c)修改《上市規則》第九章和第十九A章，以反映中國證監會的備案制度；(d)刪除必備條款要求涉及H股股東的爭議仲裁條文；及(e)修訂處理將內資股及H股視為不同類別所產生的問題的其他《上市規則》。

REPORT OF BOARD OF DIRECTORS

董事會報告

Accordingly, the Company amended the Articles of Association to comply with the requirements of the Listing Rules and the applicable laws and regulations of the PRC (the “**Articles Amendments**”). In view of the Articles Amendments, the Board of Directors also amended the rules of procedure for the general meeting of Shareholders, the rules of procedure of the Board of Directors and the rules of procedure of the Board of Supervisors (the “**Procedural Rules Amendments**”). The resolutions in relation to the Articles Amendments and the Procedural Rules Amendments were approved by the Shareholders at the 2023 annual general meeting and class meetings of the Company held on 19 May 2023 and took effect on 1 August 2023.

Further, according to the consultation conclusions on the “Proposals to Expand the Paperless Listing Regime and Other Rule Amendments” published in June 2023 by the Stock Exchange, the amendments to the Listing Rules came into effect on 31 December 2023 such that, among other things, subject to compliance with all applicable laws and regulations, a listed issuer must (i) send or otherwise make available the relevant corporate communication (as defined in the Listing Rules) to the relevant holders of its securities by electronic means, or (ii) publish the relevant corporate communication on its own website and the website of the Stock Exchange. The Company amended the Articles of Association to reflect the latest requirements of the Listing Rules and such resolutions were approved by the Shareholders at the 2023 third extraordinary general meeting of the Company on 22 December 2023.

Save as disclosed above, during the Reporting Period and up to the date of this annual report, there had been no material change to the Articles of Association. The Articles of Association is available on the websites of the Company and the Stock Exchange.

Resignation of Joint Company Secretary

As the Stock Exchange confirmed that Mr. Shi Lei is qualified to act as the company secretary under the requirement of Rule 3.28 of the Listing Rules on 14 July 2023, Mr. Shi Lei thereby did not need a qualified joint company secretary to assist him in the performance of his duties as a company secretary. Ms. Yu Wing Sze, the other joint company secretary of the Company, resigned from her position as the joint company secretary on 15 August 2023. After the resignation of Ms. Yu Wing Sze, Mr. Shi Lei has become the sole company secretary of the Company. For details, please refer to the announcement of the Company dated 15 August 2023.

因此，本公司已修改公司章程，以符合《上市規則》和中國適用法律和法規的要求（「**章程修訂**」）。鑒於章程修訂，董事會亦相應修訂股東大會議事規則、董事會議事規則及監事會議事規則（「**議事規則修訂**」）。有關章程修訂及議事規則修訂的決議案已於本公司於2023年5月19日的2023年股東週年大會及類別股東大會上獲股東批准並自2023年8月1日起生效。

此外，根據聯交所於2023年6月發佈的關於「建議擴大無紙化上市制度及其他規則修訂」諮詢總結，《上市規則》的修訂已於2023年12月31日生效，因此（其中包括），在遵守所有適用的法律及法規情況下，上市發行人須(i)以電子方式向其證券的相關持有人發送或以其他方式提供相關公司通訊（定義見《上市規則》），或(ii)在其自身網站及聯交所網站上發佈相關的公司通訊。本公司已修訂《公司章程》，以反映《上市規則》的最新要求，該等決議案已於2023年12月22日的2023年第三次臨時股東大會上獲股東批准。

除上文所披露者外，報告期內及直至本年報日期，公司章程概無重大變動。公司章程可於本公司及聯交所網站查閱。

聯席公司秘書辭任

鑒於聯交所於2023年7月14日確認石磊先生已符合《上市規則》第3.28條要求的公司秘書資格，因此石磊先生無需再由一名合資格聯席公司秘書協助其履行公司秘書職務。於2023年8月15日，本公司另一位聯席公司秘書余詠詩女士辭去聯席公司秘書的職務。於余詠詩女士辭任後，石磊先生擔任本公司的唯一公司秘書。有關詳情請參閱本公司日期為2023年8月15日的公告。

Deposits with GMK Finance

The Company was notified by GMK Holdings that its subsidiaries had overdue debts in March 2022. Among such subsidiaries, GMK Finance was involved in overdue repayment disputes, pursuant to which the creditor filed a civil complaint against GMK Finance. GMK Holdings, by itself and through its subsidiaries, provided guarantees for some of the loans obtained by the Group from banks, and provided deposits, loan facilities (including term loans and entrusted loans) and bill financing services to the Group. The deposits with GMK Finance were unavailable for withdrawal and utilisation by the Group for daily operation since November 2022, and there was an overdue payment for deposit interests from GMK Finance to the Group. As such, the Group made a full impairment of the deposits with GMK Finance for the year ended 31 December 2022 and as at 31 December 2022.

GMK Finance is a financial institution licensed by the Shandong Office of China Banking and Insurance Regulatory Commission (the “CBIRC”) (the CBIRC has been replaced by the NAFR in March 2023), and subject to the direct supervision of such regulatory authority. A company submitted to the NAFR an application of the bankruptcy liquidation of GMK Finance and such application was accepted by Yanggu County People's Court, Shandong Province (山東省陽谷縣人民法院) and an administrator (the “Administrator”) has been appointed by the court according to the Enterprise Bankruptcy Law of the People's Republic of China (《中華人民共和國企業破產法》). As at the date of this annual report, the Group has declared to the Administrator its creditor's rights. The first creditors' meeting in relation to the bankruptcy liquidation proposal was held on 15 March 2024 at Yanggu County People's Court (陽谷縣人民法院). The voting of the bankruptcy liquidation proposal was closed on 29 March 2024 and the voting results were announced by the Administrator via the National Enterprise Bankruptcy Information Disclosure Platform* (全國企業破產重整案件信息網) (<http://pccz.court.gov.cn/pcajxxw/index/xxwsy>). For details, please refer the Company's announcement dated 15 March 2024.

The Board of Directors will continue to monitor the situation, and make further announcement on any material updates as and when appropriate.

於新鳳祥財務的存款

本公司接獲新鳳祥控股的通知，其附屬公司於2022年3月出現債務逾期情況。當中新鳳祥財務涉及逾期還款糾紛，據此，債權人已針對新鳳祥財務發出民事起訴狀。新鳳祥控股自身及通過其附屬公司現時為本集團向銀行獲取的部分貸款提供擔保，以及向本集團提供存款、貸款融通(包括定期貸款及委託貸款)及票據融資服務。自2022年11月起，於新鳳祥財務的存款本集團不可取出及用於日常經營，且新鳳祥財務逾期向本集團支付存款利息。因此，本集團對截至2022年12月31日止年度及於2022年12月31日就存放於新鳳祥財務的存款悉數計提減值。

新鳳祥財務為經中國銀行保險監督管理委員會(「**中國銀保監會**」)(中國銀保監會於2023年3月被國家金融監管總局所取代)轄下山東監管局許可之金融機構，並受該監管機構直接監督。一家公司向國家金融監管總局提交涉及新鳳祥財務之破產清算申請，有關申請已獲山東省陽谷縣人民法院受理且法院已根據《中華人民共和國企業破產法》指定管理人(「**管理人**」)。於本年報日期，本集團已向管理人申報其債權。關於破產清算案的首次債權人會議於2024年3月15日在陽谷縣人民法院舉行。破產清算案的投票已於2024年3月29日截止，投票結果已由管理人在全國企業破產重整案件信息網(<http://pccz.court.gov.cn/pcajxxw/index/xxwsy>)上公佈。有關詳情，請參閱本公司日期為2024年3月15日的公告。

董事會將持續監察情況，並將適時就任何重大更新作進一步公告。

更換境外核數師

鑒於上述編製本公司2021年境外財務報表準則由國際財務報告準則變為中國企業會計準則，董事會亦建議將本公司的境外核數師由香港立信德豪會計師事務所有限公司變更為立信會計師事務所(特殊普通合夥)並經股東於2021年5月28日舉行的本公司的股東週年大會上批准。

遵守企業管治守則

報告期內，本公司已遵守《上市規則》附錄C1項下之《企業管治守則》(「**企業管治守則**」)的所有適用守則條文。本公司將繼續檢討及監察其企業管治常規，以確保遵守企業管治守則。有關本公司所採納的企業管治常規詳情載於本年報第91至115頁之企業管治報告。

審計委員會

審計委員會已與管理層及董事會審閱本公司採納的會計原則及政策、本公司截至2023年12月31日止年

REPORT OF BOARD OF DIRECTORS

董事會報告

MEMBERS OF THE BOARD OF DIRECTORS

As at the date of the Report of Board of Directors, the composition of the Board of Directors is as follows:

Executive Directors: Mr. Xiao Dongsheng
Mr. Shi Lei

Non-executive Directors: Mr. Qiu Zhongwei
Mr. Lu Wei
Mr. Zhu Lingjie
Ms. Zhou Ruijia

Independent non-executive Directors: Ms. Wang Anyi
Ms. Zhao Yinglin
Mr. Chung Wai Man

By order of the Board of Directors
Zhu Lingjie
Chairman of the Board of Directors

Shandong, PRC, 28 March 2024

董事會成員

於本董事會報告日期，董事會由以下人員構成：

執行董事： 肖東生先生
石磊先生

非執行董事： 邱中偉先生
呂崑先生
朱凌潔先生
周瑞佳女士

獨立非執行董事： 王安易女士
趙迎琳女士
鍾偉文先生

承董事會命
朱凌潔
董事會主席

中國，山東，2024年3月28日

REPORT OF BOARD OF SUPERVISORS

監事會報告

MEMBERS OF THE BOARD OF SUPERVISORS

As at the date of the report of Board of Supervisors, the composition of the Board of Supervisors is as follows:

Shareholders representative Supervisors: Ms. Gao Jin
Mr. Zhu Kaijie

Employees representative Supervisor: Mr. Ma Xianwen

FUNCTIONS AND AUTHORITIES AND OPERATION OF THE BOARD OF SUPERVISORS

Pursuant to the Articles of Association, the functions and powers of the Board of Supervisors include, among other things:

- (I) to supervise the Directors, general manager and other senior management to ensure that they do not act in contravention of any laws, administrative regulations or the Articles of Association during the performance of their functions, and to propose removal of Directors and senior management who have violated laws, administrative regulations, the Articles of Association or the resolutions of the general meetings;
- (II) to require Directors and senior management to make corrections if their conduct has damaged the interests of the Company;
- (III) to review the financial position of the Company;
- (IV) to verify the financial information such as the financial report, business report and profit distribution plan to be submitted by the Board of Directors to the general meetings and to appoint, in the name of the Company, certified public accountants and practicing auditors to assist in the re-examination of such information should any doubt arise in respect thereof;
- (V) to propose the convening of extraordinary general meetings and, in case the Board of Directors does not perform the obligations to convene and preside over the general meetings in accordance with Company Law, to convene and preside the general meetings;

監事會的組成

於監事會報告日期，監事會成員如下：

股東代表監事：高瑾女士
朱愷杰先生

職工代表監事：馬憲穩先生

監事會的職能和權限以及運作情況

根據《公司章程》，監事會的職能和權限包括（其中包括）：

- （一）對蔗懶 鯢喻汙櫓指朮毘罌踳貅冲醺趙裸刂俵嫗鑿醞疇

REPORT OF BOARD OF SUPERVISORS

監事會報告

(六) 向股東大會提出提案；

(七) 提議召開董事會臨時會議；

(八) 依照《公司法》第151條的規定，對董事、高級管

REPORT OF BOARD OF SUPERVISORS

監事會報告

WORK OF THE BOARD OF SUPERVISORS DURING THE REPORTING PERIOD

During the Reporting Period, with a view to be committed to the Shareholders and the Company, the Board of Supervisors has diligently performed its duties of supervision pursuant to applicable laws and regulations and the Articles of Association. The Board of Supervisors continued to improve the supervisory methods to improve its effectiveness and influence so as to effectively protect the interests of the Shareholders and the Company to exercise its supervisory and counter balancing under the corporate governance of the Company and specifically carried out the following work:

1. supervised the operation of the Company in accordance with the law, the implementation of the Company's decision-making procedures, internal control system and the performance of duties by the Directors and senior management in accordance with the law, and the production, operation and management of the Company and other major matters. The Board of Supervisors is of the view that: the Company operates in strict accordance with the relevant laws and regulations and the provisions of the Articles of Association, etc., the decision-making procedures are legal and there are no irregularities in operation; the Directors and senior management of the Company can perform their duties faithfully and diligently in accordance with the relevant laws and regulations of the State and the relevant provisions of the Articles of Association, and no acts detrimental to the interests of the Company and its Shareholders have been found;
2. the Board of Supervisors inspected and supervised the financial situation of the Company in 2023 and checked the financial information such as financial report, business report and profit distribution plan to be submitted to the Shareholders' meeting by the Board of Directors, and the Board of Supervisors was of the opinion that: the Company conducted financial management in strict accordance with the requirements of relevant laws and regulations, its financial system was sound and effectively implemented, its capital was in good condition, and it could effectively prevent operational risks;

監事會在報告期內的工作情況

報告期內，監事會本著對股東和本公司負責的態度，按照適用的法律法規和《公司章程》的規定，認真履行監督職責。監事會不斷改進監督方式，提高監督的有效性和影響力，以有效地維護股東和本公司的利益，發揮其在公司治理下的監督和制衡作用。具體開展了以下工作：

1. 監督本公司依法運作情況，對本公司決策程序、內部控制制度的執行和董事、高級管理人員依法履行職務的情況進行了監督，對本公司生產、經營、管理等重大事項進行監督。監事會認為：本公司嚴格按照有關法律、法規及《公司章程》等的規定規範運作，決策程序合法，不存在違規經營情況；本公司董事、高級管理人員能按照國家有關法律、法規和《公司章程》的有關規定，忠實勤勉地履行其職責，未發現任何有損於本公司和股東利益的行為；
2. 監事會對本公司2023年度財務狀況進行檢查和監督，核對董事會擬提交股東大會的財務報告、營業報告和利潤分配方案等財務資料，監事會認為：本公司嚴格按照相關法律、法規的要求進行財務管理，財務制度健全且執行有效，資金狀況良好，能有效防範經營風險；

REPORT OF BOARD OF SUPERVISORS

監事會報告

3. the Board of Supervisors has conducted a comprehensive inspection of the related party transactions of the Company and is of the opinion that: the parties to the transactions have followed the principle of "fairness and impartiality" and the transaction prices are fair and have not harmed the interests of the Company and other non-connected Shareholders;
 4. the Board of Supervisors supervised the internal control and concluded that: the Company follows the basic principles of internal control and has established a sound internal control system covering all aspects of the Company in accordance with its actual situation to ensure the safety, integrity and effective use of assets. The Company's internal control organisation is complete, and the internal audit department and personnel are fully equipped and in place to ensure that the implementation and supervision of the key activities of the Company's internal control are adequate and effective; and
 5. the Board of Supervisors inspected of the Company's information disclosure matters and concluded that: as at the end of the Reporting Period, the Company has established the information disclosure related system in compliance with relevant laws and regulations, and the Company's information disclosure was true, accurate, timely and complete, which could effectively protect the right to information of investors, especially the small and medium Shareholders.
3. 監事會對本公司發生的關聯方交易進行了全面檢查，認為：交易雙方遵循了「公平、公正」的原則，交易價格公允，沒有損害本公司和其他非關聯方股東的利益；
 4. 監事會對內部控制進行監督，認為：本公司遵循內部控制的基本原則，按照自身的實際情況，建立健全了覆蓋本公司各環節的內部控制制度，保證了資產的安全、完整和有效使用。本公司內部控制組織機構完整，內部審計部門及人員配備齊全到位，保證了本公司內部控制重點活動的執行及監督充分有效；及
 5. 對本公司信息披露事項進行檢查，認為：截止報告期末，本公司已經建立信息披露相關制度，符合相關法律、法規的規定，本公司信息披露真實、準確、及時、完整，能夠有效保障投資者特別是中小股東的知情權。

REPORT OF BOARD OF SUPERVISORS

監事會報告

WORK PLAN FOR 2024

In 2024, the Board of Supervisors will continue to faithfully and diligently perform its duties to further promote the improvement of the Company's corporate governance structure and the standardised operation of its business management, and to establish a good and honest image of the Company.

1. strengthen supervision of Directors and senior management in accordance with laws and urge the Company to further improve the governance structure and enhance the level of governance in accordance with the requirements of laws and regulations;
2. continue to strengthen and perform supervisory functions, keep abreast with and actively focus on major decision-making matters of the Company, and supervise and promote the legality of various decision-making procedures to better safeguard the rights and interests of Shareholders; and
3. further strengthen the implementation of the internal control system by supervising and inspecting the Company's finances as well as supervising and inspecting the production and operation of the Company; strengthen the supervision and inspection of the enterprise, to prevent operational risks and to promote the healthy and stable development of the Company.

Save as disclosed above, the Board of Supervisors had no objection to other supervisory issues during the Reporting Period.

By order of the Board of Supervisors
Gao Jin
Chairperson of the Board of Supervisors

Shandong, PRC, 28 March 2024

2024年工作計劃

2024年，監事會將繼續忠實勤懇履行職責，進一步促進本公司法人治理結構的完善和經營管理的規範運營，樹立本公司良好的誠信形象。

1. 依法對董事、高級管理人員加強監督，按照法律法規的要求，督促本公司進一步完善治理結構，提高治理水平；
2. 繼續加強、履行監督職能，及時掌握、主動關注本公司重大決策事項，並監督促進各項決策程序的合法性，更好地維護股東的權益；及
3. 通過對本公司財務進行監督檢查以及對公司生產、經營情況的監督檢查，進一步加強內控制度的落實，加強對企業的監督檢查，防範經營風險，推動公司健康、穩定地發展。

除上述披露外，本報告期內，監事會對其他監事事項無異議。

承監事會命
高瑾
監事會主席

中國，山東，2024年3月28日

The Board of Directors is committed to maintaining high corporate governance standards. The Board of Directors believes that high corporate governance standards are essential in providing a framework for the Company to safeguard the interests of Shareholders and to enhance corporate value and accountability.

Since the H Shares of the Company were listed on the Main Board of the Stock Exchange on the Listing Date, the Company has been complying with the principles and code provisions as set out in the CG Code contained in Appendix C1 to Listing Rules throughout the period from the Listing Date to the date of this annual report.

The Company has been committed to enhancing its corporate governance practices appropriate to the conduct and the growth of its business and to reviewing such practices from time to time to ensure that the Company complies with statutory and professional standards and align with the latest development.

BOARD OF DIRECTORS

The Board of Directors oversees the Group's businesses, strategic decisions and performance and takes decisions objectively in the best interest of the Company.

The Board of Directors regularly reviews the contribution required from a Director to perform his/her responsibilities to the Company, and whether the Director is spending sufficient time performing them.

董事會始終致力維持高水平之企業管治標準。董事會相信，在為本公司提供框架以保障股東利益及提升企業價值和問責方面，高水平企業管治標準必不可少。

於上市日期，本公司H股於聯交所主板上市，自上市日期至本年報日期，本公司始終遵循《上市規則》附錄C1所載之企業管治守則原則及守則條文。

本公司始終致力提升適合本公司業務操守及發展之企業管治常規，並不時檢討該等常規，以確保本公司符合法定及專業標準，以及參照標準之最新發展。

董事會

董事會監察本集團業務、策略決策及表現，並客觀地作出決策以符合本公司最佳利益。

董事會定期檢討董事於履行其對本公司職責時所須作出之貢獻，以及其是否投入足夠時間以履行該等職責。

CORPORATE GOVERNANCE REPORT

企業管治報告

Board of Directors Composition

The Board of Directors currently comprises nine Directors, consisting of

董事會組成

董事會現由九名董事組成，包括兩名執行董事、四名非執行董事及三名獨立非執行董事。董事會現有成員名單如下：

董事名單（按分類）亦根據《上市規則》於本公司不時公佈之所有公司通訊內予以披露。獨立非執行董事身份均已根據《上市規則》在所有公司通訊中明確說明。

董事之簡歷詳情載於本年報之「董事、監事及高級管理層履歷」一節。

除本年報所披露者外，據本公司所知，董事會成員之間概無財務、業務、家庭或其他重大關係。

Mr. Qiu Zhongwei, Mr. Lu Wei, Mr. Zhu Lingjie, and Ms. Zhou Ruijia, who were newly appointed as non-executive Directors, and Ms. Wang Anyi, who was newly appointed as an independent non-executive Director, on 18 January 2023, obtained the legal advice referred to in Declaration and Undertaking with Regard to Directors of an Issuer incorporated in the PRC (Form H) pursuant to the relevant Listing Rules effective at the material time, which is equivalent to Rule 3.09D of the Listing Rules. Each of the above Directors understood his/her obligations as a Director.

Chairman and General Manager

Mr. Zhu Lingjie is the chairman of the Board of Directors and Mr. Xiao

於2023年1月18日獲委任為非執行董事的邱中偉先生、呂威先生、朱凌潔先生和周瑞佳女士及獲委任為獨立非執行董事的王安易女士，已根據於相關時間生效的相關《上市規則》獲得於中國註冊成立的發行人的董事的聲明及承諾(H表格)(相當於《上市規則》第3.09D條)中提及的法律意見。上述各董事均了解其作為董事的責任。

主席與總經理

朱凌潔先生為董事會主席，肖東生先生為總經理。董事會主席與總經理為兩個不同職位，《公司章程》明確劃分了兩者職責。

主席主要職責：主持股東大會和召集、主持董事會會議；督促、檢查董事會決議的實施情況；簽署本公司發行的股票、本公司債券及其他有價證券；簽署董事會重要文件和應由本公司法定代表人簽署的其他文件，行使法定代表人的職權；在發生不可抗力或重大危急情形，無法及時召開董事會會議的緊急情況下，對本公司事務行使符合法律規定和本公司利益的特別處置權，並在事後及時向董事會報告；組織制訂董事會運作的各項制度，協調董事會的運作；聽取本公司高級管理人員定期或不定期的工作報告，對董事會決議的執行提出指導性意見；提名公司總經理、董事會秘書人選；代表公司處理對外事宜和簽訂包括投資、合作經營、合資經營、借款等在內的經濟合同；法律法規或《公司章程》規定，以及董事會授予的其他職權。

總經理主要職責：主持公司的生產經營管理工作，並向董事會報告工作；組織實施董事會決議、本公司年度經營計劃和投資方案；擬訂本公司的基本管理制度和內部管理機構設置方案；制定本公司具體規章；提請董事會聘任或者解聘副總經理、財務負責人等其他高級管理人員；聘任或者解聘除應由董事會聘任或者解聘以外的負責管理人員及一般員工，擬定本公司職工的工資、福利、獎懲制度；提議召開董事會臨時會議；在董事會授權的範圍內，決定本公司的其他事項；決定單項金額為本公司最近一期經審計總資產的10%以下的貸款（包括年度預算內和年度預算外）、對外投資、資產出售、收購、租賃、抵押、質押及其他資產處置和擔保事項。

Appointment and Re-election of Directors

Each of the executive Directors, non-executive Directors and independent non-executive Directors has entered into a service contract with the Company generally for a term of three years commencing from general meeting, which are subject to termination in accordance with their respective terms, and shall be subject to retirement by rotation once every three years.

Directors shall be elected or replaced by the general meeting and serve a term of office of three years. A Director may serve consecutive terms if re-elected upon the expiration of his/her term. Any person appointed as Director by the Board of Directors to fill a temporary vacancy or add the quota of Directors of the Board of Directors shall serve until the next annual general meeting of the Company, at which time the said person is eligible for re-election.

Responsibilities, Accountabilities and Contributions of the Board of Directors and Management

The Board of Directors should assume responsibility for leadership and control of the Company and is collectively responsible for directing and supervising the Company's affairs.

The Board of Directors directly, and indirectly through its committees, leads and provides direction to the management by laying down strategies and overseeing their implementation, monitors the Group's operational and financial performance, and ensures that sound internal control and risk management systems are in place.

All Directors, including non-executive Directors and independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board of Directors for its efficient and effective functioning. The independent non-executive Directors are responsible for ensuring a high standard of regulatory reporting of the Company and providing a balance in the Board of Directors for bringing effective independent judgement on corporate actions and operations.

All Directors have full and timely access to all the information of the Company and may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expenses for discharging their duties to the Company.

董事之委任與重選

每位執行董事、非執行董事及獨立非執行董事已分別與本公司訂立一項通常為期三年之服務合約。合約自股東大會起計，根據各自期限終止，每三年輪值退任一次。

董事由股東大會選舉或更換，任期3年。董事任期屆滿，可連選連任。由董事會委任為董事以填補董事會臨時空缺或增加董事會名額的任何人士，只任職至本公司的下屆股東週年大會為止，並於其時有資格重選連任。

董事會及管理層之責任、職責及貢獻

董事會應負責領導與管控本公司，並共同負責指導與監督本公司事務。

董事會直接並間接地透過其委員會，領導管理層，並透過制定與落實策略向管理層提供指導，監督本集團營運與財務表現，並確保建立健全之內部管控及風險管理制度。

全體董事，包括非執行董事及獨立非執行董事，均為董事會帶來不同領域之寶貴業務經驗、知識及專業精神，使其高效及有效運作。獨立非執行董事負責確保本公司維持高水平之監管報告制度，並就企業行動及營運提供有效之獨立判斷，有助維持董事會內之平衡。

所有董事均可全面及適時地獲得本公司一切資料，並可在適當情況下於提出請求後，尋求獨立專業意見以履行其對本公司之職責，費用概由本公司負責。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Directors shall disclose to the Company details of other offices held by them.

The Board of Directors reserves for its decisions on all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, election of director candidates and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board of Directors, directing and coordinating the daily operation and management of the Company are delegated to the management. The Company has arranged appropriate insurance coverage on Directors' liabilities in respect of any legal action taken against them arising out of corporate activities. The insurance coverage would be reviewed by the Company on an annual basis.

Continuous Professional Development of Directors

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board of Directors remains informed and relevant.

Every newly appointed Director has received a formal and comprehensive induction on the first occasion of his appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements. Such induction shall be supplemented by visits to the Company's key plant sites and meetings with senior management of the Company.

Directors should participate in appropriate continuous professional development to develop and refresh their knowledge and skills. Internally-facilitated briefings for Directors would be arranged and reading materials on relevant topics would be provided to Directors where appropriate. All Directors are encouraged to attend relevant training courses at the Company's expenses.

During 2023, the Company organised training sessions conducted by the legal advisers for all Directors. The training sessions covered a wide range of relevant topics including directors' duties and responsibilities, continuing connected transaction, disclosure of interests and regulatory updates. In addition, relevant reading materials including compliance manual/legal and regulatory updates/seminar handouts have been provided to the Directors for their reference and studying.

董事須向本公司披露彼等擔任之其他職務詳情。

董事會負責決定所有重要事宜，當中涉及政策事宜、策略及預算、內部監控及風險管理、重大交易（特別是或會涉及利益衝突之事宜）、財務資料、推選董事候選人及本公司其他重大營運事宜。有關執行董事會決定、指導及協調本公司日常營運及管理之責任轉授予管理層。本公司已就因公司事務而對董事提出之任何法律訴訟，安排採購適當之董事責任保險。本公司會每年審閱受保範圍。

董事之持續專業發展

為有效履行其責任及確保於具備全面資訊及切合所需之情況下對董事會作出貢獻，董事須不斷留意監管發展及變動。

每名新委任董事均會於首次接受委任時獲得正式且全面之入職介紹，以確保其對本公司業務及營運均有適當認知，以及完全知悉《上市規則》及有關監管規定規範下董事之職務及責任。有關就任須知還包括考察本公司主要廠房場地，並與本公司高級管理層會面。

董事應參與適當的持續專業發展以建立及更新自身的知識及技能。本公司將為董事安排內部舉辦之簡介會，並將於適當時向董事發出相關議題之閱讀資料。本公司鼓勵全體董事出席相關培訓課程，而費用概由本公司承擔。

於2023年期間，本公司安排法律顧問為全體董事提供多次培訓課程。該等培訓課程覆蓋多個相關話題，包括董事職責、持續關連交易、權益披露以及監管更新。此外，已向董事提供包括合規手冊／最新法律及監管諮詢／研討會講義在內之相關閱讀材料，供彼等參閱及研習。

CORPORATE GOVERNANCE REPORT

企業管治報告

The training records of the Directors for the year ended 31 December 2023 are summarised as follows:

截至2023年12月31日止年度，董事之培訓記錄總結如下：

Name of Directors	Attending training, briefings, seminars, conferences and workshops relevant to the Company's industry and business, director's duties and/or corporate governance 出席與本公司行業及業務、董事職責及／或公司 治理相關之培訓、總結、研討、會議及講習課程	Reading news alerts, newspapers, journals, magazines and publications relevant to the Company's industry and business, director's duties and/or corporate governance 閱讀與本公司行業及業務、董事職責及／或公司 治理相關之新聞快訊、報紙、期刊、雜誌及出版物
董事姓名		

Incumbent Directors 在任董事

Executive Directors 執行董事

Mr. Xiao Dongsheng 肖東生先生	√	√
Mr. Shi Lei 石磊先生		

Non-executive Directors 非執行董事

Mr. Qiu Zhongwei (appointed on 18 January 2023) 邱中偉先生 (於2023年1月18日委任)	√	√
Mr. Lu Wei (appointed on 18 January 2023) 呂崴先生 (於2023年1月18日委任)	√	√
Mr. Zhu Lingjie (appointed on 18 January 2023) 朱凌潔先生 (於2023年1月18日委任)	√	√
Ms. Zhou Ruijia (appointed on 18 January 2023) 周瑞佳女士 (於2023年1月18日委任)	√	√

Independent non-executive Directors 獨立非執行董事

Ms. Wang Anyi (appointed on 18 January 2023) 王安易女士 (於2023年1月18日委任)	√	√
Ms. Zhao Yinglin 趙迎琳女士	√	√
Mr. Chung Wai Man 鍾偉文先生	√	√

Departure Directors 離任董事

Mr. Liu Zhiguang (retired on 18 January 2023) 劉志光先生 (於2023年1月18日退任)	×	×
Ms. Zhou Jinying (retired on 18 January 2023) 周勁鷹女士 (於2023年1月18日退任)	×	×
Mr. Liu Xuejing (retired on 18 January 2023) 劉學景先生 (於2023年1月18日退任)	×	×
Mr. Zhang Chuanli (retired on 18 January 2023) 張傳立先生 (於2023年1月18日退任)	×	×
Mr. Guo Tianyong (retired on 18 January 2023) 郭田勇先生 (於2023年1月18日退任)	×	×

Board Independence Policy

The Company has formulated the policy regarding the independence of the Board of Directors and has assessed the effectiveness of such policy. The Board of Directors has adopted the board independence policy (the “**Board Independence Policy**”) as a mechanism to ensure independent views and input are available to the Board of Directors. The summary of which is set out below:

The Board of Directors ensures the appointment of at least three independent non-executive Directors representing at least one-third of the Board of Directors with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise. Further, independent non-executive Directors will be appointed to board committees of the Company (the “**Board Committees**”) as far as practicable to ensure independent views are available.

The Nomination Committee strictly adopted the Nomination Policy with regard to the nomination of independent non-executive Directors. The Nomination Committee also assesses the independence of independent non-executive Directors annually to ensure independent judgement is exercised.

No equity-based remuneration with performance-related elements will be granted to independent non-executive Directors as this may lead to bias in their decision-making and compromise their objectivity and independence.

Directors (including independent non-executive Directors) are entitled to seek further information from the management on the matters to be discussed at meetings of the Board of Directors. Independent professional advice would be provided to Directors upon reasonable request to assist them to perform their duties to the Company. Any Directors who have a material interest in a contract, transaction or arrangement shall not vote or be counted in the quorum on any resolution approving the same.

董事會獨立性政策

本公司已就董事會之獨立性制定政策並進行評估。董事會已採納董事會獨立性政策（「**董事會獨立性政策**」）作為確保董事會獲得獨立意見和觀點的機制。其摘要載列如下：

(i) 組成

董事會確保委任至少三名獨立非執行董事（佔董事會成員人數至少三分之一），而其中一名擁有適當的專業資格或具備適當的會計或相關的財務管理專長。此外，獨立非執行董事將在切實可行的情況下獲委任加入本公司董事委員會（「**董事委員會**」），以確保獲得獨立意見。

(ii) 獨立性評估

提名委員會就提名獨立非執行董事嚴格採納提名政策。提名委員會每年亦會評估獨立非執行董事的獨立性，以確保其作出獨立判斷。

(iii) 薪酬

概無授予獨立非執行董事與業績掛鈎的股權薪酬，因為此可能導致其於決策中持有偏見，並影響其客觀性及獨立性。

(iv) 董事會決策

董事（包括獨立非執行董事）有權就董事會會議擬議事項向管理層索取進一步資料。獨立專業意見將應合理要求向董事提供，以協助其履行對本公司的職責。於合約、交易或安排中擁有重大權益的任何董事不得進行投票或列入批准有關合約、交易或安排決議案的法定人數。

Evaluation of the Board of Directors is a continual process. In accordance with the Board Independence Policy, each Director reviews the performance of the Board of Directors, as well as the performance of the Board Committees, through various means:

— *Annual questionnaires*

An annual self-evaluation questionnaire is conducted by the Board of Directors and Board Committees. Each of the Board of Directors and Board Committees is required to submit an anonymous questionnaire on relevant matters such as the performance, dynamics and processes, composition and diversity, risk management, and the proceedings of meetings of the Board of Directors and Board Committees. The questionnaire encourages Directors to share suggestions, provide comments and raise any concerns.

— *Feedback*

A summary of the evaluation results is prepared based on the anonymous questionnaires collected, and is provided to the Board of Directors and Board Committees.

— *Action Plan*

The Board of Directors and Board Committees consider and discuss constructive insights, and review action plans in light of the evaluation process as appropriate.

The Company has conducted an evaluation on the independence of the Board of Directors in 2023, including, among others, the composition of the Board of Directors, time commitment of Directors, professional input obtained by Directors, self-evaluation of the Board of Directors and the evaluation of independence of the non-executive Directors. In accordance with the relevant evaluation results, the Company concluded that the Board Independence Policy adopted by the Group was effective as a mechanism to ensure that the Board of Directors acquires independent input and views.

The Board of Directors has reviewed the evaluation results and the Board Independence Policy, and considered that the Company's mechanism in ensuring independent views and input are provided to the Board of Directors is effective.

(v) 董事會評估

董事會評估是一項持續進行的程序。按本公司制定之董事會獨立性政策，各董事通過多種方式檢討董事會及董事委員會的表現：

— *年度問卷*

董事會及董事委員會每年進行一次問卷自我評估。各董事會須就董事會及董事委員會的表現、動力及流程組成及多元化、風險管理以及董事會及董事委員會會議的程序等相關事項遞交一份匿名問卷。問卷鼓勵董事提出建議、反映意見及提出任何疑問。

— *反饋*

評估結果的摘要乃根據收集的匿名問卷編製，可供董事會及董事委員會閱覽。

— *行動計劃*

董事會及董事委員會因應評估程序審視並討論有建設性的見解，按情況審議行動計劃。

(vi) 評估結果

本公司對2023年度董事會之獨立性進行評估，工作內容主要包括董事會之組成、董事投入時間、董事獲得專業意見、董事會自我評估、及非執行董事獨立性評估等，而按有關之評估審查結果，本公司認為本集團所採納之董事會獨立性政策均為有效，以作為確保董事會獲得獨立意見和觀點的機制。

董事會檢討了評估結果及董事會獨立性政策，並認為本公司在確保向董事會提供獨立意見及觀點的機制均為有效。

董事委員會

董事會已成立三組委員會，即審計委員會、薪酬委員會及提名委員會。每組委員會均獲相關責任之委派並向董事會匯報。各組委員會之職務及職能載於各自職權範圍中。各組委員會之職權範圍將不時修改，以確保彼等繼續滿足本公司需求，並在適用情況下符合企業管治守則。審計委員會、薪酬委員會及提名委員會之職權範圍刊登於本公司網站及聯交所網站，並可應要求時供股東查閱。

審計委員會

審計委員會由兩名獨立非執行董事，即鍾偉文先生、琿桴鉅礪

Remuneration Committee

The Remuneration Committee comprises two independent non-executive Directors, namely Ms. Wang Anyi, Ms. Zhao Yinglin and one non-executive Director, namely Mr. Qiu Zhongwei. Ms. Wang Anyi serves as the chairman of the Remuneration Committee.

The terms of reference of the Remuneration Committee are of no less exacting terms than those set out in the CG Code. The primary functions of the Remuneration Committee include to make recommendations to the Board of Directors on the remuneration policies and package of all Directors and senior management of the Company and the proper and transparent procedures for the formulation of remuneration policies; to review and approve the remuneration proposals of the management with reference to the corporate targets and objectives set by the Board of Directors; to make recommendations to the Board of Directors on remuneration package of individual executive directors and senior management members; this shall include benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment; to make recommendations to the Board of Directors on the remuneration of non-executive Directors; to take into account the salary levels of comparable companies, time commitment and responsibilities and employment terms of other positions of the Group; to review and approve compensation payable to executive Directors and senior management for any loss or termination of office or appointment to ensure that the compensation is in compliance with contractual terms. In the event of any inconsistency with contractual terms, the compensation shall also be fair and reasonable but not excessive; to review and approve the compensation arrangement for dismissal or removal of Directors for misconduct to ensure that it is in compliance with the contractual terms. In the event of any inconsistency with contractual terms, the compensation shall also be reasonable and appropriate; to ensure that no Director or any of their associates participate in the decision of their own remuneration; to review and/or approve matters relating to share schemes under Chapter 17 of the Listing Rules, including any grants of options or awards to directors or senior management, and to make disclosure and give explanation in the corporate governance report on the appropriateness to approve such material matters (if any); and other duties commissioned by the Board of Directors.

During the year ended 31 December 2023, the Remuneration Committee held four meetings, during which matters such as emolument policy and structure of the Company, Directors' remuneration packages, review of the terms of reference of the Remuneration Committee and other related matters were discussed.

薪酬委員會

薪酬委員會由兩名獨立非執行董事，即王安易女士、趙迎琳女士，及一名非執行董事，即邱中偉先生組成。薪酬委員會主席為王安易女士。

薪酬委員會職權範圍之條款不會較企業管治守則所載條款寬鬆。薪酬委員會的主要職能包括就本公司董事及高級管理人員的全體薪酬政策及架構，及就設立正規而具透明度的程序制訂薪酬政策，向董事會提出建議；因應董事會所訂企業方針及目標而檢討及批准管理層的薪酬建議；向董事會建議個別執行董事及高級管理人員的薪酬待遇。此應包括非金錢利益、退休金權利及賠償金額（包括喪失或終止職務或委任的賠償）；就非執行董事的薪酬向董事會提出建議；考慮同類公司支付的薪酬、須付出的時間及職責以及集團內其他職位的僱用條件；檢討及批准向執行董事及高級管理人員就其喪失或終止職務或委任而須支付的賠償，以確保該等賠償與合約條款一致；若未能與合約條款一致，賠償亦須公平合理，不致過多；檢討及批准因董事行為失當而解僱或罷免有關董事所涉及的賠償安排，以確保該等安排與合約條款一致；若未能與合約條款一致，有關賠償亦須合理適當；確保任何董事或其任何連絡人不得參與釐定他自己的薪酬；檢討及／或批准《上市規則》第17章股份計劃的相關事宜，包括向董事或高級管理層授出任何期權或獎勵，以及就所批准的重大事宜（如有）是否適當，在企業管治報告中作出披露及解釋；及董事會授予的其他職權。

截至2023年12月31日止年度，薪酬委員會曾舉行四次會議，期間討論事項包含本公司之薪酬政策與架構、董事之薪酬待遇、審閱薪酬委員會之議事規則及其他相關事宜。

CORPORATE GOVERNANCE REPORT

企業管治報告

Pursuant to code provision E.1.5 of the CG Code, the remuneration paid to the senior management by bands for the year ended 31 December 2023 is set out below:

根據企業管治守則條文第E.1.5條，下表載列截至2023年12月31日止年度按區間劃分支付予高級管理層的薪酬：

Remuneration bands	薪酬中區間	Number of Individuals	人數
Nil to HK\$5,000,000	零至5,000,000港元	5	5

Nomination Committee

The Nomination Committee comprises two independent non-executive Directors, namely Ms. Wang Anyi, Ms. Zhao Yinglin and one non-executive Director, namely Mr. Zhu Lingjie. Mr. Zhu Lingjie serves as the chairman of the Nomination Committee.

The terms of reference of the Nomination Committee are of no less exacting terms than those set out in the CG Code. The principal duties of the Nomination Committee include (I) reviewing the selection criteria and procedures, structure, number, composition and diversity (including but not limited to gender, age, culture and education, expertise, skill, knowledge and term of office) of Directors and senior management annually and make suggestions on any proposed changes to the Directors and senior management based on the strategy of the Company; (II) identifying and selecting qualified candidates to be nominated as Directors and senior management or make recommendations to the Board of Directors. As for the identification of suitable candidates, the Nomination Committee shall consider their merits and review measurable requirements with due regard to the benefits of diversity of Directors and senior management; (III) making recommendations to the Board of Directors on the appointment or re-appointment of and the succession planning for Directors and senior management. The Nomination Committee shall at its discretion, together with the Board of Directors, take into account various factors, including the strategy of the Company, and the personnel skill, knowledge, experience and member diversity to be required; (IV) reviewing, at its discretion, the diversity policy and relevant measurable targets of the Board of Directors, supervise the implementation progress of the targets and make relevant disclosure in corporate governance report annually; (V) reviewing the independence of

提名委員會

提名委員會由兩名獨立非執行董事，即王安易女士、趙迎琳女士，及一名非執行董事，即朱凌潔先生組成。提名委員會主席為朱凌潔先生。

提名委員會職權範圍之條款不會較企業管治守則所載條款寬鬆。提名委員會主要職責包括（一）每年審核董事及高級管理人員選拔標準與流程、架構、人數、組成及成員多元化（包括但不限於性別、年齡、文化及教育背景、專業經驗、技能、知識及服務任期），並就任何為配合本公司的戰略而擬對董事及高級管理人員作出的任何變動提出建議；（二）物色合資格擔任董事及高級管理人員的人士，並挑選提名有關人士出任董事或就此向董事會提供意見；在物色合適人選時，提名委員會應考慮候選人的優點及檢討可計量的目標，並應適當考慮董事會及高級管理層多元化的益處；（三）就董事及高級管理人員委任或重新委任以及繼任計劃向董事會提出建議，其中應酌情與董事會一同考慮本公司的企業戰略以及未來所需的人員技能、知識、經驗及成員多元化的需要等組合因素；（四）酌情檢討董事會多元化政策；檢討董事會為執行此政策而定的可計量目標，並監督達標的進度；及每年於企業管治報告內作出相關披露；（五）審核獨立非執行董事的獨立性；及（六）董事會授予的其他職權。

The Nomination Committee carries out the process of selecting and recommending candidates for directorships by making reference to the balance of expertise, skills, experience, professional knowledge, personal integrity and time commitments of such individuals, business, requirements of the Group and other relevant statutory requirements and regulations.

提名委員會在甄選及推薦董事候選人的過程中，會參考該等人士的專門技術、技能、經驗、專業知識、個人操守及時間承諾的平衡、業務、本集團的要求及其他相關法定要求及法規。

截至2023年12月31日止年度，提名委員會曾舉行一次會議，期間討論事項包含董事會之架構、規模與構成，及獨立非執行董事之獨立性。提名委員會認為董事會已在成員多元化方面保持適當平衡。

董事之委任、重選連任及罷免程序載於《公司章程》細則。提名委員會可物色具備合適資格可擔任董事之人選，並就有關人士之挑選向董事會提出建議。提名委員會在委任董事會成員候選人時將會考慮多項因素，包括並不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務年期等。提名委員會亦可根據本公司企業戰略並綜合未來發展所需技能、知識、經驗及多樣性，就董事之委任或重新委任以及董事（尤其是董事會主席與總經理）之繼任計劃向董事會提出建議。

董事會多元化政策

董事會採用董事會多元化政策，載有實現及維持董事會多元化的目標與方針。董事會多元化政策規定，本公司應盡最大努力確保董事會成員具備支持本集團業務策略執行所必需的適當平衡的技能、經驗及多元化觀點。根據董事會多元化政策，我們尋求通過考慮若干因素（包括但不限於專業經驗、技能、知識、年齡、性別、文化和教育背景、種族及服務年限）來實現董事會多元化。提名委員會應至少每年檢討該政策與可計量目標，並於適用情況下，確保董事會持續行之有效。

CORPORATE GOVERNANCE REPORT

企業管治報告

As at the date of this annual report, the Board of Directors comprises nine directors, three of which are females. The Board of Directors targets to maintain at least the current level of female representation, with the ultimate goal of achieving gender parity in the near future. The Company has also maintained an approximately workforce 50%:50% (male:female) gender ratio in the past year.

In considering the Board of Directors' succession, the Board of Directors recognises that the gender diversity of the Board of Directors is achieved but can be further improved. We will endeavour to identify suitable female candidates for future appointment to the Board of Directors and provide career development and training opportunities for our female employees to qualify them for future management and the Board of Directors positions.

The Company will continue to take steps to promote gender diversity of the Board of Directors and senior management and shall increase the proportion of female members over time when selecting and making recommendation on suitable candidates for the Board of Directors, with the ultimate goal of bringing greater gender diversity to the Board of Directors.

NOMINATION POLICY

The Company has adopted a nomination policy which sets out the selection criteria and nomination procedures adopted to guide the Nomination Committee to select and recommend candidates for directorship so as to ensure that the Board of Directors has a balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business.

於本年報日期，董事會由九名董事組成，其中三名為女性。董事會旨在將其女性成員比例至少維持現時水平，最終目標為於不久將來實現董事會的性別平等。本公司於去年維持約50%：50%（男：女）的員工性別比例。

在考慮董事會繼任時，董事會認為，董事會已實現性別多元化，惟可進一步改善。我們將致力於物色合適的女性候選人，以備將來被任命為董事會成員，並為我們的女性員工提供職業發展和培訓機會，使她們有資格在將來擔任管理和董事會職位。

本公司將繼續採取步驟促進董事會和高級管理層的性別多元化，並在挑選和推薦合適的董事會成員人選時，逐步增加女性成員的比例，最終目標是提高董事會的性別多元化。

提名政策

本公司已採納提名政策，當中載有甄選準則及提名程序，以指導提名委員會甄選及推薦董事候選人，以確保董事會擁有適合本公司業務要求的技能、經驗及多元化觀點的平衡。

提名委員會在評估建議候選人是否合適時，將參考下列因素：

- 品格與誠實；
- 資格，包括專業資格、技能、知識及與本公司業務及策略相關的經驗；
- 是否願意投入足夠的時間履行董事會成員的職責，以及其他董事職務和重大承諾；

- for independent non-executive Directors, requirement for the Board of Directors to have independent non-executive Directors in accordance with the Listing Rules and whether the candidates would be considered independent with reference to the independence guidelines set out in the Listing Rules;
- board diversity policy and any measurable objectives adopted by the Nomination Committee for achieving diversity on the Board of Directors; and
- such other perspectives appropriate to the Company's business.

CORPORATE GOVERNANCE FUNCTIONS

The Board of Directors is responsible for performing the functions set out in the code provision A.2.1 of the CG Code.

From the Listing Date to the date of this annual report, the Board of Directors had reviewed the Company's policies and practices in compliance with legal and regulatory requirements, training and continuous professional development of Directors and senior management, the corporate governance policies and practices, the compliance of the Model Code, and the Company's compliance with the CG Code and the disclosure in this Corporate Governance Report.

MEETINGS ATTENDED AND HELD

Since the Listing Date, the Company adopts the practice of holding meetings of the Board of Directors regularly, at least four times a year for meetings of the Board of Directors, and at approximately quarterly intervals with active participation of majority of Directors, either in person or through electronic means of communication.

- 就獨立非執行董事而言，根據《上市規則》，董事會須有獨立非執行董事的規定，以及參考《上市規則》所載的獨立指引，候選人是否會被視為獨立；
- 董事會多元化政策以及提名委員會為達致董事會成員多元化而採納的任何可計量目標；及
- 適合本公司業務發展的其他觀點。

企業管治職能

董事會負責履行企業管治守則條文第A.2.1條所載職能。

自上市日期至本年報日期，董事會檢討本公司政策及常規以符合法律及監管規定，檢討董事及高級管理人員之培訓及持續專業發展事宜，檢討企業管治政策及常規，檢討操守守則、本公司遵守企業管治守則之情況及檢討是否於企業管治報告內作出披露。

舉行及出席會議

本公司自上市日期起，採納定期舉行董事會會議常規，每年至少召開四次董事會會議，間隔大約一個季度，且大多數董事親自或透過電子通訊方式積極出席。

CORPORATE GOVERNANCE REPORT

企業管治報告

For the year ended 31 December 2023, the attendance records of each Director of the Board of Directors at the meetings of the Board of Directors and general meetings held by the Company are set out below:

截至2023年12月31日止年度，各董事會董事出席本公司舉行之董事會會議及股東大會記錄載列如下：

Name of Directors 董事姓名	Meeting(s) of the Board of Directors 董事會 會議	Attendance/Number of meeting(s) 出席次數／會議數目				General meeting(s) 股東大會
		Audit Committee meeting(s) 審計委員會 會議	Remuneration Committee meeting(s) 薪酬委員會 會議	Nomination Committee meeting(s) 提名委員會 會議		
Incumbent Directors 在任董事						
Executive Directors 執行董事						
Mr. Xiao Dongsheng 肖東生先生	13/13	N/A 不適用	N/A 不適用	N/A 不適用	7/7	
Mr. Shi Lei 石磊先生	13/13	N/A 不適用	N/A 不適用	N/A 不適用	7/7	
Non-executive Directors 非執行董事						
Mr. Qiu Zhongwei (appointed on 18 January 2023) 邱中偉先生 (於2023年1月18日委任)	12/12	N/A 不適用	4/4	N/A 不適用	5/5	
Mr. Lu Wei (appointed on 18 January 2023) 呂崑先生 (於2023年1月18日委任)	12/12	2/2	N/A 不適用	N/A 不適用	5/5	
Mr. Zhu Lingjie (appointed on 18 January 2023) 朱凌潔先生 (於2023年1月18日委任)	12/12	N/A 不適用	N/A 不適用	1/1	5/5	
Ms. Zhou Ruijia (appointed on 18 January 2023) 周瑞佳女士 (於2023年1月18日委任)	12/12	N/A 不適用	N/A 不適用	N/A 不適用	5/5	
Independent non-executive Directors 獨立非執行董事						
Ms. Wang Anyi (appointed on 18 January 2023) 王安易女士 (於2023年1月18日委任)	12/12	2/2	4/4	1/1	5/5	
Ms. Zhao Yinglin 趙迎琳女士	13/13	N/A 不適用	4/4	1/1	7/7	
Mr. Chung Wai Man 鍾偉文先生	13/13	2/2	N/A 不適用	N/A 不適用	7/7	
Departure Directors 離任董事						
Mr. Liu Zhiguang (retired on 18 January 2023) 劉志光先生 (於2023年1月18日退任)	1/1	N/A 不適用	N/A 不適用	N/A 不適用	2/2	
Ms. Zhou Jinying (retired on 18 January 2023) 周勁鷹女士 (於2023年1月18日退任)	1/1	N/A 不適用	N/A 不適用	N/A 不適用	2/2	
Mr. Liu Xuejing (retired on 18 January 2023) 劉學景先生 (於2023年1月18日退任)	1/1	N/A 不適用	N/A 不適用	N/A 不適用	2/2	
Mr. Zhang Chuanli (retired on 18 January 2023) 張傳立先生 (於2023年1月18日退任)	1/1	N/A 不適用	N/A 不適用	N/A 不適用	2/2	
Mr. Guo Tianyong (retired on 18 January 2023) 郭田勇先生 (於2023年1月18日退任)	0/1	N/A 不適用	N/A 不適用	N/A 不適用	2/2	

Meetings of the Board of Directors include regular meetings and extraordinary meetings. Regular meetings of the Board of Directors shall be held at least four times a year and shall be convened by the chairman. Notice of a regular meeting of the Board of Directors shall be given to all Directors and supervisors at least 14 days in advance and the board papers together with all appropriate, complete and reliable information shall be delivered to all Directors at least three days prior to the date of such regular meeting of the Board of Directors.

An extraordinary meeting of the Board of Directors may be held by request of Shareholders representing more than 10% of the voting rights or by request of no less than one-third Directors or by the chairman or by two or more independent non-executive Directors or by request of the Board of Supervisors or by request of the general manager. Notice of an extraordinary meeting of the Board of Directors shall be given to all Directors, supervisors and general manager at least five days in advance and the board papers thereof shall be delivered to all Directors at least three days prior to the date of such meeting.

The Board of Directors shall keep minutes on matters discussed at meetings of the Board of Directors, including any concerns or objections raised by the Directors. The minutes shall be signed by the Directors present at the meeting and by the secretary to the Board of Directors. Minutes of the meeting of the Board of Directors shall be kept as the Company's record for a period of ten years.

The Board of Directors and each Director also have separate and independent access to the senior management whenever necessary.

董事會會議包括董事會定期會議和董事會臨時會議。定期董事會會議每年至少召開四次，由董事長召集。應當提前至少14日向全體董事及監事發放董事會定期會議之通知。應當在董事會定期會議召開前三日，將準確、完整及可信之董事會文件送達全體董事。

臨時會議可應超過10%具有表決權之股東、或三分之一董事成員、或主席、或兩名及兩名以上獨立非執行董事、或監事會、或總經理之請求召開。應當提前至少五日向全體董事、監事及總經理發放董事會臨時會議之通知。應當在董事會臨時會議召開前三日，將相關董事會會議文件送達全體董事。

董事會應將董事會會議所討論事項匯總作會議記錄，包括董事會所提任何擔憂及反對意見。出席會議之董事及董事會秘書應當在會議記錄上簽名。董事會會議記錄作為公司檔案保存，保存期限為十年。

於需要時，董事會及各董事亦可個別獨立聯絡高級管理層。

RISK MANAGEMENT AND INTERNAL CONTROL

Risk Management and Internal Control Systems

The Board of Directors has the ultimate responsibility for oversight of the risk management and internal control systems of the Group. The Board of Directors has delegated oversight to the Audit Committee to oversee the Group's risk management and internal control systems on an ongoing basis, and to conduct reviews of the effectiveness of the Group's risk management and internal control systems. The Group has established risk management and internal control systems, consisting of relevant organisational framework policies and procedures, financial reporting procedures and processes, compliance rules and policies and risk management measures that the Group believes are appropriate processes for its business operations to identify, evaluate and manage significant risks. The aforementioned systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

Internal Audit

The Company has adopted an internal audit system and has external auditors responsible for the independent and objective supervision, examination and evaluation of the Company's conditions such as revenues and expenditures, business activities, risk conditions and internal control. The auditors shall report to the Board of Directors or the Audit Committee and the Board of Supervisors annually if any material problems are discovered during the audit procedure.

The Board of Directors is responsible for supervising, reviewing and evaluating the Company's internal audit to ensure that the internal audit was independent and effective. The Audit Committee is responsible for reviewing the Company's internal audit methods, audit policies and procedures and annual auditing plans and providing guidance and supervision. The Company had adhered to the principles of independence, objectivity, prudence, efficiency, importance and pertinence during the internal auditing process. The Company's internal audit system is comprehensive covering business operation, risk management, internal control and corporate governance.

風險管理及內部控制

風險管理及內部控制系統

董事會具有監督本集團風險管理及內部控制系統之最終責任。董事會已授權予審計委員會以持續監督本集團之風險管理和內部控制系統，並檢討本集團風險管理及內部控制系統有效性。本集團已設立風險管理及內部控制系統，包含本集團認為對業務經營屬適當程序之相關組織框架政策及程序、財務報告程序及流程、合規規則及政策及風險管理措施，以識別、評估及管理重大風險。上述系統旨在針對有關風險作出管理，而並不會完全消除可能令我們無法實現業務目標之風險，同時隻能對重大錯誤陳述或損失提供合理而非絕對之保證。

內部審核

本公司已採納內部審核系統，配備外部核數師，對本公司收入及開支、業務活動、風險狀況、內部控制等情況進行獨立客觀之監督、檢查和評價。核數師於審核程序中發現之任何重大問題，應每年向董事會或審計委員會及監事會進行匯報。

董事會負責監督、審核及考核本公司內部審核工作，以確保內部審核工作獨立及有效。審計委員會負責審核本公司內部審核方法、審核政策與程序以及年度審核計劃，提供指導與監督。本公司在整個內部審核工作過程中堅持獨立、客觀、審慎、高效、重視及中肯之原則。本公司內部審核系統涵蓋範圍全面，包括業務經營、風險管理、內部控制及企業管治。

The Company and the external auditors conducted an annual internal control review (the “**Internal Control Review**”) on, among others, control environment, risk management, information and communication, monitoring of controls, operational level controls and provided recommendations to enhance the internal control system of our Group.

We have adopted and implemented the recommendations provided by the external auditors and the external auditors have not identified any material findings which may have material impact on the effectiveness of our internal control system.

Based on the result of the Internal Control Review, the Board of Directors, as supported by the Audit Committee, reviewed the risk management and internal control systems, including the financial, operational and compliance controls, for the year ended 31 December 2023, and considered that such systems are effective and adequate. The annual review also covered the financial reporting, internal audit function, adequacy of resources, staff qualifications and experiences, training programmes and budget of the Company's accounting, internal audit and financial reporting functions.

WHISTLEBLOWING POLICY

The Company has adopted arrangements to facilitate employees and other stakeholders to raise concerns, in confidence, about possible improprieties in financial reporting, internal control or other matters.

The Audit Committee shall review such arrangement regularly and ensure that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action.

ANTI-CORRUPTION POLICY

The Company strictly complies with the Anti-Corruption and Bribery Law of the People's Republic of China, the Anti-Money Laundering Law of the People's Republic of China and other laws and regulations, which expressly prohibit corrupt practices such as corruption and bribery. To prevent fraud, strengthen corporate governance and internal control, reduce corporate risks, regulate business practices and protect the legitimate rights and interests of the Company and its shareholders, we have developed the “Employee Behaviour Red Line” and “Employee Non-Compliance Management System”, which clearly define the violations, types of penalties, principles of penalties, investigation of violations and management of penalty files.

本公司與外部核數師就(其中包括)控制環境、風險管理、信息與溝通、監控、操作層面的控制進行了年度內部控制審查(「**內部控制審查**」)，並就加強本集團的內部控制制度提出了建議。

我們已採納並實施外部核數師的建議，而外部核數師並未任何可能對我們內部控制制度的有效性有重大影響的重大發現。

根據內部控制審查的結果，董事會在審計委員會的支持下，審查了截至2023年12月31日止年度的風險管理和內部控制制度，包括財務、運營和合規控制，並認為該等制度有效且充分。年度審核亦涵蓋財務匯報、內部審計職能、資源的充足性、僱員的資歷與經驗、培訓計劃及本公司會計、內部審計及財務匯報職能預算方面的充足性。

舉報政策

本公司已採納相關安排以協助僱員以及其他利益相關方可暗中對財務匯報、內部控制或其他方面可能發生之不正當行為提出關注。

審計委員會應定期檢討該類安排並確保有適當安排，讓本公司對此事宜作出公平獨立之調查及採取適當行動。

反腐敗政策

本公司嚴格遵守《中華人民共和國反貪污賄賂法》、《中華人民共和國反洗錢法》等法律法規，明令禁止貪污、賄賂等貪腐行為。我們為防止舞弊，加強公司治理和內部控制，降低本公司風險，規範經營行為，維護公司和股東合法權益，制定了《員工行為紅線》和《員工違規行為管理制度》，明確了違規行為、處罰類型、處罰原則、違規行為調查、處罰檔案管理等方面的規定。

內幕消息

本公司已制定披露政策，就處理機密信息、監控信息披露及應對查詢向本公司董事、高級管理層及相關僱員提供一般指引，並已實施監控程序，確保嚴格禁止未經授權訪問及使用內幕消息。

證券交易之標準守則

本公司已採納《上市規則》附錄C3所載標準守則。本公司已向所有董事及監事作出個別查詢，而董事及監事已確認彼等於上市日期直至本年報日期一直遵守標準守則。本公司僱員若可能擁有本公司尚未發佈之內幕消息，亦須遵守標準守則。

董事就財務報表之責任

董事明瞭彼等編製本公司截至2023年12月31日止年度財務報表之責任。

CORPORATE GOVERNANCE REPORT

企業管治報告

AUDITOR'S REMUNERATION

The total fee paid/payable to the external Auditor, BDO China SHU LUN PAN Certified Public Accountants LLP, in respect of audit services and non-audit services for the year ended 31 December 2023 is set out below:

Category of services	服務項目	Fee paid/payable 已付／應付費用 RMB'000 人民幣千元
Audit services	審核服務	1,800
Non-audit services	非審核服務	350
Total	總計	2,150

The non-audit services mainly included work on reviewing the interim financial report.

核數師酬金

截至2023年12月31日止年度，外聘核數師立信會計師事務所(特殊普通合夥)之審核服務與非審核服務已付／應付總計費用如下表：

非審核服務主要包括有關審閱中期財務報告之工作。

COMPANY SECRETARY

Mr. Shi Lei is currently the company secretary of the Company. During the year ended 31 December 2023, Mr. Shi has undertaken not less than 15 hours of relevant professional training.

公司秘書

石磊先生目前擔任本公司公司秘書。截至2023年12月31日止年度，石先生接受了不少於15小時之相關專業培訓。

CORPORATE GOVERNANCE REPORT

企業管治報告

COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Company considers that effective communication with Shareholders is essential for enhancing investor relations and investor understanding of the Group's business performance and strategies. The Company also recognises the importance of transparency and timely disclosure of corporate information, which will enable Shareholders and investors to make the best investment decisions.

The Company adopts shareholders' communication policy and reviews it on a regular basis to ensure its effectiveness. The shareholders' communication policy sets out various communication channels including, among other things, the Company's website (www.fengxiang.com) where information and updates on the Company's financial information, corporate governance practices, biographical information of the Board of Directors and other information are available for public access, investor briefings and Shareholders' meetings, through which Shareholders, both individual and institutional, may communicate with and provide feedback to the Company from time to time. The Company endeavours to maintain an on-going dialogue with Shareholders and in particular, through annual general meetings and other general meetings. The general meetings of the Company provide a platform for communication between the Board of Directors and the Shareholders. The chairman of the Board of Directors as well as the chairman/chairperson of the Audit Committee, the Remuneration Committee and the Nomination Committee or, in their absence, other members of the respective committees, are available to answer Shareholders' questions at general meetings. The external auditor of the Company is also invited to attend annual general meetings to answer questions about the conduct of audit, the preparation and content of the auditor's report, the accounting policies and auditor independence.

The Board of Directors reviewed the Group's shareholders and investors engagement and communication activities conducted in 2023 and was satisfied with the implementation and effectiveness of the shareholders' communication policy.

SHAREHOLDERS' RIGHTS

To safeguard Shareholders' interests and rights, separate resolution should be proposed for each substantially separate issue at general meetings, including the election of Director. All resolutions put forward at general meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and of the Stock Exchange after each general meeting.

與股東及投資者之溝通

本公司認為，與股東保持有效溝通，對促進投資者關係及加深投資者對本集團業務表現及策略之了解至為重要。本公司亦確認公司資料透明度以及及時披露公司資料以便股東及投資者能夠作出最佳投資決定之重要性。

本公司採用股東通訊政策，並定期對其進行檢討，以確保其有效性。股東通訊政策中列出不同的溝通渠道，其中包括本公司網站(www.fengxiang.com)，以刊登本公司財務資料、企業管治常規、董事會簡歷詳情及其他資料更新的信息及以供公眾查閱，投資者簡報會及股東會議，個人及機構股東均可透過這些渠道不時與本公司溝通及向本公司反映意見。本公司致力維持與股東持續對話，尤其是透過股東週年大會及其他股東大會等渠道。本公司之股東大會為董事會與股東之間提供一個重要平台。董事會主席，以及審計委員會、薪酬委員會及提名委員會之主席，或在彼等缺席之情況下，各委員會之其他成員將於股東大會上為股東解答提問。本公司之外聘核數師亦受邀出席本公司之股東週年大會，以解答有關審核工作、核數師報告之編製與內容、會計政策及核數師獨立性之提問。

董事會已審閱於2023年進行的本集團股東與投資者的參與及溝通活動，並對股東溝通政策的實施及成效表示滿意。

股東權利

為保障股東利益及權利，本公司會就各項獨立重大問題(包括推選個別董事)於股東大會提呈決議案。股東大會上提呈之所有決議案將根據《上市規則》進行投票表決，且投票表決之結果將於各股東大會後在本公司及聯交所網站上刊載。

Procedures for Shareholders to Convene Extraordinary General Meeting

According to the Articles of Association, if Shareholders require convening an extraordinary general meeting or class meeting, the following procedure shall be followed:

1. Two or more Shareholders jointly holding more than 10% (inclusive) of Shares with voting rights at the general meeting to be convened may sign one or several written requests with the same format and content to propose to the Board of Directors to convene the extraordinary general meeting or class meeting, and specify the topics of the meeting. The Board of Directors shall convene the extraordinary general meeting or class meeting responsively after receipt of the aforesaid written request. The aforesaid amount of shareholding is calculated on the day when the Shareholders tender the written request.
2. If the Board of Directors fails to issue a notice of meeting within 30 days after receipt of the aforesaid written request, the Shareholders tendering the said request may request the Board of Supervisors to convene an extraordinary general meeting or class meeting.
3. If the Board of Supervisors fails to issue a notice of meeting within 30 days after receipt of the aforesaid written request, the Shareholders individually or jointly holding more than 10% of Shares with voting rights at the meeting to be convened for 90 consecutive days may by themselves convene a meeting within four months after the Board of Directors receives the said request, and the convening procedure shall to the extent possible be the same as the procedure by which the Board of Directors convenes the general meeting.

Where the Shareholders convene a meeting because the Board of Directors or the Board of Supervisors fails to convene the meeting pursuant to the aforesaid provision, the reasonable expenses incurred shall be borne by the Company and shall be deducted from the monies payable by the Company to the defaulting Directors or supervisors.

臨時股東大會召開流程

根據《公司章程》，股東要求召集臨時股東大會或者類別股東會議，應當按照下列程序辦理：

1. 合計持有在該擬舉行會議上有表決權之股份10%以上(含10%)之兩名或者兩名以上股東，可以簽署一份或者數份同樣格式內容之書面要求，提請董事會召集臨時股東大會或類別股東會議，並闡明會議議題。董事會在收到前述書面要求後應當盡快召集臨時股東大會或類別股東會議。前述持股數按股東提出書面要求日計算。
2. 倘董事會在收到前述書面要求後30日內沒有發出召集會議之通告，提出該要求的股東可以提請監事會召集臨時股東大會或類別股東會議。
3. 倘監事會在收到前述書面要求後30日內沒有發出召集會議之通告，連續90日以上單獨或合計持有在該擬舉行會議上有表決權之股份10%以上之股東可以在董事會收到該要求後四個月內自行召集會議，召集程序應當盡可能與董事會召集股東會議程序相同。

股東因董事會、監事會未應前述要求舉行會議而自行召集並舉行會議時，其所發生之合理費用，應當由本公司承擔，並從本公司欠付失職董事、監事之款項中扣除。

本公司召開股東大會時，董事會、監事會和單獨或共同持有不少於本公司有表決權股份總數5% (含5%) 的股東，有權向本公司提出書面提案。本公司應將提案中規定的屬於股東大會職責範圍的事項列入會議議程。

於股東大會提呈建議

章程細則或中國法律概無有關股東於股東大會提呈新決議案建議。有意提呈決議案的股東可根據上文所述程序要求本公司召開股東大會。就建議某名人士競選董事，請參閱下段所載程序。

向董事會作出問詢

就向董事會作出問詢而言，股東可將書面查詢發送給本公司。本公司通常不會處理口頭或匿名問詢。

股東可將其如上文所述之問詢或要求寄往以下地址：

地址：	中國山東省 聊城市陽谷縣安樂鎮劉廟村 (致董事會)
郵箱：	lei.shi@fengxiang.com

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

TO THE SHAREHOLDERS OF SHANDONG FENGXIANG CO., LTD.:

(A joint stock company incorporated in the People's Republic of China with limited liability)

I. QUALIFIED OPINION

We have audited the financial statements of the Shandong Fengxiang Co., Ltd. ("Fengxiang"), which comprise the consolidated and the Company's balance sheets as at 31 December 2023, the consolidated and the Company's income statements for 2023, the consolidated and the Company's cash flow statements, the consolidated and the Company's statements of changes in owners' equity for the year then ended, and notes to the financial statements.

We are of the view that, except for the possible impact of matters described in the section "BASIS OF QUALIFIED OPINION", the accompanying financial statements present fairly, in all material respects, the consolidated and the Company's financial position as at 31 December 2023 and the consolidated and the Company's financial performance and cash flows for 2023 in accordance with the requirements of Accounting Standards for Business Enterprises.

II. BASIS OF QUALIFIED OPINION

As at 31 December 2021, the bank deposit balance in the consolidated balance sheet of Fengxiang includes RMB 1,041,438,100 deposited with GMK Finance Co., Ltd. ("GMK Finance"), which is controlled by GMK Holdings Group Co., Ltd. ("GMK Holdings"), a former controlling shareholder of Fengxiang. GMK Holdings and its subsidiaries have overdue debts, and GMK Finance is involved in overdue repayment disputes and lawsuits. The management of Fengxiang did not provide sufficient supporting evidence on the possible impact of these matters on the above-mentioned deposits and the reasons for not making impairment provisions. We therefore express a qualified opinion on the financial statements of Fengxiang for 2021. As at 31 December 2022, a full provision of loss of RMB808,234,800 has made for the funds deposited with GMK Finance by Fengxiang amounting to RMB808,234,800 and fully included in the credit impairment loss for 2022. The management of Fengxiang did not provide sufficient information on whether it is necessary to make impairment provisions for the funds deposited in GMK Finance at the end of 2022. Therefore, we are unable to obtain sufficient and appropriate audit evidence regarding whether the credit impairment loss of the

山東鳳祥股份有限公司全體股東：

(在中華人民共和國註冊成立的股份有限公司)

一、保留意見

我們審計了山東鳳祥股份有限公司(以下簡稱鳳祥股份)財務報表,包括2023年12月31日的合併及母公司資產負債表,2023年度的合併及母公司利潤表、合併及母公司現金流量表、合併及母公司所有者權益變動表以及相關財務報表附註。

我們認為,除「形成保留意見的基礎」部分所述事項可能產生的影響外,後附的財務報表在所有重大方面按照企業會計準則的規定編製,公允反映了鳳祥股份2023年12月31日的合併及母公司財務狀況以及2023年度的合併及母公司經營成果和現金流量。

二、形成保留意見的基礎

2021年12月31日,鳳祥股份合併資產負債表的銀行存款餘額中包括存放在受鳳祥股份原控股股東新鳳祥控股集團有限責任公司(以下簡稱「新鳳祥控股」)控制的新鳳祥財務有限公司(以下簡稱「新鳳祥財務公司」)的資金人民幣104,143.81萬元。新鳳祥控股及其附屬公司出現債務逾期情況,新鳳祥財務公司涉及逾期還款糾紛及訴訟。鳳祥股份管理層未就這些事項對上述存款可能產生的影響以及未計提減值準備的理由提供充分的支持性證據。我們因此對鳳祥股份2021年度財務報表發表了保留意見。2022年12月31日,鳳祥股份存放於新鳳祥財務公司的資金人民幣80,823.48萬元,已全額計提減值準備並全部計入2022年度信用減值損失。鳳祥股份管理層未提供有關是否有必要對2022年末存放於新鳳祥財務公司的資金計提減值準備的充分資料。因此,我們無法對該存款80,823.48萬元的信用減值損失應否全部計入2022年度獲取充分、適當的審計證據。無法確定是否有必要對鳳祥股份財務報表作出調整。我們因此對鳳祥股份2022年度財務報表

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deposit of RMB808,234,800 should all be included in 2022. It is uncertain whether it is necessary to make adjustments to the financial statements of Fengxiang. We therefore express a qualified opinion on the financial statements of Fengxiang for 2022. Affected by the above conditions, such matter may have an impact on the comparability of the current data to the corresponding data of the income statement of Fengxiang for 2023.

We conducted our audit in accordance with China Standards on Auditing ("CSAs"). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of Fengxiang in accordance with the Code of Ethics for Professional Accountants of the Chinese Institute of Certified Public Accountants ("CICPA Code"), and we have fulfilled our other ethical responsibilities in accordance with the CICPA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

III. KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

發表了保留意見。受上述情況影響，該事項對鳳祥股份2023年度利潤表本期數據和對應數據的可比性可能產生影響。

我們按照中國註冊會計師審計準則的規定執行了審計工作。審計報告的「註冊會計師對財務報表審計的責任」部分進一步闡述了我們在這些準則下的責任。按照中國註冊會計師職業道德守則，我們獨立於鳳祥股份，並履行了職業道德方面的其他責任。我們相信，我們獲取的審計證據是充分、適當的，為發表保留意見提供了基礎。

三、關鍵審計事項

關鍵審計事項是我們根據職業判斷，認為對本期財務報表審計最為重要的事項。這些事項的應對以對財務報表整體進行審計並形成審計意見為背景，我們不對這些事項單獨發表意見。

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Except for the matters described in the sections headed "BASIS OF QUALIFIED OPINION", key audit matters identified in our audit are summarised as follows:

除「形成保留意見的基礎」部分所述事項外，我們在審計中識別出的關鍵審計事項匯總如下：

Key audit matters 關鍵審計事項

How our audit addressed the matter 該事項在審計中是如何應對的

(I) Revenue recognition

(一) 營業收入確認

Fengxiang's operating revenue for the year ended 31 December 2023 was RMB5,134,413,100.
2023年度鳳祥股份營業收入為513,441.31萬元。

Operating revenue of Fengxiang are primarily generated from the sales of frozen chicken products and meat products, which are mainly supplied to large catering chain enterprises, wholesale market for agricultural products, supermarket chains and other market fields. Fengxiang recognises operating revenue when the control of the goods is transferred to the customer.

鳳祥股份主要營業收入來源於雞肉凍品、肉製品銷售業務，產品主要供應給大型餐飲連鎖企業、農貿批發市場、連鎖超市等市場領域。鳳祥股份於商品控制權轉移給客戶時確認營業收入。

- (1) Communicated with the management to understand the impact of industry policies and market environment on the performance of Fengxiang, and evaluated the rationality of fluctuations in operating revenue;
- (1) 與管理層進行溝通，了解行業政策、市場環境對鳳祥股份分公司業績的影響，評估營業收入波動的合理性；
- (2) Conducted interviews with management and selected sales contracts for inspection to identify contract terms related to the transfer of control over goods, and evaluated whether the operating revenue recognition policy of Fengxiang complied with the relevant requirements of the Accounting Standards for Business Enterprises;
- (2) 與管理層訪談及選取銷售合同進行檢查，識別與商品控制權轉移相關的合同條款，評價鳳祥股份公司的營業收入確認政策是否符合企業會計準則的相關要求；
- (3) Understood, evaluated and tested the internal control systems related to revenue recognition and tested the effectiveness of the implementation of key internal controls;
- (3) 了解、評估並測試了與收入確認相關的內部控制制度，測試了關鍵內部控制執行的有效性；
- (4) Combined with product categories, types of sales channels, major business customers, etc., analysed the changes in operating revenue and gross profit margin this year while paying attention to whether there were abnormal fluctuations;
- (4) 結合產品類別、銷售渠道類型、主要業務客戶等，對本年營業收入及毛利率變動情況進行分析，關注是否存在異常波動情況；
- (5) Selected samples and implemented confirmation procedures for trade receivable and operating revenue, checked the confirmation results against book records, and carried out substitute tests for no reply samples;
- (5) 選取樣本對應收賬款和營業收入實施了函證程序，並將函證結果與賬面記錄進行了核對，對未回函樣本進行了替代測試；

Key audit matters 關鍵審計事項

Since operating revenue is one of the key performance indicators of Fengxiang, there is an inherent risk that the management of Fengxiang (hereinafter as the "management") will control the timing of operating revenue recognition in order to achieve specific goals or expectations, so we determine operating revenue recognition as a key audit matter. Please refer to Note III (XXV) and Note V (XXXVIII) for the above accounting policies, significant accounting judgments and estimates and related financial statement disclosures.

由於營業收入是鳳祥股份的關鍵業績指標之一，從而存在鳳祥股份管理層（以下簡稱「管理層」）為了達到特定目標或期望而操縱營業收入確認時點的固有風險，我們將營業收入確認確定為關鍵審計事項。上述會計政策、重大會計判斷和估計以及相關財務報表披露參見附註三（二十五），以及附註五（三十八）。

(II) Valuation of biological assets (二) 生物資產的估值

As at 31 December 2023, the book balance of Fengxiang's consumptive biological assets and productive biological assets was RMB239,086,700 and RMB221,015,800, respectively. 截至2023年12月31日，鳳祥股份消耗性生物資產及生產性生物資產的賬面餘額分別為23,908.67萬元、22,101.58萬元。

The measurement of the fair value of Fengxiang's biological assets involves significant management judgment, particularly the estimated culling rate and the market prices of breeders, broilers and broiler eggs. As a result, there is an inherent risk that management will control the fair value valuation to achieve specific goals, so we identify the valuation of biological assets as a key audit matter. Please refer to Note III (XI), (XVII) and Note V (VI), (XI) for the above accounting policies, significant accounting judgments and estimates and related financial statement disclosures.

鳳祥股份生物資產公允價值的計量涉及管理層的重大判斷，特別是預計淘汰率、種雞、肉雞、種蛋的市價等。從而存在管理層為達到特定目標操縱公允價值估值的固有風險，我們將生物資產的估值識別為關鍵審計事項。上述會計政策、重大會計判斷和估計以及相關財務報表披露參見附註三（十一）、（十七）以及附註五（六）、（十一）。

How our audit addressed the matter 該事項在審計中是如何應對的

- (6) Selected operating revenue transaction samples, checked sales contracts, orders, outbound documents, invoices and customer receipt documents, export declaration forms and other supporting documents for operating revenue recognition, and evaluated whether revenue recognition conformed to the Company's accounting policies on operating revenue recognition;
- (6) 選取營業收入交易樣本，核對銷售合同、訂單、出庫單、發票及客戶簽收單、出口報關單等收入確認支持性文件，及評價營業收入確認是否符合公司營業收入確認的會計政策；
- (7) Checked the operating revenue transactions before and after the balance sheet date, checked the outbound documents, customer receipt documents, export declaration forms and other supporting documents for revenue recognition, and evaluated whether operating revenue was recorded in the appropriate accounting period.
- (7) 檢查資產負債表日前後的營業收入交易，核對出庫單、客戶簽收單、出口報關單等收入確認支持性文件，評價營業收入是否被記錄於恰當的會計期間。

- (1) Evaluated the competence, professionalism and objectivity of the external appraiser engaged by the Company;
- (1) 評價公司聘請的外部評估師的勝任能力、專業素質和客觀性；
- (2) Evaluated the reasonableness of the key assumptions used in the valuation of the biological assets with the assistance of an external appraiser;
- (2) 我們在外部評估專家的協助下，評價生物資產估值中採用的關鍵假設的合理性；
- (3) Implemented monitoring procedures for the Company's biological assets and reviewed the quantities of biological assets in the valuation model to verify the accuracy and relevance of the input data.
- (3) 對公司的生物資產實施監盤程序，並覆核估值模型中生物資產數量，核實所用輸入數據的準確性及相關性。
- (4) Engaged an expert from a certified public accountant to review the valuation of biological assets.
- (4) 聘請註冊會計師的專家對生物資產估值進行複核。

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IV. OTHER INFORMATION

The management of Fengxiang (hereinafter as the “management”) is responsible for the other information which comprises all the information in the 2023 annual report of Fengxiang other than the financial statements and this auditor's report.

Our audit opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In conjunction with our audit to the financial statements, our responsibility is to read the other information when we can obtain it. During the process, we considered whether there was material inconsistency or there was likely material misstatement between the other information and the financial statements or the information we obtained during the audit.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact. As described in the “BASIS OF QUALIFIED OPINION” section above, we were unable to obtain sufficient and appropriate audit evidence regarding whether the credit impairment loss of the deposit of RMB 808,234,800 should all be included in 2022. Accordingly, we were unable to ascertain whether other information relating to this matter was materially misstated.

V. RESPONSIBILITIES OF THE MANAGEMENT AND GOVERNING BODIES FOR THE FINANCIAL STATEMENTS

The management shall be responsible for the preparation of financial statements in accordance with the Accounting Standards for Business Enterprises to enable them to be fairly reflected and to design, implement and maintain the necessary internal control so that there is no material misstatement, whether due to fraud or error, in the financial statements.

In the preparation of the financial statements, the management is responsible for assessing Fengxiang's continuing operating capacity, disclosing matters relating to continuing operations (if applicable) and applying the continuing operating assumptions unless the management either intends to liquidate the Company or to cease its operations, or has no realistic alternative but to do so.

The governing bodies are responsible for overseeing the financial reporting process of Fengxiang.

四、其他信息

鳳祥股份管理層（以下簡稱管理層）對其他信息負責。其他信息包括鳳祥股份2023年年度報告中涵蓋的信息，但不包括財務報表和我們的審計報告。

我們對財務報表發表的審計意見不涵蓋其他信息，我們也不對其他信息發表任何形式的鑒證結論。

結合我們對財務報表的審計，我們的責任是在能夠獲取上述其他信息時閱讀這些信息，在此過程中，考慮其他信息是否與財務報表或我們在審計過程中了解到的情況存在重大不一致或者似乎存在重大錯報。

基於我們對審計報告日前獲取的其他信息已執行的工作，如果我們確定其他信息存在重大錯報，我們應當報告該事實。如上述「形成保留意見的基礎」部分所述，我們無法對該存款80,823.48萬元的信用減值損失應否全部計入2022年度獲取充分、適當的審計證據。因此，我們無法確定與該事項相關的其他信息是否存在重大錯報。

五、管理層和治理層對財務報表的責任

管理層負責按照企業會計準則的規定編製財務報表，使其實現公允反映，並設計、執行和維護必要的內部控制，以使財務報表不存在由於舞弊或錯誤導致的重大錯報。

在編製財務報表時，管理層負責評估鳳祥股份的持續經營能力，披露與持續經營相關的事項（如適用），並運用持續經營假設，除非計劃進行清算、終止運營或別無其他現實的選擇。

治理層負責監督鳳祥股份的財務報告過程。

VI. RESPONSIBILITIES OF CERTIFIED PUBLIC ACCOUNTANTS FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an audit report containing audit opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that audits carried out in accordance with the audit standards will always detect a material misstatement when it exists. Misstatements may be caused by fraud or error and are generally considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users made on the basis of these financial statements.

As part of an audit in accordance with the auditing standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also performed the following works:

- (I) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (II) Understand the internal control related to the audit to design the appropriate audit procedures, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- (III) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- (IV) Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of Fengxiang to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the information available to us up to the date of our auditor's report. However, future events or conditions may cause Fengxiang to cease to continue as a going concern.

六、註冊會計師對財務報表審計的責任

我們的目標是對財務報表整體是否不存在由於舞弊或錯誤導致的重大錯報獲取合理保證，並出具包含審計意見的審計報告。合理保證是高水平的保證，但並不能保證按照審計準則執行的審計在某一重大錯報存在時總能發現。錯報可能由於舞弊或錯誤導致，如果合理預期錯報單獨或匯總起來可能影響財務報表使用者依據財務報表作出的經濟決策，則通常認為錯報是重大的。

在按照審計準則執行審計工作的過程中，我們運用職業判斷，並保持職業懷疑。同時，我們也執行以下工作：

- (一) 識別和評估由於舞弊或錯誤導致的財務報表重大錯報風險，設計和實施審計程序以應對這些風險，並獲取充分、適當的審計證據，作為發表審計意見的基礎。由於舞弊可能涉及串通、偽造、故意遺漏、虛假陳述或凌駕於內部控制之上，未能發現由於舞弊導致的重大錯報的風險高於未能發現由於錯誤導致的重大錯報的風險。
- (二) 了解與審計相關的內部控制，以設計恰當的審計程序，但目的並非對內部控制的有效性發表意見。
- (三) 評價管理層選用會計政策的恰當性和作出會計估計及相關披露的合理性。
- (四) 對管理層使用持續經營假設的恰當性得出結論。同時，根據獲取的審計證據，就可能導致對鳳祥股份持續經營能力產生重大疑慮的事項或情況是否存在重大不確定性得出結論。如果我們得出結論認為存在重大不確定性，審計準則要求我們在審計報告中提請報表使用者注意財務報表中的相關披露；如果披露不充分，我們應當發表非無保留意見。我們的結論基於截至審計報告日可獲得的信息。然而，未來的事項或情況可能導致鳳祥股份不能持續經營。

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(V) Evaluate the overall presentation (including disclosures), structure and content of the financial statements and to assess whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

(VI) Obtain sufficient and appropriate audit evidence of the financial information of the entities or business activities of Fengxiang in order to express an opinion on the consolidated financial statements. We are responsible for directing, supervising and performing group audits. We take full responsibility for the audit opinion.

We communicated with the governing bodies regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

We also provided a statement to the governing bodies on compliance with ethical requirements related to independence and communicated with them about all relationships and other matters that may be reasonably considered to affect our independence, as well as related precautions (if applicable).

From the matters we had discussed with the governing bodies, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless any law or regulation precludes public disclosure about such matters or when, in tiny minority circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

BDO China Shu Lun Pan Certified Public Accountants LLP
Chinese Certified Public Accountant: Zhang Guiying
(Engagement Partner)
Chinese Certified Public Accountant: Wang Xuzeng

Shanghai • China
28 March 2024

(五) 評價財務報表的總體列報 (包括披露)、結構和內容，並評價財務報表是否公允反映相關交易和事項。

(六) 就鳳祥股份中實體或業務活動的財務信息獲取充分、適當的審計證據，以對合併財務報表發表審計意見。我們負責指導、監督和執行集團審計，並對審計意見承擔全部責任。

我們與治理層就計劃的審計範圍、時間安排和重大審計發現等事項進行溝通，包括溝通我們在審計中識別出的值得關注的內部控制缺陷。

我們還就已遵守與獨立性相關的職業道德要求向治理層提供聲明，並與治理層溝通可能被合理認為影響我們獨立性的所有關係和其他事項，以及相關的防範措施 (如適用)。

從與治理層溝通過的事項中，我們確定哪些事項對本期財務報表審計最為重要，因而構成關鍵審計事項。我們在審計報告中描述這些事項，除非法律法規禁止公開披露這些事項，或在極少數情形下，如果合理預期在審計報告中溝通某事項造成的負面後果超過在公眾利益方面產生的益處，我們確定不應在審計報告中溝通該事項。

立信會計師事務所 (特殊普通合夥)
中國註冊會計師：強桂英 (項目合夥人)

中國註冊會計師：王緒增

中國 • 上海
2024年3月28日

CONSOLIDATED BALANCE SHEET

合併資產負債表

31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年12月31日 (除特別註明外，金額單位均為人民幣元)

Assets	資產	Note V 附註五	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Current assets:	流動資產：			
Monetary funds	貨幣資金	(I) (一)	198,502,740.43	332,155,982.00
Settlement reserves	結算備付金			
Loans to banks and other financial institutions	拆出資金			
Financial assets held for trading	交易性金融資產	(II) (二)	293,000.00	
Derivative financial assets	衍生金融資產			
Bills receivable	應收票據			
Trade receivable	應收賬款	(III) (三)	272,666,325.70	194,977,409.18
Financing receivables	應收款項融資			
Prepayments	預付款項	(IV) (四)	29,073,351.43	46,040,884.22
Premiums receivables	應收保費			
Reinsurance accounts receivable	應收分保賬款			
Provision of cession receivable	應收分保合同準備金			
Other receivables	其他應收款	(V) (五)	11,203,717.24	14,832,112.57
Financial assets held under resale agreements	買入返售金融資產			
Inventories	存貨	(VI) (六)	947,344,195.99	897,446,575.83
Contract assets	合同資產			
Assets held for sale	持有待售資產			
Non-current assets due within one year	一年內到期的非流動資產			
Other current assets	其他流動資產	(VII) (七)	60,494,402.98	75,107,651.29
Total current assets	流動資產合計		1,519,577,733.77	1,560,560,615.09

CONSOLIDATED BALANCE SHEET

合併資產負債表

31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年12月31日 (除特別註明外，金額單位均為人民幣元)

Assets	資產	Note V 附註五	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Non-current assets:	非流動資產：			
Disbursement of loans and advances	發放貸款和墊款			
Debt investments	債權投資			
Other debt investments	其他債權投資			
Long-term receivables	長期應收款			
Long-term equity investments	長期股權投資	(VIII) (八)	54,609,735.36	59,841,234.64
Investment in other equity instruments	其他權益工具投資			
Other non-current financial assets	其他非流動金融資產			
Investment properties	投資性房地產			
Fixed assets	固定資產	(IX) (九)	2,955,066,801.11	3,055,596,832.42
Construction in progress	在建工程	(X) (十)	6,311,448.19	996,180.00
Productive biological assets	生產性生物資產	(XI) (十一)	221,015,800.00	255,692,300.00
Oil and gas assets	油氣資產			
Right-of-use assets	使用權資產	(XII) (十二)	184,733,477.03	201,487,069.31
Intangible assets	無形資產	(XIII) (十三)	87,323,472.65	89,420,826.97
Development expenditures	開發支出			
Goodwill	商譽			
Long-term deferred expenses	長期待攤費用	(XIV) (十四)	16,597,000.00	
Deferred income tax assets	遞延所得稅資產	(XV) (十五)	2,396,928.75	1,951,564.89
Other non-current assets	其他非流動資產	(XVI) (十六)	9,433,780.83	4,573,164.42
Total non-current assets	非流動資產合計		3,537,488,443.92	3,669,559,172.65
Total assets	資產總計		5,057,066,177.69	5,230,119,787.74

CONSOLIDATED BALANCE SHEET

合併資產負債表

31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年12月31日 (除特別註明外, 金額單位均為人民幣元)

Liabilities and owners' equity	負債和所有者權益	Note V 附註五	Balance at the end of the period 期末餘額	Balance at the end of last year 上年末餘額
Current liabilities:	流動負債：			
Short-term borrowings	短期借款	(XVIII) (十八)	280,373,266.00	1,124,613,662.56
Borrowings from central bank	向中央銀行借款			
Loans from banks and other financial institutions	拆入資金			
Financial liabilities held for trading	交易性金融負債			
Derivative financial liabilities	衍生金融負債			
Bills payable	應付票據	(XIX) (十九)		70,000,000.00
Trade payable	應付賬款	(XX) (二十)	380,727,251.84	454,943,148.32
Advances from customers	預收款項			
Contract liabilities	合同負債	(XXI) (二十一)	41,851,607.26	46,449,176.46
Financial assets sold under repurchase agreements	賣出回購金融資產款			
Absorption of deposits and interbank deposit	吸收存款及同業存放			
Client money received for acting as securities trading agent	代理買賣證券款			
Client money received for acting as securities underwriter	代理承銷證券款			
Payroll payable	應付職工薪酬	(XXII) (二十二)	76,483,233.50	80,136,759.06
Taxes payable	應交稅費	(XXIII) (二十三)	9,469,775.19	10,034,876.49
Other payables	其他應付款	(XXIV) (二十四)	311,885,930.94	228,506,878.96
Handle fee and commission payable	應付手續費及佣金			
Reinsurance accounts payable	應付分保賬款			
Liabilities held for sale	持有待售負債			
Non-current liabilities due within one year	一年內到期的非流動 負債	(XXV) (二十五)	165,859,675.20	120,412,587.86
Other current liabilities	其他流動負債	(XXVI) (二十六)	225,515,440.17	2,497,015.86
Total current liabilities	流動負債合計		1,492,166,180.10	2,137,594,105.57
Non-current liabilities:	非流動負債：			
Reserve for insurance contracts	保險合同準備金			
Long-term borrowings	長期借款	(XXVII) (二十七)	319,970,000.00	252,148,000.00
Bonds payable	應付債券			
Including: Preferred shares	其中：優先股			
Perpetual bonds	永續債			
Lease liabilities	租賃負債	(XXVIII) (二十八)	187,779,655.98	199,665,992.14
Long-term payables	長期應付款	(XXIX) (二十九)	6,010,512.43	6,070,952.51
Long-term payroll payables	長期應付職工薪酬			
Estimated liabilities	預計負債	(XXX) (三十)	41,052.08	124,180.88
Deferred income				

CONSOLIDATED BALANCE SHEET

合併資產負債表

31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年12月31日 (除特別註明外，金額單位均為人民幣元)

Liabilities and owners' equity	負債和所有者權益	Note V 附註五	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Owners' equity:	所有者權益：			
Share capital	股本	(XXXII) (三十二)	1,582,618,000.00	1,400,000,000.00
Other equity instruments	其他權益工具			
Including: Preferred shares	其中：優先股			
Perpetual bonds	永續債			
Capital reserve	資本公積	(XXXIII) (三十三)	697,794,677.72	628,701,588.64
Less: treasury shares	減：庫存股	(XXXIV) (三十四)	21,315,465.58	27,684,645.05
Other comprehensive income	其他綜合收益	(XXXV) (三十五)	-722,580.47	-673,735.26
Special reserves	專項儲備			
Surplus reserves	盈餘公積	(XXXVI) (三十六)	155,377,605.51	155,377,605.51
General risk reserves	一般風險準備			
Undistributed profits	未分配利潤	(XXXVII) (三十七)	618,143,492.42	457,824,892.61
Total equity attributable to owners of the Company	歸屬於母公司所有者 權益合計		3,031,895,729.60	2,613,545,706.45
Minority interests	少數股東權益			
Total owners' equity	所有者權益合計		3,031,895,729.60	2,613,545,706.45
Total liabilities and owners' equity	負債和所有者權益總計		5,057,066,177.69	5,230,119,787.74

The accompanying notes form an integral part of these financial statements.

後附財務報表附註為財務報表的組成部分。

Person-in-charge of the Company:
Zhu Lingjie

公司負責人：
朱凌潔

Chief Accountant:
Shi Lei

主管會計工作負責人：
石磊

Head of the Accounting Department:
Shen Sanxing

會計機構負責人：
沈三興

BALANCE SHEET OF THE COMPANY

母公司資產負債表

31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年12月31日 (除特別註明外，金額單位均為人民幣元)

Note XVIII

BALANCE SHEET OF THE COMPANY

母公司資產負債表

31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年12月31日 (除特別註明外，金額單位均為人民幣元)

Liabilities and owners' equity	負債和所有者權益	Notes 附註	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Current liabilities:	流動負債：			
Short-term borrowings	短期借款		280,373,266.00	1,044,196,479.00
Financial liabilities held for trading	交易性金融負債			
Derivative financial liabilities	衍生金融負債			
Bills payable	應付票據			
Trade payable	應付賬款		242,654,734.82	301,212,028.93
Advances from customers	預收款項			
Contract liabilities	合同負債		521,193.29	827,991.23
Payroll payable	應付職工薪酬		24,415,818.94	25,649,053.23
Taxes payable	應交稅費		3,608,933.31	4,743,975.43
Other payable	其他應付款		260,952,237.31	117,900,838.83
Liabilities held for sale	持有待售負債			
Non-current liabilities due within one year	一年內到期的非流動負債		162,563,730.22	114,137,492.20
Other current liabilities	其他流動負債		210,107,950.57	
Total current liabilities	流動負債合計		1,185,197,864.46	1,608,667,858.85
Non-current liabilities:	非流動負債：			
Long-term borrowings	長期借款		319,970,000.00	252,148,000.00
Bonds payable	應付債券			
Including: Preferred shares	其中：優先股			
Perpetual bonds	永續債			
Lease liabilities	租賃負債		176,845,276.14	178,716,971.36
Long-term payables	長期應付款			
Long-term payroll payables	長期應付職工薪酬			
Estimated liabilities	預計負債			
Deferred income	遞延收益		17,947,025.15	19,388,963.22
Deferred income tax liabilities	遞延所得稅負債			
Other non-current liabilities	其他非流動負債			
Total non-current liabilities	非流動負債合計		514,762,301.29	450,253,934.58
Total liabilities	負債合計		1,699,960,165.75	2,058,921,793.43

BALANCE SHEET OF THE COMPANY

母公司資產負債表

31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年12月31日 (除特別註明外，金額單位均為人民幣元)

Liabilities and owners' equity	負債和所有者權益	Notes 附註	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Owners' equity:	所有者權益：			
Share capital	股本		1,582,618,000.00	1,400,000,000.00
Other equity instruments	其他權益工具			
Including: Preferred shares	其中：優先股			
Perpetual bonds	永續債			
Capital reserve	資本公積		697,398,766.77	628,305,677.69
Less: treasury shares	減：庫存股		21,315,465.58	27,684,645.05
Other comprehensive income	其他綜合收益			
Special reserves	專項儲備			
Surplus reserves	盈餘公積		159,571,799.87	159,571,799.87
Undistributed profits	未分配利潤		734,042,949.48	739,933,276.41
Total owners' equity	所有者權益合計		3,152,316,050.54	2,900,126,108.92
Total liabilities and owners' equity	負債和所有者權益總計		4,852,276,216.29	4,959,047,902.35

The accompanying notes form an integral part of these financial statements.

後附財務報表附註為財務報表的組成部分。

Person-in-charge of the Company:
Zhu Lingjie

公司負責人：
朱凌潔

Chief Accountant:
Shi Lei

主管會計工作負責人：
石磊

Head of the Accounting Department:
Shen Sanxing

會計機構負責人：
沈三興

CONSOLIDATED INCOME STATEMENT

合併利潤表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外，金額單位均為人民幣元)

Items	項目	Note V 附註五	Amount of the current period 本期金額	Amount of the previous period 上期金額
I. Total operating revenue	一、營業總收入		5,134,413,089.58	5,085,790,084.29
Including: Operating revenue	其中：營業收入	(XXXVIII) (三十八)	5,134,413,089.58	5,085,790,084.29
Interest income	利息收入			
Premiums earned	已賺保費			
Handle fee and commission income	手續費及佣金收入			
II. Total operating costs	二、營業總成本		4,961,345,122.93	5,060,201,964.33
Including: Operating costs	其中：營業成本	(XXXVIII) (三十八)	4,542,948,700.10	4,502,293,389.58
Interest expense(XXXVIII)				

CONSOLIDATED INCOME STATEMENT

合併利潤表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外, 金額單位均為人民幣元)

Items	項目	Note V 附註五	Amount of the current period 本期金額	Amount of the previous period 上期金額
III. Operating profit (loss to be inserted with "-")	三、營業利潤(虧損以「-」號填列)		170,034,545.07	-768,217,430.48
Add: non-operating income	加: 營業外收入	(L) (五十)	1,364,553.28	947,900.39
Less: non-operating expenses	減: 營業外支出	(LI) (五十一)	7,454,445.71	987,625.06
IV. Total profits (total loss to be inserted with "-")	四、利潤總額(虧損總額以「-」號填列)		163,944,652.64	-768,257,155.15
Less: income tax expenses	減: 所得稅費用	(LII) (五十二)	3,626,052.83	736,316.20
V. Net profit (net loss to be inserted with "-")	五、淨利潤(淨虧損以「-」號填列)		160,318,599.81	-768,993,471.35
(I) Breakdown by continuity of operations	(一) 按經營持續性分類			
1. Net profit from continuing operations (net loss to be inserted with "-")	1. 持續經營淨利潤(淨虧損以「-」號填列)		160,318,599.81	-768,993,471.35
2. Net profit from discontinued operations (net loss to be inserted with "-")	2. 終止經營淨利潤(淨虧損以「-」號填列)			
(II) Breakdown by attributable interests	(二) 按所有權歸屬分類			
1. Net profit attributable to the shareholders of the Company (net loss to be inserted with "-")	1. 歸屬於母公司股東的淨利潤(淨虧損以「-」號填列)		160,318,599.81	-768,993,471.35
2. Profit or loss attributable to minority interests (net loss to be inserted with "-")	2. 少數股東損益(淨虧損以「-」號填列)			
VI. Net other comprehensive income after tax	六、其他綜合收益的稅後淨額		-48,845.21	-419,238.41
Net other comprehensive income attributable to the shareholders of the Company after tax	歸屬於母公司所有者的其他綜合收益的稅後淨額		-48,845.21	-419,238.41
(I) Other comprehensive income that cannot be reclassified into profit or loss	(一) 不能重分類進損益的其他綜合收益			
1. Changes arising from remeasurement of defined benefit plan	1. 重新計量設定受益計劃變動額			
2. Other comprehensive income that cannot be reclassified into profit or loss under the equity method	2. 權益法下不能轉損益的其他綜合收益			
3. Change in fair value of investment in other equity instruments	3. 其他權益工具投資公允價值變動			
4. Change in fair value of corporate credit risks	4. 企業自身信用風險公允價值變動			
(II) Other comprehensive income that can be reclassified into profit or loss	(二) 將重分類進損益的其他綜合收益		-48,845.21	-419,238.41
1. Other comprehensive income to be reclassified into profit or loss under the equity method	1. 權益法下可轉損益的其他綜合收益			
2. Change in fair value of other debt investments	2. 其他債權投資公允價值變動			
3. Amount of financial assets to be reclassified into other comprehensive income	3. 金融資產重分類計入其他綜合收益的金額			
4. Credit impairment provision for other debt investments	4. 其他債權投資信用減值準備			
5. Cash flow hedging reserve	5. 現金流量套期儲備			
6. Exchange differences on translation of foreign currency financial statements	6. 外幣財務報表折算差額		-48,845.21	-419,238.41
7. Others	7. 其他			
Net other comprehensive income attributable to minority interests after tax	歸屬於少數股東的其他綜合收益的稅後淨額			

CONSOLIDATED INCOME STATEMENT

合併利潤表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外, 金額單位均為人民幣元)

Items	項目	Note V 附註五	Amount of the current period 本期金額	Amount of the previous period 上期金額
VII. Total comprehensive income	七、綜合收益總額		160,269,754.60	-769,412,709.76
Total comprehensive income attributable to the shareholders of the Company	歸屬於母公司所有者的綜合收益總額		160,269,754.60	-769,412,709.76
Total comprehensive income attributable to minority interests	歸屬於少數股東的綜合收益總額			
VIII. Earnings per share:	八、每股收益:			
(I) Basic earnings per share (RMB per Share)	(一) 基本每股收益(元/股)	(LIII) (五十三)	0.11	-0.55
(II) Diluted earnings per share (RMB per Share)	(二) 稀釋每股收益(元/股)	(LIII) (五十三)	0.11	-0.55

Person-in-charge of the Company:
Zhu Lingjie

公司負責人:
朱凌潔

Chief Accountant:
Shi Lei

主管會計工作負責人:
石磊

Head of the Accounting Department:
Shen Sanxing

會計機構負責人:
沈三興

INCOME STATEMENT OF THE COMPANY

母公司利潤表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外, 金額單位均為人民幣元)

Items	項目	Note XVIII 附註十八	Amount of the current period 本期金額	Amount of the previous period 上期金額
I. Operating revenue	一、營業收入	(IV) (四)	3,451,604,515.08	3,260,206,263.49
Less: Operating costs	減: 營業成本	(IV) (四)	3,303,138,795.55	3,093,615,405.77
Taxes and charges	稅金及附加		15,978,934.39	16,835,143.09
Selling expenses	銷售費用		4,085,132.66	4,307,073.71
Administrative expenses	管理費用		58,797,123.09	72,401,634.08
R&D expenses	研發費用		5,043,819.60	10,984,830.74
Finance costs	財務費用		89,243,434.44	59,696,070.59
Including: Interest expenses	其中: 利息費用		83,710,826.07	64,453,593.76
Interest income	利息收入		2,945,228.05	16,114,754.18
Add: Other gains	加: 其他收益		5,414,671.74	5,824,931.02
Investment income (loss to be inserted with "-")	投資收益(損失以「-」號填列)	(V) (五)	-5,231,774.65	-11,140,414.56
Including: Income on investments in associates and joint ventures	其中: 對聯營企業和合營企業的投資收益		-5,231,499.28	-3,228,665.54
Income from derecognition of financial assets measured at amortised cost	以攤餘成本計量的金融資產終止確認收益			
Income from net exposure hedging (loss to be inserted with "-")	淨敞口套期收益(損失以「-」號填列)			
Gains from the changes in fair value (loss to be inserted with "-")	公允價值變動收益(損失以「-」號填列)		24,676,815.78	11,145,987.49
Credit impairment loss (loss to be inserted with "-")	信用減值損失(損失以「-」號填列)		-4,537,942.26	-497,583,093.88
Asset impairment loss (loss to be inserted with "-")	資產減值損失(損失以「-」號填列)		-320,457.97	
Gains on disposal of assets (loss to be inserted with "-")	資產處置收益(損失以「-」號填列)			-70,330.59
II. Operating profit (loss to be inserted with "-")	二、營業利潤(虧損以「-」號填列)		-4,681,412.01	-489,456,815.01
Add: non-operating income	加: 營業外收入		914,914.98	566,009.05
Less: non-operating expenses	減: 營業外支出		2,631,424.25	224,290.00
III. Total profits (total loss to be inserted with "-")	三、利潤總額(虧損總額以「-」號填列)		-6,397,921.28	-489,115,095.96
Less: income tax expenses	減: 所得稅費用		-507,594.35	598,441.81
IV. Net profit (net loss to be inserted with "-")	四、淨利潤(淨虧損以「-」號填列)		-5,890,326.93	-489,713,537.77
(I) Net profit from continuing operations (net loss to be inserted with "-")	(一) 持續經營淨利潤(淨虧損以「-」號填列)		-5,890,326.93	-489,713,537.77
(II) Net profit from discontinued operations (net loss to be inserted with "-")	(二) 終止經營淨利潤(淨虧損以「-」號填列)			

INCOME STATEMENT OF THE COMPANY

母公司利潤表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外, 金額單位均為人民幣元)

Items	項目	Note XVIII 附註十八	Amount of the current period 本期金額	Amount of the previous period 上期金額
V. Net other comprehensive income after tax	五、其他綜合收益的稅後淨額			
(I) Other comprehensive income that cannot be reclassified into profit or loss	(一) 不能重分類進損益的其他綜合收益			
1. Changes arising from remeasurement of defined benefit plan	1. 重新計量設定受益計劃變動額			
2. Other comprehensive income that cannot be reclassified into profit or loss under the equity method	2. 權益法下不能轉損益的其他綜合收益			
3. Change in fair value of investment in other equity instruments	3. 其他權益工具投資公允價值變動			
4. Change in fair value of corporate credit risks	4. 企業自身信用風險公允價值變動			
(II) Other comprehensive income that can be reclassified into profit or loss	(二) 將重分類進損益的其他綜合收益			
1. Other comprehensive income to be reclassified into profit or loss under the equity method	1. 權益法下可轉損益的其他綜合收益			
2. Change in fair value of other debt investments	2. 其他債權投資公允價值變動			
3. Amount of financial assets to be reclassified into other comprehensive income	3. 金融資產重分類計入其他綜合收益的金額			
4. Credit impairment provision for other debt investments	4. 其他債權投資信用減值準備			
5. Cash flow hedging reserve	5. 現金流量套期儲備			
6. Exchange differences on translation of foreign currency financial statements	6. 外幣財務報表折算差額			
7. Others	7. 其他			
VI. Total comprehensive income	六、綜合收益總額		-5,890,326.93	-489,713,537.77
VII. Earning per share:	七、每股收益:			
(I) Basic earning per share (RMB per Share)	(一) 基本每股收益(元/股)			
(II) Diluted earning per share (RMB per Share)	(二) 稀釋每股收益(元/股)			

The accompanying notes form an integral part of these financial statements.

後附財務報表附註為財務報表的組成部分。

Person-in-charge of the Company:
Zhu Lingjie

公司負責人:
朱凌潔

Chief Accountant:
Shi Lei

主管會計工作負責人:
石磊

Head of the Accounting Department:
Shen Sanxing

會計機構負責人:
沈三興

CONSOLIDATED STATEMENT OF CASH FLOW

合併現金流量表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度 (除特別註明外，金額單位均為人民幣元)

Items	項目	Note V 附註五	Amount of the current period 本期金額	Amount of the previous period 上期金額
I. Cash flows from operating activities	一、經營活動產生的現金流量			
Cash received from sales of goods and rendering of services	銷售商品、提供勞務收到的現金		5,401,453,135.91	5,532,056,046.84
Tax refunds received	收到的稅費返還		91,576,822.73	127,543,233.78
Cash received from other operating activities	收到其他與經營活動有關的現金	(LIV) (五十四)	53,278,151.38	68,445,216.58
Sub-total of cash inflows from operating activities	經營活動現金流入小計		5,546,308,110.02	5,728,044,497.20
Cash paid for goods purchased and services received	購買商品、接受勞務支付的現金		4,406,640,283.68	4,418,519,185.46
Cash paid to and on behalf of employees	支付給職工以及為職工支付的現金		627,455,872.33	590,306,572.37
Cash paid for taxes	支付的各項稅費		47,857,610.03	54,053,370.90
Cash paid for other operating activities	支付其他與經營活動有關的現金	(LIV) (五十四)	112,364,468.49	91,775,936.73
Sub-total of cash outflows from operating activities	經營活動現金流出小計		5,194,318,234.53	5,154,655,065.46
Net cash flows generated from operating activities	經營活動產生的現金流量淨額		351,989,875.49	573,389,431.74
II. Cash flows from investing activities	二、投資活動產生的現金流量			
Cash received from disposal of investments	收回投資收到的現金			
Cash received from gains on investments	取得投資收益收到的現金			
Net cash received from disposal of fixed assets, intangible assets and other long-term assets	處置固定資產、無形資產和其他長期資產收回的現金淨額		5,076,138.85	707,633.25
Net cash received from disposal of subsidiaries and other business units	處置子公司及其他營業單位收到的現金淨額			
Cash received from other investing activities	收到其他與投資活動有關的現金	(LIV) (五十四)		6,570,339.00
Sub-total of cash inflows from investing activities	投資活動現金流入小計		5,076,138.85	7,277,972.25
Cash paid to acquire and construct fixed assets, intangible assets and other long-term assets	購建固定資產、無形資產和其他長期資產支付的現金		241,638,605.40	291,725,607.34
Cash paid for investments	投資支付的現金			
Net increase in pledge loans	質押貸款淨增加額			
Net cash paid to acquire subsidiaries and other business units	取得子公司及其他營業單位支付的現金淨額			
Cash paid for other investing activities	支付其他與投資活動有關的現金	(LIV) (五十四)	6,773,765.03	808,234,759.31
Sub-total of cash outflows from investing activities	投資活動現金流出小計		248,412,370.43	1,099,960,366.65
Net cash flows from investing activities	投資活動產生的現金流量淨額		-243,336,231.58	-1,092,682,394.40
III. Cash flows from financing activities	三、籌資活動產生的現金流量			
Cash from absorption of investments	吸收投資收到的現金		252,851,086.99	
Including: Cash received by subsidiaries from investment by minority shareholders	其中：子公司吸收少數股東投資收到的現金			
Cash received from borrowings	取得借款收到的現金		900,000,000.00	419,692,500.00
Cash received from other financing activities	收到其他與籌資活動有關的現金	(LIV) (五十四)	842,782,319.91	519,497,645.15
Sub-total of cash inflows from financing activities	籌資活動現金流入小計		1,995,633,406.90	939,190,145.15
Cash paid for debts repayments	償還債務支付的現金		1,635,864,000.00	1,249,316,000.00
Cash paid for distribution of dividends and profits or payment of interest	分配股利、利潤或償付利息支付的現金		47,687,008.72	54,204,427.87
Including: Dividends and profits paid to minority shareholders by subsidiaries	其中：子公司支付給少數股東的股利、利潤			
Cash paid for other financing activities	支付其他與籌資活動有關的現金	(LIV) (五十四)	369,841,357.66	366,992,550.20
Sub-total of cash outflows from financing activities	籌資活動現金流出小計		2,053,392,366.38	1,670,512,978.07
Net cash flows from financing activities	籌資活動產生的現金流量淨額		-57,758,959.48	-731,322,832.92

CONSOLIDATED STATEMENT OF CASH FLOW

合併現金流量表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外，金額單位均為人民幣元)

Items	項目	Note V 附註五	Amount of the current period 本期金額	Amount of the previous period 上期金額
IV. Effect of fluctuation in exchange rate on cash and cash equivalents	四、匯率變動對現金及現金等價物的影響		-5,698,840.57	20,237,387.42
V. Net increase in cash and cash equivalents	五、現金及現金等價物淨增加額		45,195,843.86	-1,230,378,408.16
Add: Cash and cash equivalents at beginning of period	加：期初現金及現金等價物餘額		144,732,805.91	1,375,111,214.07
VI. Cash and cash equivalents at end of period	六、期末現金及現金等價物餘額		189,928,649.77	144,732,805.91

The accompanying notes form an integral part of these financial statements.

後附財務報表附註為財務報表的組成部分。

Person-in-charge of the Company:
Zhu Lingjie

公司負責人：
朱凌潔

Chief Accountant:
Shi Lei

主管會計工作負責人：
石磊

Head of the Accounting Department:
Shen Sanxing

會計機構負責人：
沈三興

Items	項目	Notes 附註	Amount of the current period 本期金額	Amount of the previous period 上期金額
I. Cash flows from operating activities	一、經營活動產生的現金流量			
Cash received from sales of goods and rendering of services	銷售商品、提供勞務收到的現金		3,062,705,301.28	2,716,191,192.59
Tax refunds received	收到的稅費返還			
Cash received from other operating activities	收到其他與經營活動有關的現金		159,542,962.30	1,038,024,038.06
Sub-total of cash inflows from operating activities	經營活動現金流入小計		3,222,248,263.58	3,754,215,230.65
Cash paid for goods purchased and services received	購買商品、接受勞務支付的現金		3,066,184,531.34	2,829,385,714.46
Cash paid to and on behalf of employees	支付給職工以及為職工支付的現金		154,218,423.91	156,198,492.57
Cash paid for taxes	支付的各項稅費		17,768,554.93	17,766,166.12
Cash paid for other operating activities	支付其他與經營活動有關的現金		155,318,293.78	991,694,459.95
Sub-total of cash outflows from operating activities	經營活動現金流出小計		3,393,489,803.96	3,995,044,833.10
Net cash flows generated from operating activities	經營活動產生的現金流量淨額		-171,241,540.38	-240,829,602.45
II. Cash flows from investing activities	二、投資活動產生的現金流量			
Cash received from disposal of investments	收回投資收到的現金			
Cash received from gains on investments	取得投資收益收到的現金			
Net cash received from disposal of fixed assets, intangible assets and other long-term assets	處置固定資產、無形資產和其他長期資產收回的現金淨額		4,506,620.85	127,988.25
Net cash received from disposal of subsidiaries and other business units	處置子公司及其他營業單位收到的現金淨額			
Cash received from other investing activities	收到其他與投資活動有關的現金			6,570,339.00
Sub-total of cash inflows from investing activities	投資活動現金流入小計		4,506,620.85	6,698,327.25
Cash paid to acquire and construct fixed assets, intangible assets and other long-term assets	購建固定資產、無形資產和其他長期資產支付的現金		151,631,534.81	206,389,134.62
Cash paid for investments	投資支付的現金			160,000,000.00
Net cash paid to acquire subsidiaries and other business units	取得子公司及其他營業單位支付的現金淨額			
Cash paid for other investing activities	支付其他與投資活動有關的現金		4,945,146.02	496,803,156.26
Sub-total of cash outflows from investing activities	投資活動現金流出小計		156,576,680.83	863,192,290.88
Net cash flows from investing activities	投資活動產生的現金流量淨額		-152,070,059.98	-856,493,963.63

CASH FLOW STATEMENT OF THE COMPANY

母公司現金流量表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外, 金額單位均為人民幣元)

Items	項目	Notes 附註	Amount of the current period 本期金額	Amount of the previous period 上期金額
III. Cash flows from financing activities	三、籌資活動產生的現金流量			
Cash from absorption of investments	吸收投資收到的現金		252,851,086.99	
Cash received from borrowings	取得借款收到的現金		1,088,280,166.64	339,692,500.00
Cash received from other financing activities	收到其他與籌資活動有關的現金		734,610,121.76	67,264,466.67
Sub-total of cash inflows from financing activities	籌資活動現金流入小計		2,075,741,375.39	406,956,966.67
Cash paid for debts repayments	償還債務支付的現金		1,375,864,000.00	217,316,000.00
Cash paid for distribution of dividends and profits or payment of interest	分配股利、利潤或償付利息支付的現金		41,898,572.66	50,461,030.63
Cash paid for other financing activities	支付其他與籌資活動有關的現金		322,294,058.18	252,743,036.47
Sub-total of cash outflows from financing activities	籌資活動現金流出小計		1,740,056,630.84	520,520,067.10
Net cash flows from financing activities	籌資活動產生的現金流量淨額		335,684,744.55	-113,563,100.43
IV. Effect of fluctuation in exchange rate on cash and cash equivalents	四、匯率變動對現金及現金等價物的影響		3,110,224.76	-460,728.44
V. Net increase in cash and cash equivalents	五、現金及現金等價物淨增加額		15,483,368.95	-1,211,347,394.95
Add: Cash and cash equivalents at beginning of period	加：期初現金及現金等價物餘額		39,044,674.75	1,250,392,069.70
VI. Cash and cash equivalents at end of period	六、期末現金及現金等價物餘額		54,528,043.70	39,044,674.75

The accompanying notes form an integral part of these financial statements.

後附財務報表附註為財務報表的組成部分。

Person-in-charge of the Company:
Zhu Lingjie

公司負責人：
朱凌潔

Chief Accountant:
Shi Lei

主管會計工作負責人：
石磊

Head of the Accounting Department:
Shen Sanxing

會計機構負責人：
沈三興

Amount of the current period											
本報金額											
Consolidated statement of changes in owners' equity											
合併所有者權益變動表											
Other equity instruments											
其他權益工具											
項目	Share capital	Preferred shares	Perpetual bonds	Others	Capital reserve	Less: treasury shares	Other comprehensive income	Special reserves	Surplus reserves	General risk reserves	Undistributed profits
項目	股本	優先股	永續債	其他	資本公積	減：庫存股	其他綜合收益	專項儲備	盈餘公積	一般風險準備	未分配利潤
I. Balance at the end of last year	1,400,000,000.00				628,701,588.64	27,684,645.05	-67,735.26		155,377,685.51	456,253,839.04	2,611,974,652.88
加：會計政策變更											
前期差錯更正											
Business combination under common control											
Others											
II. Balance at the beginning of the year	1,400,000,000.00				628,701,588.64	27,684,645.05	-67,735.26		155,377,685.51	456,253,839.04	2,611,974,652.88
III. Increases/decreases at current period (decreases to be inserted with "-")	182,618,000.00				69,083,088.08	-6,869,179.47	-48,845.21			160,315,598.81	418,350,023.15
(I) Total comprehensive income											
(II) Capital contributed and reduced by owners	182,618,000.00				69,083,088.08	-6,869,179.47	-48,845.21			160,315,598.81	160,269,754.60
1. Ordinary shares contributed by owners											
2. Capital contributed by the holders of other equity instruments											
3. Amounts of share-based payments											
4. Others											
(III) Profit distribution											
1. Withdrawal of surplus reserves											
2. Withdrawal of general risk reserves											
3. Profit distributed to owners (or shareholders)											
4. Others											
					189,914,229	-6,869,179.47				251,521,174.79	251,521,174.79
									6,559,093.76		6,559,093.76

CONSOLIDATED STATEMENT OF CHANGES IN OWNERS' EQUITY
合併所有者權益變動表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度 (除特別註明外，金額單位均為人民幣元)

Amount of the current period 本期金額														
Consolidated statement of changes in owners' equity 合併所有者權益變動表														
Items	項目	Other equity instruments 其他權益工具			Capital reserve 資本公積	Less: treasury shares 減：庫存股	Other comprehensive income 其他綜合收益	Special reserves 專項儲備	Surplus reserves 盈餘公積	General risk reserves 一般風險準備	Undistributed profits 未分配利潤	Sub-total 小計	Minority interest 少數股東權益	Total owners' equity 所有者權益合計
		Share capital 股本	Preferred shares 優先股	Perpetual bonds 永續債										
(IV) Internal carry-forward of owners' equity	(四) 所有者權益內部結轉													
1. Conversion of capital reserves into paid-in capital (or share capital)	1. 資本公積轉增資本 (或股本)													
2. Conversion of surplus reserves into paid-in capital (or share capital)	2. 盈餘公積轉增資本 (或股本)													
3. Losses offset by surplus reserves	3. 盈餘公積彌補虧損													
4. Carry-forward of changes in the defined benefit plan for retained earnings	4. 設定受益計劃變異結轉留存收益													
5. Carry-forward of other comprehensive income for retained earnings	5. 其他綜合收益結轉留存收益													
6. Others	6. 其他													
(V) Special reserves	(五) 專項儲備													
1. Amount withdrawn for the period	1. 本期提取													
2. Amount used for the period	2. 本期使用													
(VI) Others	(六) 其他													
IV. Balance at the end of the period	四、本期末餘額	1,582,618,000.00			697,794,677.72	21,315,465.58	-722,580.47		155,377,605.51		618,143,492.42	3,031,895,726.60		3,031,895,726.60

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CONSOLIDATED STATEMENT OF CHANGES IN OWNERS' EQUITY
合併所有者權益變動表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度 (除特別註明外，金額單位均為人民幣元)

Items	項目	Consolidated statement of changes in owners' equity 合併所有者權益變動表										Amount of the previous period 上期金額		
		Other equity instruments 其他權益工具				Total 合計								
		Share capital 股本	Preferred shares 優先股	Perpetual bonds 永續債	Others 其他	Capital reserve 資本公積	Less: treasury shares 減：庫存股	Other comprehensive income 其他綜合收益	Special reserves 專項儲備	Surplus reserves 盈餘公積	General risk reserves 一般風險準備	Undistributed profits 未分配利潤	Sub-total 小計	Minority interest 少數股東權益
(IV) Internal carry-forward of owners' equity (四) 所有者權益內部結轉														
1. Conversion of capital reserves into paid-in capital (or share capital) 資本公積轉增資本 (或股本)														
2. Conversion of surplus reserves into paid-in capital (or share capital) 盈餘公積轉增資本 (或股本)														
3. Losses offset by surplus reserves 盈餘公積彌補虧損														
4. Carry-forward of changes in the defined benefit plan for retained earnings 設定受益計劃變動結轉留存收益														
5. Carry-forward of other comprehensive income for retained earnings 其他綜合收益結轉留存收益														
6. Others 其他														
(V) Special reserves (五) 專項儲備														
1. Amount withdrawn for the period 本期提取														
2. Amount used for the period 本期使用														
(VI) Others (六) 其他														
IV. Balance at the end of the period 本期期末餘額		1,400,000,000.00				628,701,588.64	27,684,645.05	-673,352.26		155,377,605.51		457,829,892.61	2,613,545,706.45	2,613,545,706.45

The accompanying notes form an integral part of these financial statements.

後附財務報表附註為財務報表的組成部分。

Person-in-charge of the Company:
Zhu Lingjie

公司負責人：
朱凌潔

Chief Accountant:
Shi Lei

主管會計工作負責人：
石磊

Head of the Accounting Department:
Shen Sanxing

會計機構負責人：
沈三興

CHANGES IN OWNERS' EQUITY STATEMENT OF THE COMPANY

母公司所有者權益變動表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外,金額單位均為人民幣元)

Items	項目	Amount of the current period 本期金額										
		Changes in owners' equity of the company 母公司所有者權益變動										
		Other equity instruments										
		其他權益工具										
		Share capital 股本	Preferred shares 優先股	Perpetual bonds 永續債	Others 其他	Capital reserve 資本公積	Less: treasury shares 減：庫股	Other comprehensive income 其他綜合收益	Special reserves 專項儲備	Surplus reserves 盈餘公積	Undistributed profits 未分配利潤	Total owners' equity 所有者權益合計
I. Balance at the end of last year Add: Changes in accounting policies Correction of accounting errors in prior period Others	一、上年年末餘額 加：會計政策變更 前期差錯更正 其他	1,400,000,000.00				628,305,677.69	27,684,645.05		158,571,799.87	738,318,842.37	2,888,511,674.88	
II. Balance at the beginning of the year	二、本年初餘額	1,400,000,000.00				628,305,677.69	27,684,645.05		158,571,799.87	739,933,276.41	2,900,126,108.92	
III. Increases/decreases at current period (decreases to be inserted with "-")	三、本期增減變動金額(減少以“-”填列)	182,618,000.00				69,093,089.08	-6,369,179.47		-5,890,326.93	-5,890,326.93	252,189,941.62	
(I) Total comprehensive income	(一)綜合收益總額											
(II) Capital contributed and reduced by owners	(二)所有者投入和減少資本	182,618,000.00				69,093,089.08	-6,369,179.47				238,080,268.55	
1. Ordinary shares contributed by owners	1. 所有者投入的普通股	182,618,000.00				69,903,174.79					251,521,174.79	
2. Capital contributed by the holders of other equity instruments	2. 其他權益工具持有者投入資本											
3. Amounts of share-based payments	3. 股份支付計入所有者權益的金額											
4. Others	4. 其他											
(III) Profit distribution	(三)利潤分配											
1. Withdrawal of surplus reserves	1. 提取盈餘公積											
2. Profit distributed to owners (or shareholders)	2. 對所有者(股東)的分配											
3. Others	3. 其他											
(IV) Internal carry-forward of owners' equity	(四)所有者權益內部結轉											
1. Conversion of capital reserves into paid-in capital (or share capital)	1. 資本公積轉增資本(或股本)											
2. Conversion of surplus reserves into paid-in capital (or share capital)	2. 盈餘公積轉增資本(或股本)											
3. Losses offset by surplus reserves	3. 盈餘公積彌補虧損											
4. Carry-forward of changes in the defined benefit plan for retained earnings	4. 設定受益計劃變動結轉留存收益											
5. Carry-forward of other comprehensive income for retained earnings	5. 其他綜合收益結轉留存收益											
6. Others	6. 其他											
(V) Special reserves	(五)專項儲備											
1. Amount withdrawn for the period	1. 本期提取											
2. Amount used for the period	2. 本期使用											
(VI) Others	(六)其他											
Balance at the end of the period	四、本期期末餘額	1,582,618,000.00				697,398,766.77	21,315,465.58		158,571,799.87	734,042,948.48	3,152,316,050.54	

CHANGES IN OWNERS' EQUITY STATEMENT OF THE COMPANY

母公司所有者權益變動表

For the year ended 31 December 2023 (All amounts are expressed in RMB unless otherwise stated) 2023年度(除特別註明外,金額單位均為人民幣元)

Items	項目	Amount of the previous period 上期金額				Changes in owners' equity of the company 母公司所有者權益變動				Amount of the current period 本期金額			
		Other equity instruments 其他權益工具				Other comprehensive income 其他綜合收益				Total owners' equity 所有者權益合計			
		Share capital 股本	Preferred shares 優先股	Perpetual bonds 永續債	Others 其他	Capital reserve 資本公積	Treasury shares 減：庫存股	Less 減	Other comprehensive income 其他綜合收益	Special reserves 專項儲備	Surplus reserves 盈餘公積	Undistributed profits 未分配利潤	Total 所有者權益合計
I. Balance at the end of last year	一、上年年末餘額	1,400,000,000.00				621,338,334.00	2,547,916.16			159,571,799.87	1,228,294,144.06		3,408,616,381.77
Add: Changes in accounting policies	加：會計政策變更												
Correction of accounting errors in prior period	前期差錯更正												
Others	其他												
II. Balance at the beginning of the year	二、本年年初餘額	1,400,000,000.00				621,338,334.00	2,547,916.16			159,571,799.87	1,228,646,844.18		3,408,028,031.89
III. Increases/decreases at current period (decreases to be inserted with "-")	三、本期增減變動金額(減少以“-”號填列)					6,947,343.69	25,136,728.89				-488,713,537.77		-507,907,927.97
(I) Total comprehensive income	(一) 綜合收益總額												
(II) Capital contributed and reduced by owners	(二) 所有者投入和減少資本												
1. Ordinary shares contributed by owners	1. 所有者投入的普通股												
2. Capital contributed by the holders of other equity instruments	2. 其他權益工具持有者投入資本												
3. Amounts of share-based payments	3. 股份支付計入所有者權益的金額												
4. Others	4. 其他												
(III) Profit distribution	(三) 利潤分配												
1. Withdrawal of surplus reserves	1. 提取盈餘公積												
2. Profit distributed to owners (or shareholders)	2. 對所有者(或股東)的分派												
3. Others	3. 其他												
(IV) Internal carry-forward of owners' equity	(四) 所有者權益內部結轉												
1. Conversion of capital reserves into paid-in capital (or share capital)	1. 資本公積轉增資本(或股本)												
2. Conversion of surplus reserves into paid-in capital (or share capital)	2. 盈餘公積轉增資本(或股本)												
3. Losses offset by surplus reserves	3. 盈餘公積彌補虧損												
4. Carry-forward of changes in the defined benefit plan for retained earnings	4. 設定受益計劃變動額結轉留存收益												
5. Carry-forward of other comprehensive income for retained earnings	5. 其他綜合收益結轉留存收益												
6. Others	6. 其他												
(V) Special reserves	(五) 專項儲備												
1. Amount withdrawn for the period	1. 本期提取												
2. Amount used for the period	2. 本期使用												
(VI) Others	(六) 其他												
IV. Balance at the end of the period	四、本期末餘額	1,400,000,000.00				628,305,677.69	27,684,645.05			159,571,799.87	738,933,276.41		2,900,126,089.92

The accompanying notes form an integral part of these financial statements.

Person-in-charge of the Company:
Zhu Lingjie
Chief Accountant:
Shi Lei
Head of the Accounting Department:
Shen Sanxing

後附財務報表附註為財務報表的組成部分。

公司負責人：
朱凌潔
主管會計工作負責人：
石磊
會計機構負責人：
沈三興

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

I. BASIC INFORMATION OF THE COMPANY

(I) Company Profile

Shandong Fengxiang Co., Ltd. (hereinafter referred to as the "Company" or "the Company") was approved by Liaocheng Administrative Examination and Approval Service Bureau in December 2010, and it was a joint stock company jointly established by GMK Holdings Group Co., Ltd. (新鳳祥控股集團有限責任公司) and Shandong Fengxiang Investment Co., Ltd. (山東鳳祥投資有限公司). The Company's Enterprise Legal Person Business License registration number is 91371500723866545F. The Company was listed on the Hong Kong Stock Exchange in July 2020, which is classified as livestock breeding industry.

As at 31 December 2023, the total number of share capital issued by the Company was 1,582,618,000 shares, and the registered capital was RMB1,582,618,000. The registered office is located at Liumiao Village, Anle Town, Yanggu County, Shandong Province. The headquarter is located at Liumiao Village, Anle Town, Yanggu County, Shandong Province. The principal businesses of the Company are: the sale of animal feeds for animal husbandry and fishery, the sale of agricultural by-products, the sale of fertilisers, technical service, technology development, technical consultation, technical exchanges, technology transfer and technology promotion; planting of herbs used in Chinese medicine; purchase and sale of locally produced Chinese herbal medicine (excluding slices of prepared Chinese medicine); and convention and exhibition services. Approved items for operation: poultry breeding; slaughtering; breeding stock and breeding poultry production and operation; food production and operation; online food sales; food purchase; animal feed production; veterinary drug operation; fertiliser production; innocuous treatment of animals; food import and export; goods import and export; technology import and export; import and export agency.

一、公司基本情況

(一) 公司概況

山東鳳祥股份有限公司(以下簡稱「公司」或「本公司」)系於2010年12月經聊城市行政審批服務局批准，由新鳳祥控股集團有限責任公司和山東鳳祥投資有限公司共同發起設立的股份有限公司。公司的企業法人營業執照註冊號：91371500723866545F。2020年7月在香港聯合證券交易所上市。所屬行業分類為畜牧養殖業。

截至2023年12月31日止，本公司累計發行股本總數158,261.80萬股，註冊資本為158,261.80萬元，註冊地：山東省陽谷縣安樂鎮劉廟村，總部地址：山東省陽谷縣安樂鎮劉廟村。本公司主要經營活動為：畜牧漁業飼料銷售，農副產品銷售，肥料銷售，技術服務、技術開發、技術諮詢、技術交流、技術轉讓、技術推廣；中草藥種植；地產中草藥（不含中藥飲片）購銷；會議及展覽服務。許可項目：家禽飼養；家禽屠宰；種畜禽生產；種畜禽經營；食品生產；食品經營；食品互聯網銷售；糧食收購；飼料生產；獸藥經營；肥料生產；動物無害化處理；食品進出口；貨物進出口；技術進出口；進出口代理。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

I. BASIC INFORMATION OF THE COMPANY (Continued)

(I) Company Profile (Continued)

GMK Holdings Group Co., Ltd., Shandong Fengxiang

一、公司基本情況 (續)

(一) 公司概況 (續)

新鳳祥控股集團有限責任公司、山東鳳祥投資有限公司、山東鳳祥(集團)有限責任公司為本公司原控股股東，2022年10月16日，Falcon Holding LP通過司法拍賣獲得新鳳祥控股集團有限責任公司、山東鳳祥投資有限公司、山東鳳祥(集團)有限責任公司持有的本公司70.92%股權，2022年12月20日完成了在中國證券登記結算有限責任公司的登記過戶，股權正式完成交割。本公司的新控股股東為Falcon Holding LP，2023年2月，新控股股東完成要約收購，持股比例增加至86.48%。2023年9月，公司完成根據特別授權發行新H股，增發股本182,618,000股，增發完成後，公司註冊資本為158,261.80萬元，控股股東持股比例為76.5%。2023年9月、2023年10月，控股股東分別出售H股33,042,000股、47,478,000股，減持完成後控股股東持股比例為71.41%。

本公司的最終控股公司為PAG(太盟投資集團)，註冊地：開曼群島。本財務報表業經公司董事會於2024年3月28日批准報出。

二、財務報表的編製基礎

(一) 編製基礎

本財務報表按照財政部頒佈的《企業會計準則—基本準則》和各項具體會計準則、企業會計準則應用指南、企業會計準則解釋及其他相關規定(以下合稱「企業會計準則」)編製，此外，本財務報表還符合《香港聯合交易所有限公司發佈的證券上市規則》的披露條文，亦符合香港法例第622章《公司條例》的適用披露規定。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

II. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (Continued)

(II) Going concern

The financial statements are prepared on a going concern basis.

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES

Notes to specific accounting policies and accounting estimates:

The following disclosures cover the specific accounting policies and accounting estimates formulated by the Company according to the characteristics of its production and operation. Please refer to Note "III. (XI) Inventories", "III. (XVII) Biological assets" and Note "III. (XXV) Revenue".

(I) Declaration on compliance with the Accounting Standards for Business Enterprises

The financial statements comply with the requirements of the Accounting Standards for Business Enterprises issued by the Ministry of Finance, and truthfully and completely reflect the consolidated and the Company's financial position as at 31 December 2023 and the consolidated and the Company's results of operations and cashflows for the year ended 31 December 2023.

(II) Accounting period

The accounting year is from 1 January to 31 December of the calendar year.

(III) Business cycle

The Company's business cycle is 12 months.

(IV) Functional currency

The Company adopts RMB as its functional currency.

二、財務報表的編製基礎 (續)

(二) 持續經營

本財務報表以持續經營為基礎編制。

三、重要會計政策及會計估計

具體會計政策和會計估計提示：

以下披露內容已涵蓋了本公司根據實際生產經營特點制定的具體會計政策和會計估計。詳見本附註「三、(十一)存貨」、「三、(十七)生物資產」、「三、(二十五)收入」。

(一) 遵循企業會計準則的聲明

本財務報表符合財政部頒佈的企業會計準則的要求，真實、完整地反映了本公司2023年12月31日的合併及母公司財務狀況以及2023年度的合併及母公司經營成果和現金流量。

(二) 會計期間

自公曆1月1日起至12月31日止為一個會計年度。

(三) 營業周期

本公司營業周期為12個月。

(四) 記賬本位幣

本公司採用人民幣為記賬本位幣。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(V) Accounting treatment of business combinations under common control and not under common control

(五) 同一控制下和非同一控制下企業合併的會計處理方法

Business combinations under common control: The assets and liabilities acquired by acquirer through business combination shall be measured at the carrying value of the assets, liabilities (including goodwill arising from the acquisition of the acquiree by controlling party) of the acquiree in the consolidated financial statements of the ultimate controlling party at the date of combination. The difference between the carrying amount of the net assets obtained and the carrying amount of the consideration paid for the combination (or total nominal value of the issued shares) is adjusted to capital premium in capital reserve. If the capital reserve is not sufficient to absorb the difference, any excess shall be adjusted against retained earnings.

同一控制下企業合併：合併方在企業合併中取得的資產和負債(包括最終控制方收購被合併方而形成的商譽)，按照合併日被合併方資產、負債在最終控制方合併財務報表中的賬面價值為基礎計量。在合併中取得的淨資產賬面價值與支付的合併對價賬面價值(或發行股份面值總額)的差額，調整資本公積中的股本溢價，資本公積中的股本溢價不足沖減的，調整留存收益。

Business combinations not under common control: The cost of combination is the assets paid, the liabilities incurred or committed and fair value of the equity securities issued by the acquirer for acquisition of control over the acquiree on the date of acquisition. Where the cost of combination is higher than the fair value of the identifiable net assets acquired from the acquiree in business combination, such difference shall be recognised as goodwill; where the cost of combination is less than the fair value of the identifiable net assets acquired from the acquiree in business combination, such difference shall be charged to current profit or loss. Each of the identifiable assets, liabilities and contingent liabilities of the acquiree, which are acquired in the combination and meet the criteria for recognition, shall be measured at fair value on the date of acquisition.

非同一控制下企業合併：合併成本為購買方在購買日為取得被購買方的控制權而付出的資產、發生或承擔的負債以及發行的權益性證券的公允價值。合併成本大於合併中取得的被購買方可辨認淨資產公允價值份額的差額，確認為商譽；合併成本小於合併中取得的被購買方可辨認淨資產公允價值份額的差額，計入當期損益。在合併中取得的被購買方符合確認條件的各項可辨認資產、負債及或有負債在購買日按公允價值計量。

The direct relevant expenses incurred for the business combinations are recognised as the profit or loss in the period when the costs are incurred; the transaction costs for the equity securities or debt securities issued for business combination shall be recognised as the initial recognition amount of equity securities or debt securities.

為企業合併發生的直接相關費用於發生時計入當期損益；為企業合併而發行權益性證券或債務性證券的交易費用，計入權益性證券或債務性證券的初始確認金額。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(VI) Preparation method of consolidated financial statements

The scope of consolidation of the consolidated financial statements is determined on the basis of control, and the scope of consolidation comprises the Company and all of its subsidiaries. Control refers to the power of a company over the investee, the rights to enjoy variable returns from its involvement in relevant activities of the investee, and the ability to use its power over the investee to affect the amount of its returns.

When preparing the consolidated financial statements, the Company considers the entire enterprise group as a single accounting entity and presents the overall financial position, operating results and cash flows of the enterprise group based on the consistent accounting policies. The impact of internal transactions between the Company and its subsidiaries, and among its subsidiaries, shall be offset. If internal transactions indicate impairment losses on relevant assets, such losses shall be recognised in full. Any inconsistent accounting policies and accounting period adopted by a subsidiary will be subject to necessary adjustments to align with those of the Company when preparing the consolidated financial statements.

Owners' equity, net profit or loss of the current period and comprehensive income attributable to minority shareholders of the current period of subsidiaries are stated separately under owners' equity in the consolidated balance sheet, net profit in the consolidated income statement and total comprehensive income respectively. Loss of the current period assumed by minority shareholders of a subsidiary in excess of minority shareholders' share of owners' equity in that subsidiary at the beginning of the period is offset against minority interests.

三、重要會計政策及會計估計 (續)

(六) 合併財務報表的編製方法

1、控制的判斷標準

合併財務報表的合併範圍以控制為基礎確定，合併範圍包括本公司及全部子公司。控制，是指公司擁有對被投資方的權力，通過參與被投資方的相關活動而享有可變回報，並且有能力運用對被投資方的權力影響其回報金額。

2、合併程序

本公司將整個企業集團視為一個會計主體，按照統一的會計政策編製合併財務報表，反映本企業集團整體財務狀況、經營成果和現金流量。本公司與子公司、子公司相互之間發生的內部交易的影響予以抵銷。內部交易表明相關資產發生減值損失的，全額確認該部分損失。如子公司採用的會計政策、會計期間與本公司不一致的，在編製合併財務報表時，按本公司的會計政策、會計期間進行必要的調整。

子公司所有者權益、當期淨損益和當期綜合收益中屬於少數股東的份額分別在合併資產負債表中所有者權益項目下、合併利潤表中淨利潤項目下和綜合收益總額項目下單獨列示。子公司少數股東分擔的當期虧損超過了少數股東在該子公司期初所有者權益中所享有份額而形成的餘額，沖減少數股東權益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(VI) Preparation method of consolidated financial statements (Continued)

(Continued)

(1) Addition of subsidiary or business

During the reporting period, if there is an addition of subsidiary or business due to business combination under common control, the operating results and cash flow of the subsidiary or business combination from the beginning of the period to the end of the reporting period will be included in the consolidated financial statements, and the amounts at the beginning of the period in the consolidated financial statements and relevant items in the comparative statements will also be adjusted as if the reporting entity after combination had been existing since the control of the ultimate controlling party started.

Where control over the investee under common control is obtained due to reasons such as increase in investments, for equity investment held before the control over the acquiree is obtained, profit or loss, other comprehensive income and other changes in net assets recognised from the later of the acquisition of the original equity interest and the date when the acquirer and the acquiree are placed under common control until the date of combination are offset against retained profit at the beginning of the period of the comparative financial statements or profit or loss of the period respectively.

During the reporting period, if there is an addition of subsidiary or business due to business combination not under common control, it shall be included, from the date of purchase, in the consolidated financial statements based on the fair value of each of the identifiable assets, liabilities or contingent liabilities determined on the date of purchase.

三、重要會計政策及會計估計 (續)

(六) 合併財務報表的編製方法 (續)

2、合併程序 (續)

(1) 增加子公司或業務

在報告期內，因同一控制下企業合併增加子公司或業務的，將子公司或業務合併當期期初至報告期末的經營成果和現金流量納入合併財務報表，同時對合併財務報表的期初數和比較報表的相關項目進行調整，視同合併後的報告主體自最終控制方開始控制時點起一直存在。

因追加投資等原因能夠對同一控制下的被投資方實施控制的，在取得被合併方控制權之前持有的股權投資，在取得原股權之日與合併方和被合併方同處於同一控制之日孰晚日起至合併日之間已確認有關損益、其他綜合收益以及其他淨資產變動，分別沖減比較報表期間的期初留存收益或當期損益。

在報告期內，因非同一控制下企業合併增加子公司或業務的，以購買日確定的各項可辨認資產、負債及或有負債的公允價值為基礎自購買日起納入合併財務報表。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(VI) Preparation method of consolidated financial statements (Continued)

(Continued)

(1) Addition of subsidiary or business (Continued)

Where control over the investee not under common control is obtained due to reasons such as increase in investments, for the equity interest of the acquiree held before the date of purchase, the Company remeasures the equity interest at its fair value as at the date of purchase, and any difference between the fair value and its book value will be accounted for as investment gains of the period. Other comprehensive income that will be reclassified into losses and profits and other changes in owners' equity under equity accounting with respect to the equity interest in the acquiree held before the date of purchase are transferred to investment gains of the period to which the date of purchase belongs.

(2) Disposal of subsidiary

① General treatment for disposal

When control over the investee is lost due to the disposal of part of the equity investment or other reasons, the Company re-measures the remaining equity investment after the disposal at fair value as at the date on which control is lost. The difference between the sum of the consideration received from equity disposal and the fair value of the remaining equity interest and the sum of the net assets of the subsidiary proportionate to the original shareholding accumulated from the date of purchase or combination and goodwill is included in investment gains of the period during which the control is lost. Other comprehensive income that will be reclassified into losses and profits and other changes in owners' equity under equity accounting with respect to the equity investment in the original subsidiary are transferred to investment gains of the period during which the control is lost.

三、重要會計政策及會計估計 (續)

(六) 合併財務報表的編製方法 (續)

2、合併程序 (續)

(1) 增加子公司或業務 (續)

因追加投資等原因能夠對非同一控制下的被投資方實施控制的，對於購買日之前持有的被購買方的股權，按照該股權在購買日的公允價值進行重新計量，公允價值與其賬面價值的差額計入當期投資收益。購買日之前持有的被購買方的股權涉及的以後可重分類進損益的其他綜合收益、權益法核算下的其他所有者權益變動轉為購買日所屬當期投資收益。

(2) 處置子公司

① 一般處理方法

因處置部分股權投資或其他原因喪失了對被投資方控制權時，對於處置後的剩餘股權投資，按照其在喪失控制權日的公允價值進行重新計量。處置股權取得的對價與剩餘股權公允價值之和，減去按原持股比例計算應享有原有子公司自購買日或合併日開始持續計算的淨資產的份額與商譽之和的差額，計入喪失控制權當期的投資收益。與原有子公司股權投資相關的以後可重分類進損益的其他綜合收益、權益法核算下的其他所有者權益變動，在喪失控制權時轉為當期投資收益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(VI) Preparation method of consolidated financial statements (Continued)

(Continued)

(2) Disposal of subsidiary (Continued)

② Stepwise disposal of subsidiary

In respect of stepwise disposal of equity investment in a subsidiary through multiple transactions until control is lost, if the terms, conditions and economic effects of the transactions of equity investment in the subsidiary satisfy one or more of the following conditions, the transactions are normally accounted for as a package of transactions:

- i. these transactions are entered into simultaneously or after considering the effects of each other;
- ii. these transactions constitute a complete commercial result as a whole;
- iii. one transaction is conditional upon at least one of the other transaction;
- iv. one transaction is not economical on its own but is economical when considering together with other transactions.

Where the transactions constitute a package of transactions, the Company accounts for the transactions as a transaction of disposal of a subsidiary resulting in the loss of control; the difference between the amount received each time for disposal before control is lost and the net assets of such subsidiary corresponding to the disposal of investment is recognised as other comprehensive income in the consolidated financial statements, and upon loss of control, is transferred to profit or loss of the period during which control is lost.

三、重要會計政策及會計估計 (續)

(六) 合併財務報表的編製方法 (續)

2、合併程序 (續)

(2) 處置子公司 (續)

② 分步處置子公司

通過多次交易分步處置對子公司股權投資直至喪失控制權的，處置對子公司股權投資的各項交易的條款、條件以及經濟影響符合以下一種或多種情況，通常表明該多次交易事項為一攬子交易：

- i. 這些交易是同時或者在考慮了彼此影響的情況下訂立的；
- ii. 這些交易整體才能達成一項完整的商業結果；
- iii. 一項交易的發生取決於其他至少一項交易的發生；
- iv. 一項交易單獨看是不經濟的，但是和其他交易一並考慮時是經濟的。

各項交易屬於一攬子交易的，將各項交易作為一項處置子公司並喪失控制權的交易進行會計處理；在喪失控制權之前每一次處置價款與處置投資對應的享有該子公司淨資產份額的差額，在合併財務報表中確認為其他綜合收益，在喪失控制權時一並轉入喪失控制權當期的損益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(VI) Preparation method of consolidated financial statements (Continued)

(Continued)

(2) Disposal of subsidiary (Continued)

② Stepwise disposal of subsidiary (Continued)

Where the transactions do not constitute a package of transactions, before the loss of control, the transactions are accounted for based on partial disposal of equity investment in a subsidiary that does not involve loss of control; when control is lost, they are accounted for using the general method for disposal of subsidiaries.

(3) Purchase of minority interests in subsidiary

For the difference between the long-term equity investment newly acquired due to the purchase of minority interests and the share of net assets of the subsidiary that the Company is entitled to calculated according to the new shareholding accumulated from the date of purchase or date of combination, share premium of the capital reserve in the consolidated balance sheet will be adjusted; where share premium of the capital reserve is insufficient for the write-down, retained profit will be adjusted.

(4) Partial disposal of equity investment in subsidiary without loss of control

For the difference between the consideration received from disposal and the net assets of the subsidiary that the Company is entitled to corresponding to the long-term equity investment disposed accumulated from the date of purchase or date of combination, share premium of the capital reserve in the consolidated balance sheet will be adjusted; where share premium of the capital reserve is insufficient for the write-down, retained profit will be adjusted.

三、重要會計政策及會計估計 (續)

(六) 合併財務報表的編製方法 (續)

2、合併程序 (續)

(2) 處置子公司 (續)

② 分步處置子公司 (續)

各項交易不屬於一攬子交易的，在喪失控制權之前，按不喪失控制權的情況下部分處置對子公司的股權投資進行會計處理；在喪失控制權時，按處置子公司一般處理方法進行會計處理。

(3) 購買子公司少數股權

因購買少數股權新取得的長期股權投資與按照新增持股比例計算應享有子公司自購買日或合併日開始持續計算的淨資產份額之間的差額，調整合併資產負債表中的資本公積中的股本溢價，資本公積中的股本溢價不足沖減的，調整留存收益。

(4) 不喪失控制權的情況下部分處置對子公司的股權投資

處置價款與處置長期股權投資相對應享有子公司自購買日或合併日開始持續計算的淨資產份額之間的差額，調整合併資產負債表中的資本公積中的股本溢價，資本公積中的股本溢價不足沖減的，調整留存收益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(VII) Classification of joint arrangements and accounting treatment for joint operations

(七) 合營安排分類及共同經營會計處理方法

Joint arrangements can be classified into joint operations and joint ventures.

合營安排分為共同經營和合營企業。

Joint operations represent the joint arrangement that a party to a joint arrangement has rights to the assets, and obligations for the liabilities, relating to such arrangement.

共同經營，是指合營方享有該安排相關資產且承擔該安排相關負債的合營安排。

The Company recognises the following items in relation to its share of benefits in joint operations:

本公司確認與共同經營中利益份額相關的下列項目：

- (1) the assets held solely by the Company and those jointly held on a prorate basis;
- (2) the liabilities assumed solely by the Company and those jointly assumed on a pro-rata basis;
- (3) the income generated from the sale of the products of the joint operation attributable to the Company;
- (4) the income generated by the joint operation from the sale of products on a pro-rata basis;
- (5) the expenses incurred solely by the Company and those incurred by the joint operation on a pro-rata basis.

- (1) 確認本公司單獨所持有的資產，以及按本公司份額確認共同持有的資產；
- (2) 確認本公司單獨所承擔的負債，以及按本公司份額確認共同承擔的負債；
- (3) 確認出售本公司享有的共同經營產出份額所產生的收入；
- (4) 按本公司份額確認共同經營因出售產出所產生的收入；
- (5) 確認單獨所發生的費用，以及按本公司份額確認共同經營發生的費用。

The Company's investments in joint ventures are accounted for using the equity method. Please refer to the Note "III. (XIII) Long-term Equity Investment" for details.

本公司對合營企業的投資採用權益法核算，詳見本附註「三、(十三)長期股權投資」。

(VIII) Recognition standard for cash and cash equivalents

(八) 現金及現金等價物的確定標準

Cash represents the Company's cash on hand and deposits that can be used readily for payments. Cash equivalents represent investments that satisfy four conditions, namely short-term, highly liquid, readily convertible to known amounts of cash, and subject to an insignificant risk of changes in value.

現金，是指本公司的庫存現金以及可以隨時用於支付的存款。現金等價物，是指本公司持有的期限短、流動性強、易於轉換為已知金額的現金、價值變動風險很小的投資。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(IX) Foreign currency transactions and translation of financial statements denominated in foreign currency

(九) 外幣業務和外幣報表折算

Foreign currency transactions shall be translated into RMB at the spot Exchange rate on the day when the transactions occurred.

外幣業務採用交易發生日的即期匯率作為折算匯率將外幣金額折合成人民幣記賬。

Balance sheet date foreign currency monetary items shall be translated using the spot exchange rate at the balance sheet date. The resulting Exchange difference are recognised in profit or loss for the current period, except for those differences related to a specific-purpose borrowing denominated in foreign currency for acquisitions and construction of the qualified assets, which should be capitalised as cost of the borrowings.

資產負債表日外幣貨幣性項目餘額按資產負債表日即期匯率折算，由此產生的匯兌差額，除屬於與購建符合資本化條件的資產相關的外幣專門借款產生的匯兌差額按照借款費用資本化的原則處理外，均計入當期損益。

For the translation of financial statements of foreign operation denominated in foreign currency, the assets and liabilities in the balance sheets are translated at the spot exchange rates on the balance sheet date; except for "retained earnings" items, all items under owner's equity are translated at the spot exchange rates when incurred. The income and expense items in the income statement are translated at the approximate spot exchange rates on the transaction dates.

2、外幣財務報表的折算

資產負債表中的資產和負債項目，採用資產負債表日的即期匯率折算；所有者權益項目除「未分配利潤」項目外，其他項目採用發生時的即期匯率折算。利潤表中的收入和費用項目，採用交易發生日的即期匯率折算。

On disposal of foreign operations, exchange differences in financial statements denominated in foreign currencies related to the foreign operation shall be transferred from owner's equity items to profit or loss to profit or loss from disposal for the current period.

處置境外經營時，將與該境外經營相關的外幣財務報表折算差額，自所有者權益項目轉入處置當期損益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments

One of the financial asset, financial liabilities or equity instrument is recognised when the Company becomes a party to the contract of the financial instruments.

According to the business model of the Company for management of financial assets and the contractual cash flow characteristics of financial assets, financial assets are classified at the initial recognition as financial assets measured at amortised cost, or financial assets measured at fair value through other comprehensive income, or other financial assets that are measured at fair value through current profit or loss.

The Company shall classify financial assets that meet the following conditions and are not designated as financial assets at fair value through current profit or loss as financial assets measured at amortised cost:

- The objective of the business model is to collect contractual cash flows;
- The contractual cash flows are solely payment of the principal and the interest based on the outstanding principal amount.

The Company shall classify financial assets that meet the following conditions and are not designated as financial assets at fair value through current profit or loss as financial assets (debt instruments) measured at fair value through other comprehensive income:

- The objective of the business model for managing such financial assets is both to collect contractual cash flows and to dispose of the financial assets;
- The contractual cash flows are solely payment of the principal and the interest based on the outstanding principal amount.

三、重要會計政策及會計估計 (續)

(十) 金融工具

本公司在成為金融工具合同的一方時，確認一項金融資產、金融負債或權益工具。

1、金融工具的分類

根據本公司管理金融資產的業務模式和金融資產的合同現金流量特徵，金融資產於初始確認時分類為：以攤餘成本計量的金融資產、以公允價值計量且其變動計入其他綜合收益的金融資產和以公允價值計量且其變動計入當期損益的金融資產。

本公司將同時符合下列條件且未被指定為以公允價值計量且其變動計入當期損益的金融資產，分類為以攤餘成本計量的金融資產：

- 業務模式是以收取合同現金流量為目標；
- 合同現金流量僅為對本金和以未償付本金金額為基礎的利息的支付。

本公司將同時符合下列條件且未被指定為以公允價值計量且其變動計入當期損益的金融資產，分類為以公允價值計量且其變動計入其他綜合收益的金融資產（債務工具）：

- 業務模式既以收取合同現金流量又以出售該金融資產為目標；
- 合同現金流量僅為對本金和以未償付本金金額為基礎的利息的支付。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

(Continued)

For an investment in equity instruments not held for trading purposes, the Company may irrevocably designate it as financial assets (equity instrument) measured at fair

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

(Continued)

(2) *Financial assets (debt instruments) measured at fair value through other comprehensive income*

Financial assets (debt instruments) measured at fair value through other comprehensive income, including financing receivables and other debt investments, are initially measured at fair value plus relevant transaction costs. These financial assets are subsequently measured at fair value, with changes in fair value included in other comprehensive income except for interest, impairment losses or gains and exchange gains or losses calculated using the effective interest method.

On derecognition, the accumulated gain or loss previously recognised in other comprehensive income is transferred out from other comprehensive income and recognised in current profit or loss.

(3) *Financial assets (equity instruments) measured at fair value through other comprehensive income*

Financial assets (equity instruments) measured at fair value through other comprehensive income, including other equity instruments investments, are initially measured at fair value plus relevant transaction costs. These financial assets are subsequently measured at fair value, with changes in fair value included in other comprehensive income. The dividends received are included in current profit or loss.

On derecognition, the accumulated gain or loss previously recognised in other comprehensive income is transferred out from other comprehensive income and recognised in retained earnings.

三、重要會計政策及會計估計 (續)

(十) 金融工具 (續)

2、金融工具的確認依據和計量方法 (續)

(2) 以公允價值計量且其變動計入其他綜合收益的金融資產 (債務工具)

以公允價值計量且其變動計入其他綜合收益的金融資產 (債務工具) 包括應收款項融資、其他債權投資等，按公允價值進行初始計量，相關交易費用計入初始確認金額。該金融資產按公允價值進行後續計量，公允價值變動除採用實際利率法計算的利息、減值損失或利得和匯兌損益之外，均計入其他綜合收益。

終止確認時，之前計入其他綜合收益的累計利得或損失從其他綜合收益中轉出，計入當期損益。

(3) 以公允價值計量且其變動計入其他綜合收益的金融資產 (權益工具)

以公允價值計量且其變動計入其他綜合收益的金融資產 (權益工具) 包括其他權益工具投資等，按公允價值進行初始計量，相關交易費用計入初始確認金額。該金融資產按公允價值進行後續計量，公允價值變動計入其他綜合收益。取得的股利計入當期損益。

終止確認時，之前計入其他綜合收益的累計利得或損失從其他綜合收益中轉出，計入留存收益。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

(Continued)

(4) *Financial assets at fair value through current profit or loss*

Financial assets measured at fair value through current profit or loss, including held-for-trading financial assets, derivative financial assets and other non-current financial assets, are initially measured at fair value with relevant transaction costs included in current profit or loss. These financial assets are subsequently measured at fair value, with changes in fair value included in current profit or loss.

(5) *Financial liabilities measured at fair value through current profit or loss*

Financial liabilities measured at fair value through current profit or loss, including held-for-trading financial liabilities, derivative financial liabilities, etc., are initially measured at fair value with relevant transaction costs recognised in current profit or loss. These financial liabilities are subsequently measured at fair value, with changes in fair value included in current profit or loss.

On derecognition, the difference between the carrying amount and the consideration paid is recognised in current profit or loss.

(6) *Financial liabilities measured at amortised cost*

Financial liabilities measured at amortised cost, including short-term loans, bills payable, trade payable, other payable, long-term borrowings, bonds payable and long-term payables, are initially measured at fair value plus relevant transaction costs.

三、重要會計政策及會計估計 (續)

(十) 金融工具 (續)

2、金融工具的確認依據和計量方法 (續)

(4) 以公允價值計量且其變動計入當期損益的金融資產

以公允價值計量且其變動計入當期損益的金融資產包括交易性金融資產、衍生金融資產、其他非流動金融資產等，按公允價值進行初始計量，相關交易費用計入當期損益。該金融資產按公允價值進行後續計量，公允價值變動計入當期損益。

(5) 以公允價值計量且其變動計入當期損益的金融負債

以公允價值計量且其變動計入當期損益的金融負債包括交易性金融負債、衍生金融負債等，按公允價值進行初始計量，相關交易費用計入當期損益。該金融負債按公允價值進行後續計量，公允價值變動計入當期損益。

終止確認時，其賬面價值與支付的對價之間的差額計入當期損益。

(6) 以攤餘成本計量的金融負債

以攤餘成本計量的金融負債包括短期借款、應付票據、應付賬款、其他應付款、長期借款、應付債券、長期應付款，按公允價值進行初始計量，相關交易費用計入初始確認金額。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

(Continued)

(6) Financial liabilities measured at amortised cost (Continued)

Interest calculated under the effective interest method during the period of holding is included in current profit or loss.

On derecognition, the difference between the consideration paid and the carrying amount of the financial liability is recognised in current profit or loss.

The Company derecognises a financial asset if it meets one of the following conditions:

- the contractual rights to receive the cash flows from the financial asset expire;
- the financial asset has been transferred, and substantially all the risks and rewards of ownership of the financial asset have been transferred to the transferee;
- the financial asset has been transferred, and the Company neither transferred nor retained substantially all the risks and rewards related to the ownership of the financial assets, but did not retain its control over the said financial assets.

If the Company and the counterparty modify or renegotiate the contract and it constitutes a substantial amendment, the recognition of the original financial asset shall be terminated, and a new financial asset shall be recognised in accordance with the amended terms.

When transferring a financial asset, if the Company retains substantially all the risks and rewards of ownership of the financial asset, the Company shall continue to recognise such asset.

When judging whether the transfer of a financial asset meets the above criteria for derecognition, the substance-over-form principle shall be applied.

三、重要會計政策及會計估計 (續)

(十) 金融工具 (續)

2、金融工具的確認依據和計量方法 (續)

(6) 以攤餘成本計量的金融負債 (續)

持有期間採用實際利率法計算的利息計入當期損益。

終止確認時，將支付的對價與該金融負債賬面價值之間的差額計入當期損益。

3、金融資產終止確認和金融資產轉移

滿足下列條件之一時，本公司終止確認金融資產：

- 收取金融資產現金流量的合同權利終止；
- 金融資產已轉移，且已將金融資產所有權上幾乎所有的風險和報酬轉移給轉入方；
- 金融資產已轉移，雖然本公司既沒有轉移也沒有保留金融資產所有權上幾乎所有的風險和報酬，但是未保留對金融資產的控制。

本公司與交易對手方修改或者重新議定合同而且構成實質性修改的，則終止確認原金融資產，同時按照修改後的條款確認一項新金融資產。

發生金融資產轉移時，如保留了金融資產所有權上幾乎所有的風險和報酬的，則不終止確認該金融資產。

在判斷金融資產轉移是否滿足上述金融資產終止確認條件時，採用實質重於形式的原則。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

(Continued)

The Company differentiates the transfer of a financial asset as full transfer or partial transfer. If the full transfer of a financial asset meets the criteria for derecognition, then the difference between the following two amounts was included in current profit or loss:

- (1) the book value of the financial asset transferred;
- (2) the sum of the consideration received from the transfer and the total amount of the fair value changes that is directly charged or credited to owners' equity (if the asset transferred is a financial asset (debt instruments) at fair value through other comprehensive income).

When the partial transfer of a financial asset meets the criteria for derecognition, the entire book value of the financial asset transferred shall be allocated between the part derecognised and the part to be recognised based on their respective fair value, with the difference between the following two included in current profit or loss:

- (1) The book value of the part that is derecognised;
- (2) The sum of the consideration attributable to the part derecognised and the total amount of the fair value changes that is directly charged or credited to owners' equity and attributable to the part derecognised (if the asset transferred is a financial asset (debt instruments) at fair value through other comprehensive income).

If the transfer of a financial asset does not meet the criteria for derecognition, the financial asset shall continue to be recognised and the consideration received is recognised as a financial liability.

三、重要會計政策及會計估計 (續)

(十) 金融工具 (續)

3、金融資產終止確認和金融資產轉移 (續)

公司將金融資產轉移區分為金融資產整體轉移和部分轉移。金融資產整體轉移滿足終止確認條件的，將下列兩項金額的差額計入當期損益：

- (1) 所轉移金融資產的賬面價值；
- (2) 因轉移而收到的對價，與原直接計入所有者權益的公允價值變動累計額（涉及轉移的金融資產為以公允價值計量且其變動計入其他綜合收益的金融資產（債務工具）的情形）之和。

金融資產部分轉移滿足終止確認條件的，將所轉移金融資產整體的賬面價值，在終止確認部分和未終止確認部分之間，按照各自的相對公允價值進行分攤，並將下列兩項金額的差額計入當期損益：

- (1) 終止確認部分的賬面價值；
- (2) 終止確認部分的對價，與原直接計入所有者權益的公允價值變動累計額中對應終止確認部分的金額（涉及轉移的金融資產為以公允價值計量且其變動計入其他綜合收益的金融資產（債務工具）的情形）之和。

金融資產轉移不滿足終止確認條件的，繼續確認該金融資產，所收到的對價確認為一項金融負債。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

If all or part of the current obligations of a financial liability have been discharged, the financial liability or part of it will be derecognised; if the Company signs an agreement with the creditor to replace the existing financial liability with new financial liability of substantially different contractual terms, the existing financial liability shall be derecognised while the new financial liability shall be recognised.

If substantial changes are made to the contractual terms (in whole or in part) of the existing financial liability, the existing financial liability (or part of it) shall be derecognised, and the financial liability after the modification of terms shall be recognised as a new financial liability.

When a financial liability is derecognised in whole or in part, the difference between the book value of the financial liability derecognised and the consideration paid (including the non-cash assets transferred out or the new financial liability assumed) shall be included in current profit or loss.

If the Company repurchases part of a financial liability, the

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(X) Financial Instruments (Continued)

As for financial instruments with an active market, their fair values are determined by quoted prices in the active market. As for financial instruments without an active market, their fair values are determined by using valuation techniques. At the time of valuation, the Company adopts valuation techniques that are applicable in the current circumstances and sufficiently supported by available data and other information, and selects inputs that are consistent with the characteristics of the assets or liabilities considered by the market participants in the transactions of the relevant assets or liabilities, and prioritises the use of relevant observable inputs. Unobservable inputs are used only if the relevant observable inputs are unavailable or not reasonably available.

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(X) Financial Instruments (Continued)

(十) 金融工具 (續)

(Continued)

6、

For lease receivables formed by the transactions regulated in the Accounting Standards for Enterprises No. 21 — Leasing, the Company chooses to always measure the loss provisions at an amount equal to the lifetime expected credit loss. For other financial instruments, the Company evaluates the changes in the credit risk on relevant financial instruments since the initial recognition on the balance sheet date.

In determining changes in the risk of default during the expected lifetime of a financial instrument and assessing whether the credit risk of a financial instrument has increased significantly since initial recognition, the Company compares the risk of default occurring on the financial instrument assessed at the balance sheet date with that assessed at the date of initial recognition. Usually, if it is overdue for more than 30 days, the Company will consider that the credit risk of the financial instrument has increased significantly, unless there is conclusive evidence to prove that the credit risk on a financial instrument has not increased significantly since the initial recognition.

For a financial instrument with lower credit risk on the balance sheet date, the Company assumes that its credit risk on a financial instrument has not increased significantly since the initial recognition.

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(X) Financial Instruments (Continued)

(十) 金融工具 (續)

(Continued)

6、金融工具減值的測試方法及會計處理方法 (續)

If the credit risk of a financial instrument has increased significantly since the initial recognition, the Company measures the loss provisions according to the lifetime expected credit loss of the financial instrument; if the credit risk on a financial instrument has not increased significantly since the initial recognition, the Company measures the loss provisions at an amount equal to 12-month expected credit losses of the financial instrument. The resulting increase in or reversal of loss provision shall be included in current profit or loss as impairment losses or gains. The loss provision of financial assets (debt instruments) measured at fair value through other comprehensive income shall be recognised in other comprehensive income and the impairment losses or gains shall be included in the current profit or loss without deducting the book value of such financial assets in the balance sheet.

如果該金融工具的信用風險自初始確認後已顯著增加，本公司按照相當於該金融工具整個存續期內預期信用損失的金額計量其損失準備；如果該金融工具的信用風險自初始確認後並未顯著增加，本公司按照相當於該金融工具未來12個月內預期信用損失的金額計量其損失準備。由此形成的損失準備的增加或轉回金額，作為減值損失或利得計入當期損益。對於以公允價值計量且其變動計入其他綜合收益的金融資產（債務工具），在其他綜合收益中確認其損失準備，並將減值損失或利得計入當期損益，且不減少該金融資產在資產負債表中列示的賬面價值。

If there is objective evidence that a financial asset has been credit impaired, the Company shall make individual provision for the impairment of the financial asset.

如果有客觀證據表明某項應收款項已經發生信用減值，則本公司在單項基礎上對該應收款項計提減值準備。

In addition to the aforesaid receivables of which bad debt provision is made on an individual basis, the Company divides other financial instruments into several combinations according to credit risk characteristics, and recognises their expected credit loss on the basis of combination. The basis for classification and determination of the combinations for making provision for expected credit loss of bills receivable, trade receivables, other receivables, etc. is as follows:

除單項計提壞賬準備的上述應收款項外，本公司依據信用風險特徵將其餘金融工具劃分為若干組合，在組合基礎上確定預期信用損失。本公司對應收票據、應收賬款、其他應收款等計提預期信用損失的組合類別及確定依據如下：

Item 項目	Type of combination 組合類別	Basis for determination 確定依據
Bills receivable, trade receivables, other receivables 應收票據、應收賬款、其他應收款	Aged analysis combination 賬齡分析組合	Aging calculated as per the date of invoice 按發票日期計算的賬齡
Where the Company no longer reasonably expects contractual cash flows of a financial asset to be fully or partially recoverable, the book balance of the financial asset is directly written down.		本公司不再合理預期金融資產合同現金流量能夠全部或部分收回的，直接減記該金融資產的賬面餘額。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XI) Inventories

Inventories are classified into: goods in transit, raw materials, turnover materials, goods in stock, work in process, finished goods, consumptive biological assets, etc.

The consumptive biological assets refer to broilers, chicks and hatchable eggs held by the Company. Consumptive biological assets are measured at fair value less sales costs at the end of the year. Any gain or loss arising from changes in fair value less sales costs is included in current profit or loss for the period in which the gain or loss arises.

(1) Costs of other inventories

Other inventories are initially measured at cost, which comprises purchase costs, processing costs and other expenses incurred in bringing the inventories to their current location and condition.

(2) Measurement for inventories delivered

The standard cost method is adopted for inventories measurement on a normal basis. The difference between actual cost and standard cost at the end of the period is included in the current profit or loss or carried forward to the cost of the corresponding asset. When the actual cost of inventories fluctuates significantly from the standard cost each quarter, the Company will revise the relevant standard cost.

The perpetual inventory system is adopted.

三、重要會計政策及會計估計 (續)

(十) 存貨

1、存貨的分類和成本

存貨分類為：在途物資、原材料、周轉材料、庫存商品、在產品、發出商品、消耗性生物資產等。

2、消耗性生物資產

消耗性生物資產指公司持有的肉雞、雛雞、可孵化雞蛋。消耗性生物資產於年末按公允價值減出售費用計量。任何因公允價值減出售費用的變動產生的收益或虧損於該等收益或虧損發生期間計入當期損益。

3、存貨的計價方法

(1) 其他存貨的成本

其他存貨按成本進行初始計量，存貨成本包括採購成本、加工成本和其他使存貨達到目前場所和狀態所發生的支出。

(2) 發出存貨的計價方法

存貨計價日常採用標準成本法，期末將實際成本與標準成本之間的差異計入當期損益或結轉至所對應資產成本。每季度存貨的實際成本與標準成本發生較大波動時，公司將會修正相關標準成本。

4、存貨的盤存制度

採用永續盤存制。

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二〇二三年度財務報表附註

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XI) Inventories (Continued)

- (1) Low-value consumables are mortised using the immediate write off method.
- (2) Packaging materials are mortised using the immediate write-off method.

On the balance sheet date, inventories are stated at the lower of cost and net realisable value. When the cost of inventories was higher than their net realisable value, the provision decline in value of inventories shall be made. Net realisable value is the estimated selling price of the inventories in the ordinary course of business deducting the estimated costs upon completion, the estimated selling expenses and the related taxes.

Net realisable value of held-for-sale commodity stocks, such as finished products, goods in stock, and held-for-sale materials, during the normal course of production and operation, shall be determined by their estimated selling prices less related selling costs and taxes; the net realisable value of inventory materials, which need to be processed, during the normal course of production and operation, shall be determined by the amount after deducting the estimated cost of completion, estimated selling costs and relevant taxes from the estimated selling price of finished goods; the net realisable value of inventories held for execution of sales contracts or labor contracts shall be calculated on the ground of the contracted price. If an enterprise holds more inventories than the quantity stipulated in the sales contract, the net realisable value of the excess part shall be calculated on the ground of general selling price.

After the provision decline in value of inventories, if the factors resulting in the previously recorded inventory impairment disappeared, as a result of which the net realisable value of the inventories became higher than its book value, it would be written back to the extent of the original provision decline in value of inventories made, and such written-back amounts would be charged to the current profit or loss.

三、重要會計政策及會計估計 (續)

(十) 存貨 (續)

5、低值易耗品和包裝物的攤銷方法

- (1) 低值易耗品採用一次轉銷法。
- (2) 包裝物採用一次轉銷法。

6、存貨跌價準備的確認標準和計提方法

資產負債表日，存貨應當按照成本與可變現淨值孰低計量。當存貨成本高於其可變現淨值的，應當計提存貨跌價準備。可變現淨值，是指在日常活動中，存貨的估計售價減去至完工時估計將要發生的成本、估計的銷售費用以及相關稅費後的金額。

產成品、庫存商品和用於出售的材料等直接用於出售的商品存貨，在正常生產經營過程中，以該存貨的估計售價減去估計的銷售費用和相關稅費後的金額，確定其可變現淨值；需要經過加工的材料存貨，在正常生產經營過程中，以所生產的產成品的估計售價減去至完工時估計將要發生的成本、估計的銷售費用和相關稅費後的金額，確定其可變現淨值；為執行銷售合同或者勞務合同而持有的存貨，其可變現淨值以合同價格為基礎計算，若持有存貨的數量多於銷售合同訂購數量的，超出部分的存貨的可變現淨值以一般銷售價格為基礎計算。

計提存貨跌價準備後，如果以前減記存貨價值的影響因素已經消失，導致存貨的可變現淨值高於其賬面價值的，在原已計提的存貨跌價準備金額內予以轉回，轉回的金額計入當期損益。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XII) Contract assets

The Company presents contract assets or contract liabilities in the balance sheet based on the relationship between performance obligations and customer payments. The consideration that the Company has the right (and this right depends on factors other than passage of time) to receive for goods transferred to customers is listed as a contract assets. Contract assets and contract liabilities under the same contract shall be shown on a net basis. The right of the Company to charge the customer unconditionally (only depends on the passage of time) is listed as a receivable individually.

For the method of determination of expected credit loss of contract assets and accounting treatment methods, please refer to the Note "III. (X) 6. Test and accounting methods for impairment of financial instruments".

(XIII) Long-term equity investments

Joint control is the contractually agreed sharing of control of an arrangement, and exists only when decisions about the relevant activities of the arrangement require the unanimous consent of the parties sharing control. If the Company together with the other joint venture parties can jointly control over the investee and are entitled to the right of the net assets of the investee, the investee is a joint venture of the Company.

三、重要會計政策及會計估計 (續)

(十二) 合同資產

1、合同資產的確認方法及標準

本公司根據履行履約義務與客戶付款之間的關係在資產負債表中列示合同資產或合同負債。本公司已向客戶轉讓商品或提供服務而有權收取對價的權利(且該權利取決於時間流逝之外的其他因素)列示為合同資產。同一合同下的合同資產和合同負債以淨額列示。本公司擁有的、無條件(僅取決於時間流逝)向客戶收取對價的權利作為應收款項單獨列示。

2、合同資產預期信用損失的確定方法及會計處理方法

合同資產的預期信用損失的確定方法及會計處理方法詳見本附註「三、(十)6、金融工具減值的測試方法及會計處理方法」。

(十三) 長期股權投資

1、共同控制、重大影響的判斷標準

共同控制，是指按照相關約定對某項安排所共有的控制，並且該安排的相關活動必須經過分享控制權的參與方一致同意後才能決策。本公司與其他合營方一同對被投資單位實施共同控制且對被投資單位淨資產享有權利的，被投資單位為本公司的合營企業。

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XIII) Long-term equity investments (Continued)

(Continued)

(1) Long-term equity investments acquired through business combination (Continued)

For a long-term equity investment in subsidiaries resulting from a business combination involving entities not under common control, the cost of the combination determined on the date of acquisition shall be taken as the initial investment cost of the long-term equity investment. In connection with imposing control over the investee not under joint control as a result of additional investment and other reasons, the initial investment cost shall be the sum of the carrying value of the equity investment originally held and the newly increased investment cost.

(2) Long-term equity investments acquired by other means other than business combination

The initial investment cost of a long-term equity investment obtained by the Company by cash payment shall be the purchase cost which is actually paid.

The initial investment cost of a long-term equity investment obtained by the Company by means of issuance of equity securities shall be the fair value of the equity securities issued.

三、重要會計政策及會計估計 (續)

(十三) 長期股權投資 (續)

2、初始投資成本的確定 (續)

(1) 企業合併形成的長期股權投資 (續)

對於非同一控制下的企業合併形成的對子公司的長期股權投資，按照購買日確定的合併成本作為長期股權投資的初始投資成本。因追加投資等原因能夠對非同一控制下的被投資單位實施控制的，按照原持有的股權投資賬面價值加上新增投資成本之和作為初始投資成本。

(2) 通過企業合併以外的其他方式取得的長期股權投資

以支付現金方式取得的長期股權投資，按照實際支付的購買價款作為初始投資成本。

以發行權益性證券取得的長期股權投資，按照發行權益性證券的公允價值作為初始投資成本。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XIII) Long-term equity investments (Continued)

(1) Long-term equity investment accounted for by cost method

Long-term equity investments in subsidiaries are accounted for using cost method unless the investments meet the conditions of held-for-sale. Except for the actual consideration paid for the acquisition of investment or the declared but not yet distributed cash dividends or profits which are included in the consideration, investment gains is recognised as the Company's share of the cash dividends or profits declared by the investee.

(2) Long-term equity investment accounted for by equity method

Long-term equity investments in associates and jointly ventures are accounted for using equity method. Where the initial investment cost of a long-term equity investment exceeds the Company's share of the fair value of the investee's identifiable net assets at the acquisition date, no adjustment shall be made to the initial investment cost; where the initial investment cost is less than the Company's share of the fair value of the investee's identifiable net assets at the acquisition date, the difference shall be charged to current profit or loss and the cost for long-term equity investment shall be adjusted.

三、重要會計政策及會計估計 (續)

(十三) 長期股權投資 (續)

3、後續計量及損益確認方法

(1) 成本法核算的長期股權投資

公司對子公司的長期股權投資，採用成本法核算，除非投資符合持有待售的條件。除取得投資時實際支付的價款或對價中包含的已宣告但尚未發放的現金股利或利潤外，公司按照享有被投資單位宣告發放的現金股利或利潤確認當期投資收益。

(2) 權益法核算的長期股權投資

對聯營企業和合營企業的長期股權投資，採用權益法核算。初始投資成本大於投資時應享有被投資單位可辨認淨資產公允價值份額的差額，不調整長期股權投資的初始投資成本；初始投資成本小於投資時應享有被投資單位可辨認淨資產公允價值份額的差額，計入當期損益，同時調整長期股權投資的成本。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XIII) Long-term equity investments (Continued)

(Continued)

(2) Long-term equity investment accounted for by equity method (Continued)

The Company recognises the investment income and other comprehensive income according to its shares of net profit or loss and other comprehensive income realised by the investee respectively, and simultaneously makes adjustment to the carrying value of long-term equity investments. The carrying value of long-term equity investment shall be reduced by attributable share of the profit or cash dividends for distribution declared by the investee. In relation to other changes of owner's equity (the "Other Changes of Owner's Equity") except for net profits and losses, other comprehensive income and profit distribution of the investee, the carrying value of long-term equity investment shall be adjusted and included in owner's equity.

The Company's share of net profit or loss, other comprehensive income and Other Changes of Owner's Equity of an investee is determined based on the fair value of identifiable assets of the investee at the time when the investment is obtained, and according to the accounting policies and accounting period of the Company, recognition shall be made to the net profit of the investee after the adjustment and other comprehensive income, etc.

The unrealised profit or loss resulting from transactions between the Company and its associates or joint venture shall be eliminated in, based on which investment income or loss shall be recognised. Any losses resulting from transactions, which are attributable to impairment of assets, shall be fully recognised, except for the disposal of assets that consist of operations.

三、重要會計政策及會計估計 (續)

(十三) 長期股權投資 (續)

3、後續計量及損益確認方法 (續)

(2) 權益法核算的長期股權投資 (續)

公司按照應享有或應分擔的被投資單位實現的淨損益和其他綜合收益的份額，分別確認投資收益和其他綜合收益，同時調整長期股權投資的賬面價值；按照被投資單位宣告分派的利潤或現金股利計算應享有的部分，相應減少長期股權投資的賬面價值；對於被投資單位除淨損益、其他綜合收益和利潤分配以外所有者權益的其他變動（簡稱「其他所有者權益變動」），調整長期股權投資的賬面價值並計入所有者權益。

在確認應享有被投資單位淨損益、其他綜合收益及其他所有者權益變動的份額時，以取得投資時被投資單位可辨認淨資產的公允價值為基礎，並按照公司的會計政策及會計期間，對被投資單位的淨利潤和其他綜合收益等進行調整後確認。

公司與聯營企業、合營企業之間發生的未實現內部交易損益按照應享有的比例計算歸屬於公司的部分，予以抵銷，在此基礎上確認投資收益，但投出或出售的資產構成業務的除外。與被投資單位發生的未實現內部交易損失，屬於資產減值損失的，全額確認。

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XIII) Long-term equity investments (Continued)

(Continued)

(2) Long-term equity investment accounted for by equity method (Continued)

The Company discontinues recognising its share of net losses of the investee after the carrying amount of the long-term equity investment and any long-term interest that is in substance forms part of the Company's net investment in the associate or the joint venture is reduced to zero, except to the extent that the Company has an obligation to assume additional losses. Where net profits are subsequently made by the associate or joint venture, the Company resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

(3) Disposal of long-term equity investments

When long-term equity investments are disposed of, the difference between the carrying amount and the actual proceeds received should be charged to current profit or loss.

For the certain long-term equity investment treated under the equity method, where the remaining equity continues to be accounted for using the equity method, the other comprehensive income previously recognised under the equity method shall be transferred in proportion by using the same basis as the investee used for direct disposal of relevant assets or liabilities. Other Changes of Owner's Equity shall be transferred in proportion into current profit or loss.

三、重要會計政策及會計估計 (續)

(十三) 長期股權投資 (續)

3、後續計量及損益確認方法 (續)

(2) 權益法核算的長期股權投資 (續)

公司對合營企業或聯營企業發生的淨虧損，除負有承擔額外損失義務外，以長期股權投資的賬面價值以及其他實質上構成對合營企業或聯營企業淨投資的長期權益減記至零為限。合營企業或聯營企業以後實現淨利潤的，公司在收益分享額彌補未確認的虧損分擔額後，恢復確認收益分享額。

(3) 長期股權投資的處置

處置長期股權投資，其賬面價值與實際取得價款的差額，計入當期損益。

部分處置權益法核算的長期股權投資，剩餘股權仍採用權益法核算的，原權益法核算確認的其他綜合收益採用與被投資單位直接處置相關資產或負債相同的基礎按相應比例結轉，其他所有者權益變動按比例結轉入當期損益。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XIII) Long-term equity investments (Continued)

(Continued)

(3) Disposal of long-term equity investments (Continued)

When the Group loses the control or material influence over the investee due to disposal of equity investment and other reasons, for other comprehensive income recognised in the original equity investment due to the equity method is adopted, it shall be treated using the same accounting basis as the investee used for direct disposal of relevant assets or liabilities when ceasing to use the equity method. Other Changes of Owner's Equity shall be transferred into the current profit or loss when ceasing to use the equity method.

When the Group loses the control over the investee due to partially disposal of equity investment and other reasons, the remaining equity interest after disposal shall be accounted for under equity method in preparation of separate financial statements provided that joint control or material influence over the investee can be imposed and shall be adjusted as if such remaining equity interest had been accounted for under the equity method since being obtained. The other comprehensive income previously recognised before obtaining the control over the investee shall be transferred in proportion by using the same basis as the investee used for direct disposal of relevant assets or liabilities. Changes in other owner's equity recognised as a result of the adoption of the equity method shall be transferred to the current profit or loss on pro rata basis. Where the remaining equity interest after disposal cannot exercise joint control or exert material influence over the investee, it shall be recognised as financial asset, and the difference between fair value and the carrying value on the date of losing control shall be included in current profit or loss. All the other comprehensive income and Other Changes of Owner's equity recognised before obtaining the control over the investee shall be transferred.

三、重要會計政策及會計估計 (續)

(十三) 長期股權投資 (續)

3、後續計量及損益確認方法 (續)

(3) 長期股權投資的處置 (續)

因處置股權投資等原因喪失了對被投資單位的共同控制或重大影響的，原股權投資因採用權益法核算而確認的其他綜合收益，在終止採用權益法核算時採用與被投資單位直接處置相關資產或負債相同的基礎進行會計處理，其他所有者權益變動在終止採用權益法核算時全部轉入當期損益。

因處置部分股權投資等原因喪失了對被投資單位控制權的，在編製個別財務報表時，剩餘股權能夠對被投資單位實施共同控制或重大影響的，改按權益法核算，並對該剩餘股權視同自取得時即採用權益法核算進行調整，對於取得被投資單位控制權之前確認的其他綜合收益採用與被投資單位直接處置相關資產或負債相同的基礎按比例結轉，因採用權益法核算確認的其他所有者權益變動按比例結轉入當期損益；剩餘股權不能對被投資單位實施共同控制或施加重大影響的，確認為金融資產，其在喪失控制之日的公允價值與賬面價值間的差額計入當期損益，對於取得被投資單位控制權之前確認的其他綜合收益和其他所有者權益變動全部結轉。

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(XIII) Long-term equity investments (Continued)

(十三) 長期股權投資 (續)

(Continued)

3、後續計量及損益確認方法 (續)

(3) Disposal of long-term equity investments (Continued)

(3)、瑋膩撓竭

For disposal of the equity investment in a subsidiary in stages by multiple transactions resulting in the loss of control, where the Company accounts for a package deals, accounting treatment shall be conducted for all transactions as the equity investment for disposal of a subsidiary and the transaction in the loss of control. In the individual consolidated financial statements, the differences between the consideration disposed and the corresponding carrying value of long-term equity investment of the disposed equity in each transaction prior to the loss of control shall be recognised in other comprehensive income first and transferred to the current profit or loss when the parent eventually loses control over the subsidiary. Where the no package deal is accounted for, accounting treatment shall be conducted for each transaction individually.

(XIV) Fixed assets

Fixed assets are tangible assets that are held for use in production or supply of goods or services, for rental to others, or for administrative purposes, and have a useful life of more than one accounting year. Fixed asset is recognised when it meets the following conditions:

- (1) it is probable that the economic benefits associated with the fixed asset will flow to the enterprise;
- (2) its cost can be reliably measured.

Fixed assets are initially measured at cost (and taking into account the effect of estimated costs of disposal).

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XIV) Fixed assets (Continued)

(Continued)

For subsequent expenses related to fixed assets, if the related economic benefits are likely to flow into the enterprise and its cost could be reliably measured, such expenses are included in the cost of the fixed asset; and the carrying amount of the replaced part will be derecognised. All other subsequent expenses are included in current profit or loss upon occurrence.

Fixed assets of the Company are depreciated by categories using the straight-line method, and the annual depreciation rates are determined by categories based upon their estimated useful lives and their estimated residual values. For fixed assets that have made provision for the impairment, the amount of depreciation of it is determined by carrying value after deducting the provision for the impairment based on useful life during the future period. Where different components of a fixed asset have different useful lives or generate economic benefits for the enterprise in different ways, different depreciation rates or depreciation methods shall apply, and each component is depreciated separately.

The depreciation methods, useful life of depreciation, residual value rate and annual depreciation rate of each category of fixed assets are as follows:

三、重要會計政策及會計估計 (續)

(十四) 固定資產 (續)

1、固定資產的確認和初始計量 (續)

與固定資產有關的後續支出，在與其有關的經濟利益很可能流入且其成本能夠可靠計量時，計入固定資產成本；對於被替換的部分，終止確認其賬面價值；所有其他後續支出於發生時計入當期損益。

2、折舊方法

固定資產折舊採用年限平均法分類計提，根據固定資產類別、預計使用壽命和預計淨殘值率確定折舊率。對計提了減值準備的固定資產，則在未來期間按扣除減值準備後的賬面價值及依據尚可使用年限確定折舊額。如固定資產各組成部分的使用壽命不同或者以不同方式為企業提供經濟利益，則選擇不同折舊率或折舊方法，分別計提折舊。

各類固定資產折舊方法、折舊年限、殘值率和年折舊率如下：

Category 類別	Depreciation method 折舊方法	Useful life (Years) 折舊年限(年)	Residual value rate (%) 殘值率(%)	Annual depreciation rate (%) 年折舊率(%)
House and buildings 房屋及建築物	Straight-line method 平均年限法	20–40	5	2.38–4.75
Machine and equipment 機器設備	Straight-line method 平均年限法	4–15	5	6.33–23.75
Vehicle 運輸設備	Straight-line method 平均年限法	5–8	5	11.88–19.00
Electronic equipment 電子設備	Straight-line method 平均年限法	5–8	5	11.88–19.00

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(XIV) Fixed assets (Continued)

(十四) 固定資產 (續)

A fixed asset is derecognised on disposal or when no future economic benefits are expected from using or disposal. The amount of proceeds on sale, transfer, retirement or damage of a fixed asset net of its carrying amount and related taxes and expenses is recognised in current profit or loss.

當固定資產被處置、或者預期通過使用或處置不能產生經濟利益時，終止確認該固定資產。固定資產出售、轉讓、報廢或毀損的處置收入扣除其賬面價值和相關稅費後的金額計入當期損益。

(XV) Construction in progress

(十五) 在建工程

Construction in progress is measured at actual cost. Actual cost comprises construction costs, installation costs, borrowing costs that are eligible for capitalisation and other costs necessary to bring the construction in progress ready for their intended use. Construction in progress is transferred to fixed assets when the assets are ready for their intended use, and depreciation begins from the following month. The standards and timing points for the Company's construction in progress to be transferred to fixed assets are as follows:

在建工程按實際發生的成本計量。實際成本包括建築成本、安裝成本、符合資本化條件的借款費用以及其他為使在建工程達到預定可使用狀態前所發生的必要支出。在建工程在達到預定可使用狀態時，轉入固定資產並自次月起開始計提折舊。本公司在建工程結轉為固定資產的標準和時點如下：

Category 類別	Standards and timing points for the transfer of fixed assets 轉為固定資產的標準和時點
Premises and buildings 房屋及建築物	Premises and buildings transfer to fixed assets when they reach intended usable condition 當房屋建築物達到預定可使用狀態時轉為固定資產
Machinery devices 機器設備	Machinery devices transfer to fixed assets when they reach intended usable condition 當機器設備達到預定可使用狀態時轉為固定資產
Transportation 運輸設備	Transportation transfer to fixed assets when they reach intended usable condition 當運輸設備達到預定可使用狀態時轉為固定資產
Electronics devices 電子設備	Electronics devices transfer to fixed assets when they reach intended usable condition 當電子設備達到預定可使用狀態時轉為固定資產

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XVI) Borrowing costs

The Company's borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised into the cost of relevant assets. Other borrowing costs are recognised as expenses in profit or loss in the period in which they are incurred.

Qualifying assets include fixed assets, investment property and inventories that necessarily take a substantial period of time for acquisition, construction or production to get ready for their intended use or sale.

The capitalisation period refers to the period beginning from the commencement of capitalising borrowing costs to the date of ceasing capitalisation, excluding the period of suspension of capitalisation.

Capitalisation of borrowing costs begins when the following three conditions are fully satisfied:

- (1) expenditures for the assets (including cash paid, non-cash assets transferred or interest-bearing liabilities assumed for the acquisition, construction or production of qualifying assets) have been incurred;
- (2) borrowing costs have been incurred;
- (3) acquisition, construction or production that are necessary to enable the asset get ready for their intended use or sale have commenced.

Capitalisation of borrowing costs shall cease when the qualifying asset under acquisition, construction or

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XVI) Borrowing costs (Continued)

Capitalisation of borrowing costs shall be suspended during periods in which the acquisition, construction or production of a qualifying asset is interrupted abnormally, and the interruption is for a continuous period of more than 3 months; if the interruption is a necessary step for making the qualifying asset under acquisition, construction or production ready for the intended use or sale, the capitalisation of the borrowing costs shall continue. The borrowing costs incurred during such period of interruption shall be recognised in current profit or loss. When the acquisition, construction or production of the asset resumes, the capitalisation of borrowing costs continues.

As to specific borrowings for the acquisition, construction or production of qualifying assets, borrowing costs from the specific borrowings actually incurred in the current period minus the interest income earned on the unused borrowing loans as a deposit in the bank or the investment income earned from temporary investment will be used to determine the amount of borrowing costs for capitalisation.

As to general borrowings for the acquisition, construction or production of qualifying assets, the to-be-capitalised amount of borrowing costs on the general borrowing shall be calculated and determined by multiplying the weighted average asset disbursement of the part of the accumulative asset disbursements minus the specific borrowings and the capitalisation rate of the said general borrowings. The capitalisation rate shall be calculated and determined according to the weighted average actual interest rate of general borrowings.

三、重要會計政策及會計估計 (續)

(十六) 借款費用 (續)

3、暫停資本化期間

符合資本化條件的資產在購建或生產過程中發生的非正常中斷、且中斷時間連續超過3個月的，則借款費用暫停資本化；該項中斷如是所購建或生產的符合資本化條件的資產達到預定可使用狀態或者可銷售狀態必要的程序，則借款費用繼續資本化。在中斷期間發生的借款費用確認為當期損益，直至資產的購建或者生產活動重新開始後借款費用繼續資本化。

4、借款費用資本化率、資本化金額的計算方法

對於為購建或者生產符合資本化條件的資產而借入的專門借款，以專門借款當期實際發生的借款費用，減去尚未動用的借款資金存入銀行取得的利息收入或進行暫時性投資取得的投資收益後的金額，來確定借款費用的資本化金額。

對於為購建或者生產符合資本化條件的資產而佔用的一般借款，根據累計資產支出超過專門借款部分的資產支出加權平均數乘以所佔用一般借款的資本化率，計算確定一般借款應予資本化的借款費用金額。資本化率根據一般借款加權平均實際利率計算確定。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XVI) Borrowing costs (Continued)

(Continued)

During the capitalisation period, exchange differences related to the principal and interest on a specific-purpose borrowing denominated in foreign currency are capitalised as part of the cost of the qualifying asset. The exchange differences related to the principal and interest on foreign currency borrowings other than a specific-purpose borrowing are included in the current profits and losses when incurred.

(XVII) biological assets

The Company's biological assets are classified as consumptive biological assets and productive biological assets, consumptive biological assets including broilers, chicks, hatchable eggs and productive biological assets including breeders. Productive biological assets are classified into immature productive biological assets and mature productive biological assets according to different stages. The two stages refer the breeding stage and the production stage, respectively.

Productive biological assets are measured at fair value less sales costs at initial recognition and the end of each reporting period. Any gain or loss arising from changes in fair value less sales costs is included in current profit or loss for the period in which the gain or loss arises.

Breeding costs and other related costs (such as labour costs, depreciation and amortisation expenses and public expenses) are capitalised at the breeding and the production stage until normal and stable egg production.

三、重要會計政策及會計估計 (續)

(十六) 借款費用 (續)

4、借款費用資本化率、資本化金額的計算方法 (續)

在資本化期間內，外幣專門借款本金及利息的匯兌差額，予以資本化，計入符合資本化條件的資產的成本。除外幣專門借款之外的其他外幣借款本金及其利息所產生的匯兌差額計入當期損益。

(十七) 生物資產

1、生物資產的分類和成本

本公司生物資產分類為消耗性生物資產和生產性生物資產，消耗性生物資產包括：肉雞、雛雞、可孵化雞蛋，生產性生物資產包括：種雞。生產性生物資產根據不同的階段劃分為未成熟生產性生物資產和成熟生產性生物資產，兩個階段分別為育雛育成階段及產蛋階段。

生產性生物資產於初始確認時和各報告期期末按公允價值減出售費用計量。任何因公允價值減出售費用的變動產生的收益或虧損於相應收益或虧損發生期間計入當期損益。

育雛育成階段飼養成本及其他相關成本（如人工成本、折舊及攤銷費用及公共費用）被資本化，直到能夠開始正常穩定產蛋為止。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(XVIII) Intangible assets (Continued)

(十八) 無形資產 (續)

2、使用壽命有限的無形資產的使用壽命估計情況

Items 項目	Estimated Useful Years 預計使用壽命	Amortisation method 攤銷方法	Residual value rate 殘值率	Basis 依據
Land use rights 土地使用權	25-50	Straight-line method 年限平均法	0	Terms for bringing economic benefits to the Company 為公司帶來經濟利益的期限
Computer software 電腦軟件	10	Straight-line method 年限平均法	0	Terms for bringing economic benefits to the Company 為公司帶來經濟利益的期限
Patents 專利權	20	Straight-line method 年限平均法	0	Terms for bringing economic benefits to the Company 為公司帶來經濟利益的期限

3、研發支出的歸集範圍

The expenditures incurred during the research and development of the Company include benefits of relevant R&D employees, R&D and design expenses, depreciation expenses, etc., which shall be deposited with the following method:

公司進行研究與開發過程中發生的支出包括從事研發活動的人員的相關職工薪酬、研發設計費用、相關折舊攤銷費用等相關支出，並按以下方式進行歸集：

Labor expenses refer to the total labor costs of R&D employees, including annual salaries, five insurances, housing provident fund and salary surcharges made.

人員人工費用是指從事研究開發人員全部人工成本，包括全年工資薪金、五險一金、以及提取的工資附加費。

Office expenses, traveling expenses and others refer to the office and traveling expenses incurred for R&D.

辦公費、差旅費及其他等，為研發人員為研發事項發生的辦公、差旅費用。

Depreciation expenses and amortisation of intangible assets refer to the depreciation and rental expenses of the premises of the R&D institution, and equipment and instruments purchased for R&D activities.

折舊費用及無形資產攤銷是指研發機構所在場地，及為執行研究開發活動而購置的儀器和設備的折舊費用、租賃費用等。

Other relevant expenses refer to other relevant expenses for R&D projects.

其他相關費用是指為實施研究開發項目而支出的其他相關費用。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XVIII) Intangible assets (Continued)

The expenses for internal research and development projects of the Company are divided into expenses in the research phase and expenses in the development phase.

Research phase: a phase in which innovative and scheduled investigations and research activities are conducted to obtain and understand new scientific or technological knowledge.

Development phase: a phase in which the research outcomes or other knowledge are applied for a plan or a design prior to the commercial production or use in order to produce new or substantially improved materials, devices, products, etc.

Expenditures incurred in the research stage are recognised in profit or loss for the period. Expenditures incurred in the development stage are recognised as intangible assets only when all of the following conditions are satisfied, and the expenditures in the development stage that does not meet all of the following conditions are recognised in profit or loss for the period:

- (1) the technical feasibility of completing the intangible asset so that it will be available for use or for sale;
- (2) the intention to complete the intangible asset for use or for sale;
- (3) the ways in which the intangible asset generate economic benefits, including there is evidence that the products produced using the intangible asset has a market or the intangible asset itself has a market, or if the intangible asset is for internal use, there is evidence that proves its usefulness;
- (4) the availability of adequate technical, financial and other resources to complete the development and the ability to use or sell the intangible asset;

三、重要會計政策及會計估計 (續)

(十八) 無形資產 (續)

4、劃分研究階段和開發階段的具體標準

公司內部研究開發項目的支出分為研究階段支出和開發階段支出。

研究階段：為獲取並理解新的科學或技術知識等而進行的獨創性的有計劃調查、研究活動的階段。

開發階段：在進行商業性生產或使用前，將研究成果或其他知識應用於某項計劃或設計，以生產出新的或具有實質性改進的材料、裝置、產品等活動的階段。

5、開發階段支出资本化的具體條件

研究階段的支出，於發生時計入當期損益。開發階段的支出同時滿足下列條件的，確認為無形資產，不能滿足下述條件的開發階段的支出計入當期損益：

- (1) 完成該無形資產以使其能夠使用或出售在技術上具有可行性；
- (2) 具有完成該無形資產並使用或出售的意圖；
- (3) 無形資產產生經濟利益的方式，包括能夠證明運用該無形資產生產的產品存在市場或無形資產自身存在市場，無形資產將在內部使用的，能夠證明其有用性；
- (4) 有足夠的技術、財務資源和其他資源支持，以完成該無形資產的開發，並有能力使用或出售該無形資產；

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XVIII) Intangible assets (Continued)

(Continued)

- (5) the expenditures attributable to the development phase of the intangible asset could be reliably measured.

If the expenditures cannot be distinguished between the research phase and development phase, all of which should be included in the current profit or loss.

(XIX) Impairment of long-term assets

Long-term equity investments, fixed assets, construction in progress, right-of-use assets, use of intangible assets with a finite useful life, oil and gas assets and other long-term assets are tested for impairment if there is any indication that such assets may be impaired at the balance sheet date. If the result of the impairment test indicates that the recoverable amount of the asset is less than its carrying amount, a provision for impairment and an impairment loss are recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and the present value of the future cash flows expected to be derived from the asset. Provision for asset impairment is determined and recognised on the individual asset basis. If it is not possible to estimate the recoverable amount of an individual asset, the recoverable amount of a group of assets to which the asset belongs is determined. A group of assets is the smallest group of assets that is able to generate independent cash inflows.

Goodwill formed by business merger, intangible assets with indefinite useful lives and intangible assets that are not yet ready for use are tested for impairment at least at the end of each year regardless of whether there is any sign of impairment.

When the Company performs impairment test on goodwill, the Company shall, as at the purchase day, allocate on a reasonable basis the carrying value of the goodwill formed by merger of enterprises to the relevant asset groups, or if there is a difficulty in allocation, to allocate it to the set of asset groups. The related asset groups or the set of asset groups refers to these ones that can benefit from the synergies of a business combination.

三、重要會計政策及會計估計 (續)

(十八) 無形資產 (續)

5、開發階段支出资本化的具體條件 (續)

- (5) 歸屬於該無形資產開發階段的支出能夠可靠地計量。

無法區分研究階段支出和開發階段支出的，將發生的研發支出全部計入當期損益。

(十九) 長期資產減值

長期股權投資、固定資產、在建工程、使用權資產、使用壽命有限的無形資產、油氣資產等長期資產，於資產負債表日存在減值跡象的，進行減值測試。減值測試結果表明資產的可收回金額低於其賬面價值的，按其差額計提減值準備並計入減值損失。可收回金額為資產的公允價值減去處置費用後的淨額與資產預計未來現金流量的現值兩者之間的較高者。資產減值準備按單項資產為基礎計算並確認，如果難以對單項資產的可收回金額進行估計的，以該資產所屬的資產組確定資產組的可收回金額。資產組是能夠獨立產生現金流入的最小資產組合。

對於因企業合併形成的商譽、使用壽命不確定的無形資產、尚未達到可使用狀態的無形資產，無論是否存在減值跡象，至少在每年年終進行減值測試。

本公司進行商譽減值測試，對於因企業合併形成的商譽的賬面價值，自購買日起按照合理的方法分攤至相關的資產組；難以分攤至相關的資產組的，將其分攤至相關的資產組組合。相關的資產組或者資產組組合，是能夠從企業合併的協同效應中受益的資產組或者資產組組合。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XIX) Impairment of long-term assets (Continued)

For the purpose of impairment test on the relevant asset groups or the set of asset groups containing goodwill, if any

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXII) Employee benefits

In the accounting period in which employees provide services for the Company, short-term benefits actually incurred are recognised as liabilities and charged into current profit or loss or cost of relevant assets.

With regard to the social insurance and housing provident funds contributed and labour union expenses and employee education expenses paid as required by regulations, the Company should calculate and recognise the corresponding employee benefits payables according to the appropriation basis and proportion as stipulated by relevant requirements in the accounting period in which employees provide services for the Company.

At the time of actual occurrence, the Company's employee benefits are recorded in the current profit or loss or costs of relevant assets as incurred. The non-currency welfare expenses are measured at fair value.

(1) Defined contribution scheme

The Company will pay basic pension insurance and unemployment insurance for the staff in accordance with the relevant provisions of the local government. During the accounting period in which the staff provides services for the Company, the Company will calculate the amount payable in accordance with the local stipulated basis and proportions, and such amount will be recognised as liabilities and charged into current profit or loss or cost of relevant assets.

三、重要會計政策及會計估計 (續)

(十二) 職工薪酬

1、短期薪酬的會計處理方法

本公司在職工為本公司提供服務的會計期間，將實際發生的短期薪酬確認為負債，並計入當期損益或相關資產成本。

本公司為職工繳納的社會保險費和住房公積金，以及按規定提取的工會經費和職工教育經費，在職工為本公司提供服務的會計期間，根據規定的計提基礎和計提比例計算確定相應的職工薪酬金額。

本公司發生的職工福利費，在實際發生時根據實際發生額計入當期損益或相關資產成本，其中，非貨幣性福利按照公允價值計量。

2、離職後福利的會計處理方法

(1) 設定提存計劃

本公司按當地政府的相關規定為職工繳納基本養老保險和失業保險，在職工為本公司提供服務的會計期間，按以當地規定的繳納基數和比例計算應繳納金額，確認為負債，並計入當期損益或相關資產成本。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXII) Employee benefits (Continued)

(Continued)

(2) Defined benefit scheme

According to the formula determined under the expected cumulative welfare unit method, the Company attributes the welfare obligations arising from the defined benefit scheme to the period during which the employees provide services, and such obligations would be charged into current profit or loss or costs of relevant assets.

The deficit or surplus generated from the present value of obligations of the defined benefit scheme minus the fair value of the assets of defined benefit scheme is recognised as net liabilities or net assets of a defined benefit scheme. When the defined benefit Scheme has surplus, the Company will measure the net assets of the defined benefit scheme at the lower of the surplus of defined Benefit scheme and the upper limit of the assets.

All defined benefit schemes obligations, including the expected duty of payment within 12 months after the end of annual reporting period during which the staff provided service, are discounted based on the market yield of government bonds matching the term and currency of defined benefit scheme obligations or corporate bonds of high quality in the active market on the balance sheet date.

The service cost incurred by the defined benefit scheme and the net interest of the net liabilities and net assets of the defined benefit scheme would be charged to current profit or loss or relevant costs of assets. The changes arising from the remeasurement of the net liabilities or net assets of the defined benefit scheme would be included in other comprehensive income and are not reversed to profit or loss in a subsequent accounting period; when the previously defined benefit scheme is terminated, all of such amount previously included in other comprehensive income shall be carried forward to undistributed profit within the scope of equity.

三、重要會計政策及會計估計 (續)

(十二) 職工薪酬 (續)

2、離職後福利的會計處理方法 (續)

(2) 設定受益計劃

本公司根據預期累計福利單位法確定的公式將設定受益計劃產生的福利義務歸屬於職工提供服務的期間，並計入當期損益或相關資產成本。

設定受益計劃義務現值減去設定受益計劃資產公允價值所形成的赤字或盈餘確認為一項設定受益計劃淨負債或淨資產。設定受益計劃存在盈餘的，本公司以設定受益計劃的盈餘和資產上限兩項的孰低者計量設定受益計劃淨資產。

所有設定受益計劃義務，包括預期在職工提供服務的年度報告期間結束後的十二個月內支付的義務，根據資產負債表日與設定受益計劃義務期限和幣種相匹配的國債或活躍市場上的高質量公司債券的市場收益率予以折現。

設定受益計劃產生的服務成本和設定受益計劃淨負債或淨資產的利息淨額計入當期損益或相關資產成本；重新計量設定受益計劃淨負債或淨資產所產生的變動計入其他綜合收益，並且在後續會計期間不轉回至損益，在原設定受益計劃終止時在權益範圍內將原計入其他綜合收益的部分全部結轉至未分配利潤。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXII) Employee benefits (Continued)

(Continued)

(2) Defined benefit scheme (Continued)

When the defined benefit scheme is settled, the gain or loss is recognised based on the difference between the present value of obligations under the defined benefit scheme and the settlement price at the settlement date.

When the Company provides employees with termination benefits, the staff remuneration liabilities arising from termination benefits are recognised and recorded in current profit or loss whichever of the following is earlier: when the Company cannot unilaterally revoke such termination benefits provided due to dissolution of labour relationship plan or layoff proposal; when the Company recognises such cost or expenses associated with the restructuring involving the payment of termination benefits.

(XXIII) Estimated liabilities

The Company shall recognise an obligation related to contingencies as the estimated liability, when all of the following conditions are satisfied:

- (1) such obligation is the present obligation of the Company;
- (2) the performance of such obligation is likely to lead to an outflow of economic benefits of the Company;
- (3) the amount of such obligation can be reliably measured.

The estimated liabilities are initially measured at the best estimate of expenditure required for the performance of relevant present obligations.

三、重要會計政策及會計估計 (續)

(二) 職工薪酬 (續)

2、離職後福利的會計處理方法 (續)

(2) 設定受益計劃 (續)

在設定受益計劃結算時，按在結算日確定的設定受益計劃義務現值和結算價格兩者的差額，確認結算利得或損失。

3、辭退福利的會計處理方法

本公司向職工提供辭退福利的，在下列兩者孰早日確認辭退福利產生的職工薪酬負債，並計入當期損益：公司不能單方面撤回因解除勞動關係計劃或裁減建議所提供的辭退福利時；公司確認與涉及支付辭退福利的重組相關的成本或費用時。

(三) 預計負債

與或有事項相關的義務同時滿足下列條件時，本公司將其確認為預計負債：

- (1) 該義務是本公司承擔的現時義務；
- (2) 履行該義務很可能導致經濟利益流出本公司；
- (3) 該義務的金額能夠可靠地計量。

預計負債按履行相關現時義務所需的支出的最佳估計數進行初始計量。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIII) Estimated liabilities (Continued)

The Company shall take into consideration the risks, uncertainties, time value of money and other factors relating to the contingencies in determining the best estimate. If the time value of money is significant, the best estimates shall be determined after discount of relevant future cash outflows.

If there is a successive range of the required expenditure, and the likelihood of occurrence of various results within the range is the same, the best estimate is determined by the intermediate value. In other cases, the best estimate is handled as follows:

- Where the contingency is related to individual item, the best estimate should be determined as the most likely amount.
- Where the contingency is related to a number of items, the best estimate should be calculated and determined according to the various possible results and the relevant probabilities.

When all or part of the expenditures necessary for the settlement of an estimated liability is expected to be compensated by a third party, the compensation should be separately recognised as an asset only when it is virtually certain that the compensation will be received. The amount recognised for the compensation should not exceed the carrying amount of estimated liabilities.

The Company reviews the carrying amount of estimated liabilities on balance sheet date. If there is clear evidence that the carrying amount does not reflect the current best estimate, the carrying amount is adjusted to the current best estimate.

(XXIV) Share-based payments

The share-based payments of the Company are transactions that grant equity instruments or assume equity-instrument based liabilities for receiving services rendered by employees or other parties. The share-based payments of the Company include equity-settled share-based payments and cash-settled share-based payments.

三、重要會計政策及會計估計 (續)

(三) 預計負債 (續)

在確定最佳估計數時，綜合考慮與或有事項有關的風險、不確定性和貨幣時間價值等因素。對於貨幣時間價值影響重大的，通過對相關未來現金流出進行折現後確定最佳估計數。

所需支出存在一個連續範圍，且該範圍內各種結果發生的可能性相同的，最佳估計數按照該範圍內的中間值確定；在其他情況下，最佳估計數分別下列情況處理：

- 或有事項涉及單個項目的，按照最可能發生金額確定。
- 或有事項涉及多個項目的，按照各種可能結果及相關概率計算確定。

清償預計負債所需支出全部或部分預期由第三方補償的，補償金額在基本確定能夠收到時，作為資產單獨確認，確認的補償金額不超過預計負債的賬面價值。

本公司在資產負債表日對預計負債的賬面價值進行覆核，有確鑿證據表明該賬面價值不能反映當前最佳估計數的，按照當前最佳估計數對該賬面價值進行調整。

(四) 股份支付

本公司的股份支付是為了獲取職工或其他方提供服務而授予權益工具或者承擔以權益工具為基礎確定的負債的交易。本公司的股份支付分為以權益結算的股份支付和以現金結算的股份支付。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIV) Share-based payments (Continued)

Equity-settled share-based payments made in exchange for services rendered by employees are measured at the fair value of equity instruments granted to employees. If the equity instruments granted to employees vest immediately, the fair value of the equity instruments granted is, on grant date, recognised as relevant cost or expenses with a corresponding increase in capital reserve. If the equity instruments granted to employees do not vest until the completion of services for a vesting period, or until the specified performance conditions are met, the Company, at each balance sheet date during the vesting period, makes the best estimation according to the number of equity instruments expected to vest. The Company recognises the services received for the current period as related costs or expenses, with a corresponding increase in capital reserve, at an amount equal to the fair value of the equity instruments at the grant date.

If the terms of the equity-settled share-based payment are amended, the Company shall recognise the services received at least based on the situation before the amendment was made. In addition, any amendment resulting in the increase of the fair value of the equity instrument granted or changes that are beneficial to the staff on the amendment date will be recognised as an increase in the service received.

During the vesting period, where the granted equity instrument is cancelled, the Company shall accelerate the exercise of rights thereunder, recognising the outstanding amount for the remainder of the vesting period in current profit or loss, while recognising capital reserve. However, if new equity instruments are granted and they are verified at the granting date of new equity instrument as alternatives granted to the cancelled equity instruments, the treatment on the new equity instrument is in conformity with the modified treatment on disposal of equity instrument with the same terms and conditions.

三、重要會計政策及會計估計 (續)

(十四) 股份支付 (續)

1、以權益結算的股份支付及權益工具

以權益結算的股份支付換取職工提供服務的，以授予職工權益工具的公允價值計量。對於授予後立即可行權的股份支付交易，在授予日按照權益工具的公允價值計入相關成本或費用，相應增加資本公積。對於授予後完成等待期內的服務或達到規定業績條件才可行權的股份支付交易，在等待期內每個資產負債表日，本公司根據對可行權權益工具數量的最佳估計，按照授予日公允價值，將當期取得的服務計入相關成本或費用，相應增加資本公積。

如果修改了以權益結算的股份支付的條款，至少按照未修改條款的情況確認取得的服務。此外，任何增加所授予權益工具公允價值的修改，或在修改日對職工有利的變更，均確認取得服務的增加。

在等待期內，如果取消了授予的權益工具，則本公司對取消所授予的權益性工具作為加速行權處理，將剩餘等待期內應確認的金額立即計入當期損益，同時確認資本公積。但是，如果授予新的權益工具，並在新權益工具授予日認定所授予的新權益工具是用於替代被取消的權益工具的，則以與處理原權益工具條款和條件修改相同的方式，對所授予的替代權益工具進行處理。

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXV) Revenue

The Company recognises revenue when the performance obligation in a contract is fulfilled, that is, the customer obtains control over relevant goods or services. Control over a good or service refers to the ability to direct the use of the good or service, and obtain substantially all of the benefits from the good or service.

If a contract contains two or more performance obligations, at the commencement of the contract, the Company allocates the transaction price into each individual performance obligation according to the relative proportion of each individual selling price of goods or services committed by individual performance obligation, and recognises the revenue according to the transaction price allocated to each individual performance obligation.

The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties and those expected to be refunded to the customer. The Company considers the terms of the contract and its customary business practices to determine the transaction price. When determining the transaction price, the Company considers the effects of variable consideration, the existence of a significant financing component in the contract, non-cash consideration and consideration payable to a customer. The Company determines the transaction price that includes variable considerations based on the amount not exceeding the revenue accumulatively recognised which is not likely to be significantly reversed when the relevant uncertainty disappears. Where there are significant financing elements in the contract, the Company determines the transaction price based on the amount payable by the assumption that the customer will pay in cash when he/she obtains control over the promised goods or services. The difference between the transaction price and the amount of contract consideration is amortised using an effective interest method over the contract term.

三、重要會計政策及會計估計 (續)

(二十五) 收入

1、收入確認和計量所採用的會計政策

本公司在履行了合同中的履約義務，即在客戶取得相關商品或服務控制權時確認收入。取得相關商品或服務控制權，是指能夠主導該商品或服務的使用並從中獲得幾乎全部的經濟利益。

合同中包含兩項或多項履約義務的，本公司在合同開始日，按照各單項履約義務所承諾商品或服務的單獨售價的相對比例，將交易價格分攤至各單項履約義務。本公司按照分攤至各單項履約義務的交易價格計量收入。

交易價格是指本公司因向客戶轉讓商品或服務而預期有權收取的對價金額，不包括代第三方收取的款項以及預期將退還給客戶的款項。本公司根據合同條款，結合其以往的習慣做法確定交易價格，並在確定交易價格時，考慮可變對價、合同中存在的重大融資成分、非現金對價、應付客戶對價等因素的影響。本公司以不超過在相關不確定性消除時累計已確認收入極可能不會發生重大轉回的金額確定包含可變對價的交易價格。合同中存在重大融資成分的，本公司按照假定客戶在取得商品或服務控制權時即以現金支付的應付金額確定交易價格，並在合同期間內採用實際利率法攤銷該交易價格與合同對價之間的差額。

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXV) Revenue (Continued)

(Continued)

When one of the following conditions is satisfied, the Company is considered to have fulfilled an obligation within a certain period of time. Otherwise, the Company is considered to have fulfilled an obligation at a certain point in time:

- At the same time when the Company fulfills the obligation, the customer immediately obtains and consumes the economic benefits brought about by the Company's performance.
- The customer can control the goods under construction in the course of the Company's performance.
- Goods produced in the course of the Company's performance are irreplaceable. In addition, during the entire contract period, the Company has the right to collect the payments for the cumulatively completed parts of performance.

For a contractual obligation per formed within a certain period of time, the Company recognises revenue by the progress in performance over that period of time, except where the progress cannot be reasonably determined. The Company considers the nature of the goods or services and adopts the output method or the input method to determine the progress in performance. If the progress in performance cannot be reasonably determined, but the incurred costs are expected to be compensated, the Company should recognise revenue on the basis of the incurred costs till the progress in performance can be reasonably determined.

三、重要會計政策及會計估計 (續)

(二十五) 收入 (續)

1、收入確認和計量所採用的會計政策 (續)

滿足下列條件之一的，屬於在某一時段內履行履約義務，否則，屬於在某一時點履行履約義務：

- 客戶在本公司履約的同時即取得並消耗本公司履約所帶來的經濟利益。
- 客戶能夠控制本公司履約過程中在建的商品。
- 本公司履約過程中所產出的商品具有不可替代用途，且本公司在整個合同期內有權就累計至今已完成的履約部分收取款項。

對於在某一時段內履行的履約義務，本公司在該段時間內按照履約進度確認收入，但是，履約進度不能合理確定的除外。本公司考慮商品或服務的性質，採用產出法或投入法確定履約進度。當履約進度不能合理確定時，已經發生的成本預計能夠得到補償的，本公司按照已經發生的成本金額確認收入，直到履約進度能夠合理確定為止。

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(XXV) Revenue (Continued)

(Continued)

For a contractual obligation performed at a certain point in time, the Company recognises revenue when the customer obtains control over relevant goods or services. In determining whether the customer has obtained control over the goods or services, the Company considers the following indications:

- The Company enjoys the present right to receive payment for the goods or services, that is, the customer has the present obligation to pay for the goods or services.
- The Company has transferred the legal ownership of the goods to the customer, that is, the customer has obtained the legal ownership of the goods.
- The Company has physically transferred the goods to the customer, that is, the customer has physically taken possession of the goods.
- The Company has transferred the main risks and rewards in the ownership of the goods to the customer, that is, the customer has obtained the main risks and rewards in the ownership of the goods.
- The customer has accepted the goods or services.

The Company determines whether the Company is a principal or an agent at the time of the transaction based on whether or not it has control over the goods or services before the transfer of the goods or services to the customer. If the Company is able to control the goods or services before the transfer of the goods or services to the customer, the Company shall be the principal and shall recognise the revenue according to the total consideration received or receivable; Otherwise, the Company acts as an agent and recognises revenue in the amount of commissions or commissions that it is expected to be entitled to.

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III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXV) Revenue (Continued)

- (1) *The specific method of determining the Company's revenue recognition criteria and the time of recognition of revenue from the sale of goods:*

The Company's sales model is divided into direct sales to domestic customers and direct sales to foreign customers. The Company's revenue from domestic sales of goods is recognised when the goods are delivered and accepted by the counterparty. The Company's revenue from external sales of goods is recognised when the goods have been declared at customs and the charter party bills of lading has been obtained.

- (2) *Analysis and introduction of the corresponding business characteristics of the Company's revenue from sales of goods*

Shandong Fengxiang Industrial Co., Ltd. and Shandong Fengxiang Food Development Co., Ltd. are the main subsidiaries of the Company's external sales. Shandong Fengxiang Industrial focuses on the raw chicken cutting products and Shandong Fengxiang Food Development focuses on processed and cooked chicken products. The external sales customers are domestic advanced payment customers, credit customers and export customers, respectively. The Company grants credit to different customers and enters into credit contracts with customers with better reputation. The remaining customers are generally advanced payment customers.

(XXVI) Contract costs

Contract costs comprise contract performance costs and contract acquisition costs.

三、重要會計政策及會計估計 (續)

(二十五) 收入 (續)

2、具體原則

- (1) 本公司銷售商品收入的確認標準及確認時間的具體判斷方法：

公司銷售模式分為直銷國內客戶及直銷國外客戶。公司內銷商品收入按貨物發出，對方收貨驗收後確認銷售收入。公司外銷商品收入按貨物已報關並取得海運提單後確認銷售收入。

- (2) 關於本公司銷售商品收入相應的業務特點分析和介紹

山東鳳祥實業有限公司和山東鳳祥食品發展有限公司是對外銷售的主要子公司，前者以雞肉分割生品肉類為主，後者以雞肉深加工熟食品為主。對外銷售客戶分別為國內預收款客戶、賒銷客戶和出口客戶。公司對不同客戶予以授信，對於信譽較好的公司簽訂賒銷合同，其餘一般均為預收款客戶。

(二十六) 合同成本

合同成本包括合同履約成本與合同取得成本。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXVI) Contract costs (Continued)

The costs incurred by the Company for the performance of the contract which does not fall under the scope of the standards relating to inventories, fixed assets and intangible assets are recognised as an asset as contract performance costs when the following conditions are met:

- The cost is directly related to a current or expected contract.
- The cost increases the resources of the Company to fulfill its performance obligations in the future.
- The cost is expected to be recovered.

If the incremental cost incurred by the Company in obtaining the contract is expected to be recovered, such cost shall be treated as contract acquisition cost and recognised as an asset.

Assets related to the cost of the contract are amortised on the same basis as the revenue recognition of the goods or services related to the asset; however, if the amortisation period of the contract acquisition cost is less than one year, the Company will include it into the current profit or loss when it incurs.

For assets related to contract costs whose carrying amount is higher than the difference between the following two items, the Company will make provision for impairment for the excess and recognise it as asset impairment loss:

1. The remaining consideration expected to be obtained by the transfer of goods or services related to the asset;
2. The cost expected to be incurred for the transfer of the relevant goods or services.

三、重要會計政策及會計估計 (續)

(廿六) 合同成本 (續)

本公司為履行合同而發生的成本，不屬於存貨、固定資產或無形資產等相關準則規範範圍的，在滿足下列條件時作為合同履約成本確認為一項資產：

- 該成本與一份當前或預期取得的合同直接相關。
- 該成本增加了本公司未來用於履行履約義務的資源。
- 該成本預期能夠收回。

本公司為取得合同發生的增量成本預期能夠收回的，作為合同取得成本確認為一項資產。

與合同成本有關的資產採用與該資產相關的商品或服務收入確認相同的基礎進行攤銷；但是對於合同取得成本攤銷期限未超過一年的，本公司在發生時將其計入當期損益。

與合同成本有關的資產，其賬面價值高於下列兩項的差額的，本公司對超出部分計提減值準備，並確認為資產減值損失：

- 1、因轉讓與該資產相關的商品或服務預期能夠取得的剩餘對價；
- 2、為轉讓該相關商品或服務估計將要發生的成本。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXVI) Contract costs (Continued)

If the above-mentioned excess is higher than the book value of such assets as a result of any subsequent change of impairment factors in the previous period, the provision for impairment of assets previously made shall be reversed and included in profit or loss for the period as incurred to the extent the book value of the reversed asset shall not exceed the book value of the asset on the date of the reverse assuming no provision for impairment is made.

(XXVII) Government grants

Government grants are monetary assets and nonmonetary assets obtained by the Company from the government for free, and are divided into government grants related to assets and government grants related to revenue.

Government grants related to assets are those obtained by the Company for the purposes of acquisition, construction or otherwise forming a long-term asset. Government grants related to revenue refer to the government grants other than those related to assets.

The specific criteria for classifying government grants as asset-related are: government documents specify that the grants are for long-term assets obtained, acquired or constructed or otherwise formed by the enterprise.

The specific criteria for classifying government grants as revenue-related are: government documents specify that the grants are for expenses or losses.

If government documents do not specify the target of the subsidy, basis of determination for asset-related government grants or revenue-related government grants are: the Company classifies government grants as a whole as revenue-related government grants and includes them in current profit or loss, or recognises them as current revenue in installments over the project period, depending on the circumstances.

三、重要會計政策及會計估計 (續)

(二十七) 合同成本 (續)

以前期間減值的因素之後發生變化，使得前述差額高於該資產賬面價值的，本公司轉回原已計提的減值準備，並計入當期損益，但轉回後的資產賬面價值不超過假定不計提減值準備情況下該資產在轉回日的賬面價值。

(二十七) 政府補助

1、類型

政府補助，是本公司從政府無償取得的貨幣性資產或非貨幣性資產，分為與資產相關的政府補助和與收益相關的政府補助。

與資產相關的政府補助，是指本公司取得的、用於購建或以其他方式形成長期資產的政府補助。與收益相關的政府補助，是指除與資產相關的政府補助之外的政府補助。

本公司將政府補助劃分為與資產相關的具體標準為：政府文件明確規定補助對象為企業取得、購建或以其他方式形成的長期資產。

本公司將政府補助劃分為與收益相關的具體標準為：政府文件明確規定補助對象為費用支出或損失。

對於政府文件未明確規定補助對象的，本公司將該政府補助劃分為與資產相關或與收益相關的判斷依據為：本公司將政府補助整體歸類為與收益相關的政府補助，視情況不同計入當期損益，或者在項目期內分期確認為當期收益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXVII) Government grants (Continued)

Government grants are recognised when the Company can comply with the conditions attached to it and when it can be received.

Asset-related government grants shall be used to offset the carrying amount of relevant asset or recognised as deferred income. The amount recognised as deferred income shall be included in current profit or loss by installments in a reasonable and systematic way over the useful life of the relevant assets (the government grants related to the Company's daily activities shall be included in other income; and the government grants unrelated to the Company's daily activities shall be included in non-operating income).

Government grants related to revenue that are used to compensate relevant costs or losses of the Company in subsequent periods are recognised as deferred income and included in current profit or loss when such costs or losses are recognised (government grants related to the Company's daily activities shall be included in other income; government grants unrelated to the Company's daily activities shall be included in non-operating income) or are used to offset relevant costs or losses; and the grants used to compensate relevant costs or losses that have incurred by the Company are included directly in current profit or loss (government grants related to the Company's daily activities shall be included in other income; government grants unrelated to the Company's daily activities shall be included in non-operating income) or are used to offset relevant costs or losses.

三、重要會計政策及會計估計 (續)

(廿七) 政府補助 (續)

2、確認時點

政府補助在本公司能夠滿足其所附的條件並且能夠收到時，予以確認。

3、會計處理

與資產相關的政府補助，沖減相關資產賬面價值或確認為遞延收益。確認為遞延收益的，在相關資產使用壽命內按照合理、系統的方法分期計入當期損益（與本公司日常活動相關的，計入其他收益；與本公司日常活動無關的，計入營業外收入）。

與收益相關的政府補助，用於補償本公司以後期間的相關成本費用或損失的，確認為遞延收益，並在確認相關成本費用或損失的期間，計入當期損益（與本公司日常活動相關的，計入其他收益；與本公司日常活動無關的，計入營業外收入）或沖減相關成本費用或損失；用於補償本公司已發生的相關成本費用或損失的，直接計入當期損益（與本公司日常活動相關的，計入其他收益；與本公司日常活動無關的，計入營業外收入）或沖減相關成本費用或損失。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXVII) Government grants (Continued)

(Continued)

The interest subsidies for policy-related preferential loans obtained by the Company are divided into two types and subject to accounting treatment separately:

- (1) Where the interest subsidies are appropriated from the fiscal funds to the lending bank and then the bank provides loans to Company at a policy-based preferential interest rate, the Company will recognise the amount of borrowings received as the initial value and calculate the borrowing costs according to the principal amount and the policy-based preferential interest rate.
- (2) Where the interest subsidies are paid directly to the Company, the Company will use such interest subsidies to offset the corresponding borrowing costs.

(XXVIII) Deferred income tax assets and deferred income tax liabilities

Income tax comprises current and deferred income tax. Current income tax and deferred income tax are recognised in current profit or loss except to the extent that they relate to a business combination or items included directly in equity (including other comprehensive income).

三、重要會計政策及會計估計 (續)

(二七) 政府補助 (續)

3、會計處理 (續)

本公司取得的政策性優惠貸款貼息，區分以下兩種情況，分別進行會計處理：

- (1) 財政將貼息資金撥付給貸款銀行，由貸款銀行以政策性優惠利率向本公司提供貸款的，本公司以實際收到的借款金額作為借款的入賬價值，按照借款本金和該政策性優惠利率計算相關借款費用。
- (2) 財政將貼息資金直接撥付給本公司的，本公司將對應的貼息沖減相關借款費用。

(二八) 遞延所得稅資產和遞延所得稅負債

所得稅包括當期所得稅和遞延所得稅。除因企業合併和直接計入所有者權益(包括其他綜合收益)的交易或者事項產生的所得稅外，本公司將當期所得稅和遞延所得稅計入當期損益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXVIII) Deferred income tax assets and deferred income tax liabilities (Continued)

Deferred income tax assets and deferred income tax liabilities are calculated and recognised based on the differences (temporary differences) between the tax bases and the carrying amount of assets and liabilities.

Deferred income tax assets are recognised for deductible temporary differences to the extent of taxable income that is likely to be obtained in the future period to offset the deductible temporary differences. For deductible losses and tax credits that can be carried forward to future years, deferred income tax assets shall be recognised to the extent of future taxable income that is likely to be obtained to offset the deductible losses and tax credits.

Save for exceptions, deferred income tax liabilities shall be recognised for the taxable temporary difference.

The exceptions for not recognition of deferred income tax assets or deferred income tax liabilities include:

- the initial recognition of the goodwill;
- Other transactions or matters other than business combinations in which neither profit nor taxable income (or deductible loss) will be affected when transactions occur, and initial recognition of assets and liabilities that do not result in taxable temporary differences and deductible temporary differences in equal amounts.

Deferred income tax liabilities are recognised for taxable temporary differences relating to the investments in subsidiaries, associates and joint ventures, except where the Company is able to control the timing of the reversal of the temporary difference, and it is probable that the temporary difference will not be reversed in the foreseeable future. When it is probable that the temporary differences relating to the investments in subsidiaries, associates and joint ventures will be reversed in the foreseeable future and that taxable income is likely to be obtained in the future to offset the deductible temporary differences, deferred income tax assets will be recognised.

三、重要會計政策及會計估計 (續)

(二十一) 遞延所得稅資產和遞延所得稅負債 (續)

遞延所得稅資產和遞延所得稅負債根據資產和負債的計稅基礎與其賬面價值的差額(暫時性差異)計算確認。

對於可抵扣暫時性差異確認遞延所得稅資產，以未來期間很可能取得的用來抵扣可抵扣暫時性差異的應納稅所得額為限。對於能夠結轉以後年度的可抵扣虧損和稅款抵減，以很可能獲得用來抵扣可抵扣虧損和稅款抵減的未來應納稅所得額為限，確認相應的遞延所得稅資產。

對於應納稅暫時性差異，除特殊情況外，確認遞延所得稅負債。

不確認遞延所得稅資產或遞延所得稅負債的特殊情況包括：

- 商譽的初始確認；
- 既不是企業合併、發生時也不影響會計利潤和應納稅所得額(或可抵扣虧損)，且初始確認的資產和負債未導致產生等額應納稅暫時性差異和可抵扣暫時性差異的交易或事項。

對與子公司、聯營企業及合營企業投資相關的應納稅暫時性差異，確認遞延所得稅負債，除非本公司能夠控制該暫時性差異轉回的時間且該暫時性差異在可預見的未來很可能不會轉回。對與子公司、聯營企業及合營企業投資相關的可抵扣暫時性差異，當該暫時性差異在可預見的未來很可能轉回且未來很可能獲得用來抵扣可抵扣暫時性差異的應納稅所得額時，確認遞延所得稅資產。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXVIII) Deferred income tax assets and deferred income tax liabilities (Continued)

On the balance sheet date, deferred income tax assets and deferred income tax liabilities are measured at the applicable tax rates during the period when the relevant assets are expected to be recovered or the relevant liabilities are expected to be settled in accordance with the provisions of the tax law.

The carrying amount of a deferred income tax asset is reviewed on the balance sheet date, and is reduced when sufficient taxable income is not likely to be obtained in future periods to offset the benefit of deferred income tax assets. Such reduction will be reversed when sufficient taxable income is likely to be obtained.

When the Company has a legal right to set-off and intends either to settle on a net basis or to acquire the income tax asset and settle the income tax liability simultaneously, current income tax assets and current income tax liabilities shall be presented as the net amount after offsetting.

On the balance sheet date, deferred income tax assets and deferred income tax liabilities are presented in their net amount after offsetting when all of the following conditions are met:

- When the taxable entity has the legal right to set off current income tax assets and current income tax liabilities on a net basis;
- When the deferred income tax assets and deferred income tax liabilities are related to income tax to be paid by the same entity liable to pay tax to the same tax authority, or related to different entities liable to pay tax but the relevant entities intend to settle on a net basis or to acquire the income tax assets and settle the income tax liabilities simultaneously in the future period in which significant deferred income tax assets and liabilities would be reversed.

三、重要會計政策及會計估計 (續)

(二十七) 遞延所得稅資產和遞延所得稅負債 (續)

資產負債表日，對於遞延所得稅資產和遞延所得稅負債，根據稅法規定，按照預期收回相關資產或清償相關負債期間的適用稅率計量。

資產負債表日，本公司對遞延所得稅資產的賬面價值進行覆核。如果未來期間很可能無法獲得足夠的應納稅所得額用以抵扣遞延所得稅資產的利益，則減記遞延所得稅資產的賬面價值。在很可能獲得足夠的應納稅所得額時，減記的金額予以轉回。

當擁有以淨額結算的法定權利，且意圖以淨額結算或取得資產、清償負債同時進行時，當期所得稅資產及當期所得稅負債以抵銷後的淨額列報。

資產負債表日，遞延所得稅資產及遞延所得稅負債在同時滿足以下條件時以抵銷後的淨額列示：

- 納稅主體擁有以淨額結算當期所得稅資產及當期所得稅負債的法定權利；
- 遞延所得稅資產及遞延所得稅負債是與同一稅收征管部門對同一納稅主體徵收的所得稅相關或者是對不同的納稅主體相關，但在未來每一具有重要性的遞延所得稅資產及負債轉回的期間內，涉及的納稅主體意圖以淨額結算當期所得稅資產和負債或是同時取得資產、清償負債。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

(Continued)

(1) Right-of-use assets (Continued)

The Company subsequently depreciates right of-use assets using the straight-line method. If there is reasonable certainty that the Company will obtain the ownership of a leased asset at the end of the lease term, the Company depreciates the right-of-use asset from the commencement date to the end of the useful life of the underlying asset; otherwise, the Company depreciates the leased asset from the commencement date to the earlier of the end of the lease term or the end of the useful life of the right-of-use asset.

The Company determines whether the right-of use assets have been impaired in accordance with the principles described in the note "III. (XIX) Impairment of long-term assets" and conducts accounting treatment for impairment loss identified.

(2) Lease liabilities

At the commencement date of lease term, the Company recognises lease liabilities for leases (excluding short-term leases and leases of low-value assets). Lease liabilities are initially measured based on the present value of outstanding lease payments. Lease payments include:

- Fixed payments (including in-substance fixed payments), less any lease incentives (if there is a lease incentive);
- Variable lease payment that are based on an index or a rate;

三、重要會計政策及會計估計 (續)

(二十) 租賃 (續)

1、本公司作為承租人 (續)

(1) 使用權資產 (續)

本公司後續採用直線法對使用權資產計提折舊。對能夠合理確定租賃期屆滿時取得租賃資產所有權的，本公司在租賃資產剩餘使用壽命內計提折舊；否則，租賃資產在租賃期與租賃資產剩餘使用壽命兩者孰短的期間內計提折舊。

本公司按照本附註「三、(十九)長期資產減值」所述原則來確定使用權資產是否已發生減值，並對已識別的減值損失進行會計處理。

(2) 租賃負債

在租賃期開始日，本公司對除短期租賃和低價值資產租賃以外的租賃確認租賃負債。租賃負債按照尚未支付的租賃付款額的現值進行初始計量。租賃付款額包括：

- 固定付款額(包括實質固定付款額)，存在租賃激勵的，扣除租賃激勵相關金額；
- 取決於指數或比率的可變租賃付款額；

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

(Continued)

(2) Lease liabilities (Continued)

- Amounts expected to be payable under the guaranteed residual value provided by the Company;
- The exercise price of a purchase option if the Company is reasonably certain to exercise that option;
- Payments for terminating the lease option, if the lease term reflects that the Company will exercise that option.

The Company adopts the interest rate implicit in the lease as the discount rate. If that rate cannot be determined reasonably, the Company's incremental borrowing rate is used.

The Company shall calculate the interest expenses of lease liabilities over each period of the lease term at the fixed periodic interest rate, and include such expenses into current profit or loss or cost of relevant assets.

Variable lease payments not included in the measurement of lease liabilities are included into current profit or loss or cost of relevant assets when actually incurred.

三、重要會計政策及會計估計 (續)

(二十一) 租賃 (續)

1、本公司作為承租人 (續)

(2) 租賃負債 (續)

- 根據公司提供的擔保餘值預計應支付的款項；
- 購買選擇權的行權價格，前提是公司合理確定將行使該選擇權；
- 行使終止租賃選擇權需支付的款項，前提是租賃期反映出公司將行使終止租賃選擇權。

本公司採用租賃內含利率作為折現率，但如果無法合理確定租賃內含利率的，則採用本公司的增量借款利率作為折現率。

本公司按照固定的周期性利率計算租賃負債在租賃期內各期間的利息費用，並計入當期損益或相關資產成本。

未納入租賃負債計量的可變租賃付款額在實際發生時計入當期損益或相關資產成本。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

(Continued)

(2) Lease liabilities (Continued)

After the commencement date of lease term, the Company re-measures the lease liabilities and adjusts the corresponding right-of-use assets under the following circumstances. If the carrying value of the right-of-use assets has been reduced to zero, and the lease liabilities still need to be further reduced, the difference is included into current profit or loss:

- When there is a change in the assessment results of the purchase, extension or termination option, or when the actual exercise of the aforementioned options is inconsistent with the original assessment results, the Company remeasures the lease liabilities in accordance with the lease payments after changes and the present value calculated using the revised discount rate;
- When there is a change in substantial fixed payments, the amount expected to be payable under the guaranteed residual value or the index or rate used to determine lease payments, the Company remeasures the lease liabilities in accordance with the lease payments after changes and the present value calculated using the initial discount rate. However, if the change in lease payments is due to a change in a floating interest rate, a revised discount rate is used for the calculation of present value.

三、重要會計政策及會計估計 (續)

(二十一) 租賃 (續)

1、本公司作為承租人 (續)

(2) 租賃負債 (續)

在租賃期開始日後，發生下列情形的，本公司重新計量租賃負債，並調整相應的使用權資產，若使用權資產的賬面價值已調減至零，但租賃負債仍需進一步調減的，將差額計入當期損益：

- 當購買選擇權、續租選擇權或終止選擇權的評估結果發生變化，或前述選擇權的實際行權情況與原評估結果不一致的，本公司按變動後租賃付款額和修訂後的折現率計算的現值重新計量租賃負債；
- 當實質固定付款額發生變動、擔保餘值預計的應付金額發生變動或用於確定租賃付款額的指數或比率發生變動，本公司按照變動後的租賃付款額和原折現率計算的現值重新計量租賃負債。但是，租賃付款額的變動源自浮動利率變動的，使用修訂後的折現率計算現值。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

(Continued)

(3) Short-term leases and leases of low-value assets

The Company chooses not to recognise right-of-use assets and lease liabilities for short-term leases and leases of low-value assets, and includes the relevant lease payments into current profit or loss or cost of relevant assets over each period of the lease term on a straight-line basis. Short-term leases refer to leases with a lease term of not more than 12 months from the commencement date of lease term and excluding a purchase option. Leases of low-value assets refer to leases that the single underlying asset, when is new, is of low value. Where the Company subleases or expects to sublease a leased asset, the original lease is not a lease of low value asset.

(4) Lease change

The Company will account for the lease change as a separate lease if the lease changes and meets the following conditions:

- The lease change expands the scope of lease by increasing the rights to use one or more leased assets;
- The increased consideration and the individual price of the expanded part of the lease are equivalent to the amount adjusted for the contract.

If the lease change is not accounted for as a separate lease, the Company shall re-allocate the consideration of a changed contract, redetermine the lease term, and remeasure the lease liabilities in accordance with the lease payments after changes and the present value calculated using the revised discount rate on the effective date of the lease change.

三、重要會計政策及會計估計 (續)

(二十一) 租賃 (續)

1、本公司作為承租人 (續)

(3) 短期租賃和低價值資產租賃

本公司選擇對短期租賃和低價值資產租賃不確認使用權資產和租賃負債，將相關的租賃付款額在租賃期內各個期間按照直線法計入當期損益或相關資產成本。短期租賃，是指在租賃期開始日，租賃期不超過12個月且不包含購買選擇權的租賃。低價值資產租賃，是指單項租賃資產為全新資產時價值較低的租賃。公司轉租或預期轉租租賃資產的，原租賃不屬於低價值資產租賃。

(4) 租賃變更

租賃發生變更且同時符合下列條件的，公司將該租賃變更作為一項單獨租賃進行會計處理：

- 該租賃變更通過增加一項或多項租賃資產的使用權而擴大了租賃範圍；
- 增加的對價與租賃範圍擴大部分的單獨價格按該合同情況調整後的金額相當。

租賃變更未作為一項單獨租賃進行會計處理的，在租賃變更生效日，公司重新分攤變更後合同的對價，重新確定租賃期，並按照變更後租賃付款額和修訂後的折現率計算的現值重新計量租賃負債。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

(Continued)

(4) Lease change (Continued)

If the lease change results in a narrower lease or a shorter lease term, the Company reduces the carrying value of the right-of-use asset accordingly, and includes the gains or losses related to partial or complete termination of the leases into current profit or loss. For other lease change that cause the lease liabilities to be remeasured, the Company adjusts the carrying value of the right-of-use assets accordingly.

At the commencement date of lease term, the Company classifies leases as financing leases and operating leases. A financing lease is a lease that transfers substantially all the risks and rewards incidental to ownership of a leased asset, irrespective of whether the ownership of the asset is eventually transferred. An operating lease is a lease other than a finance lease. As a sub-leasing lessor, the Company classifies the sub-leases based on the right-of-use assets of the original leases.

(1) Accounting treatment of operating leases

The lease payments derived from operating leases are recognised as rental income on a straight-line basis over the respective lease term. Initial direct costs relating to operating leases to be incurred by the Company shall be capitalised and then included into the current profit or loss by stages at the same base as the recognition of rental income over the lease term. The variable lease payments not included in the measurement of lease payments shall be recognised in profit or loss in the period in which they are occurred. Where there is a modification in an operating lease, the Company accounts for it as a new lease from the effective date of the modification, and the amount of lease receipts received in advance or receivable relating to the premodification lease is treated as receipts under the new lease.

三、重要會計政策及會計估計 (續)

(二) 租賃 (續)

1、本公司作為承租人 (續)

(4) 租賃變更 (續)

租賃變更導致租賃範圍縮小或租賃期縮短的，本公司相應調減使用權資產的賬面價值，並將部分終止或完全終止租賃的相關利得或損失計入當期損益。其他租賃變更導致租賃負債重新計量的，本公司相應調整使用權資產的賬面價值。

2、本公司作為出租人

在租賃開始日，本公司將租賃分為融資租賃和經營租賃。融資租賃，是指無論所有權最終是否轉移，但實質上轉移了與租賃資產所有權有關的幾乎全部風險和報酬的租賃。經營租賃，是指除融資租賃以外的其他租賃。本公司作為轉租出租人時，基於原租賃產生的使用權資產對轉租賃進行分類。

(1) 經營租賃會計處理

經營租賃的租賃收款額在租賃期內各個期間按照直線法確認為租金收入。本公司將發生的與經營租賃有關的初始直接費用予以資本化，在租賃期內按照與租金收入確認相同的基礎攤計入當期損益。未計入租賃收款額的可變租賃付款額在實際發生時計入當期損益。經營租賃發生變更的，公司自變更生效日起將其作為一項新租賃進行會計處理，與變更前租賃有關的預收或應收租賃收款額視為新租賃的收款額。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

(Continued)

(2) Accounting treatment of financing leases

At the commencement date of lease term, the Company recognises financing lease receivable for financing leases and derecognises the underlying assets. The Company initially measures financing lease receivable in the amount of net investment in the lease. Net investment in the lease is the sum of present value of unguaranteed residual value and the lease payments receivable at the commencement date of lease term, discounted at the interest rate implicit in the lease.

The Company calculates and recognises interest income in each period during the lease term, based on a constant periodic interest rate. The derecognition and impairment of financing lease receivable are accounted for in accordance with the note "III. (X) Financial instruments".

Variable lease payments not included in the measurement of the net investment in the lease are included in profit or loss in the period in which they are occurred.

When a financial lease is changed and the following conditions are simultaneously met, the Company accounts for the lease change as a separate lease:

- The change expands the scope of lease by adding the right to use one or more leased assets;
- The increased consideration and the individual price of the expanded part of the lease are equivalent to the amount adjusted for the contract.

三、重要會計政策及會計估計 (續)

(二十一) 租賃 (續)

2、本公司作為出租人 (續)

(2) 融資租賃會計處理

在租賃開始日，本公司對融資租賃確認應收融資租賃款，並終止確認融資租賃資產。本公司對應收融資租賃款進行初始計量時，將租賃投資淨額作為應收融資租賃款的入賬價值。租賃投資淨額為未擔保餘值和租賃期開始日尚未收到的租賃收款額按照租賃內含利率折現的現值之和。

本公司按照固定的周期性利率計算並確認租賃期內各個期間的利息收入。應收融資租賃款的終止確認和減值按照本附註「三、(十) 金融工具」進行會計處理。

未納入租賃投資淨額計量的可變租賃付款額在實際發生時計入當期損益。

融資租賃發生變更且同時符合下列條件的，本公司將該變更作為一項單獨租賃進行會計處理：

- 該變更通過增加一項或多項租賃資產的使用權而擴大了租賃範圍；
- 增加的對價與租賃範圍擴大部分的單獨價格按該合同情況調整後的金額相當。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

(Continued)

(2) Accounting treatment of financing leases (Continued)

Where a change in a financial lease is not accounted for as a separate lease, the Company deals with the lease after the change according to the following situations:

- In case where the lease would have been classified as an operating lease assuming the modification became effective at the commencement date of the lease, the Company accounts for it as a new lease from the effective date of the modification and the net investment in the lease prior to the effective date of the modification is taken as the carrying amount of the leased assets;
- In case where the lease would have been classified as a finance lease assuming the modification became effective at the commencement date of the lease, the Company conducts accounting treatment in accordance with the policy regarding the modification or renegotiation of contracts described in note "III. (X) Financial instruments".

三、重要會計政策及會計估計 (續)

(二十一) 租賃 (續)

2、本公司作為出租人 (續)

(2) 融資租賃會計處理 (續)

融資租賃的變更未作為一項單獨租賃進行會計處理的，本公司分別下列情形對變更後的租賃進行處理：

- 假如變更在租賃開始日生效，該租賃會被分類為經營租賃的，本公司自租賃變更生效日開始將其作為一項新租賃進行會計處理，並以租賃變更生效

玩礮髻簪 嘯越梧踞頤媛氨殀讐饰韻賜
該租賃會被分類為經營租賃

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXIX) Lease (Continued)

The Company determines whether the asset transfer in the sale and leaseback transaction is a sale in accordance with the principles described in notes "III. (XXV) Revenue".

(1) As a lessee

If the asset transfer in the sale and leaseback transaction is a sale, the Company, as a lessee, measures the right-of-use assets formed by the sale and leaseback based on the part of the book value of the original assets related to the use rights obtained from the leaseback, and recognise relevant gains or losses only for the right transferred to the lessor; if the transfer of assets in the sale and leaseback transaction is not a sale, the Company, as a lessee, continues to recognise the transferred assets and recognises a financial liability equal to the transfer income. For details of accounting treatment for financial liabilities, please see note "III. (X) Financial instruments".

(2) As a lessor

If the transfer of assets in the sale and leaseback transaction is a sale, the Company, as a lessor, accounts for asset purchase, and accounts for asset lease in accordance with policies in the aforementioned "2. The Company as a lessor"; if the transfer of assets in the sale and leaseback transaction is not a sale, the Company, as a lessor, does not recognise the transferred assets, but recognises a financial asset equal to the transfer income. For details of accounting treatment for financial assets, please see note "III. (X) Financial instruments".

三、重要會計政策及會計估計 (續)

(二) 租賃 (續)

3、售後租回交易

公司按照本附註「三、(二十五) 收入」所述原則評估確定售後租回交易中的資產轉讓是否屬於銷售。

(1) 作為承租人

售後租回交易中的資產轉讓屬於銷售的，公司作為承租人按原資產賬面價值中與租回獲得的使用權有關的部分，計量售後租回所形成的使用權資產，並僅就轉讓至出租人的權利確認相關利得或損失；售後租回交易中的資產轉讓不屬於銷售的，公司作為承租人繼續確認被轉讓資產，同時確認一項與轉讓收入等額的金融負債。金融負債的會計處理詳見本附註「三、(十) 金融工具」。

(2) 作為出租人

售後租回交易中的資產轉讓屬於銷售的，公司作為出租人對資產購買進行會計處理，並根據前述「2、本公司作為出租人」的政策對資產出租進行會計處理；售後租回交易中的資產轉讓不屬於銷售的，公司作為出租人不確認被轉讓資產，但確認一項與轉讓收入等額的金融資產。金融資產的會計處理詳見本附註「三、(十) 金融工具」。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXX) Hedge Accounting

- (1) Fair value hedge is a hedge of the exposure to changes in fair value of a recognised asset or liability or an unrecognised firm commitment (except foreign exchange risk).
- (2) Cash flow hedge is a hedge of the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction, or a foreign currency risk in an unrecognised firm commitment.
- (3) Hedge of a net investment in a foreign operation is a hedge of the exposure to foreign exchange risk associated with a net investment in a foreign operation. Net investment in a foreign operation is the share of interest in the net asset of the foreign operation.

At the inception of a hedge relationship, the Group formally designates the hedge relationship and documents the hedge relationship, the risk management objective and its strategy for undertaking the hedge. The documentation includes identification of the nature and quantity of the hedging instrument, the nature and quantity of the hedged item, the nature of the risk being hedged, the type of hedging and how the Group will assess the hedging instrument's effectiveness. Hedging instrument's effectiveness means the degree of the change of fair value and cash flow of the hedging instrument in offsetting

1.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXX) Hedge Accounting (Continued)

(Continued)

(1) Fair value hedges (Continued)

If the hedged item is derecognised, the unamortised fair value is recognised immediately in the current profit or loss.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in the current profit or loss. The changes in the fair value of the hedging instrument are also recognised in the current profit or loss.

(2) Cash flow hedges

The effective portion of the gain or loss on the hedging instrument is recognised directly as other comprehensive income, while the ineffective portion is recognised immediately in the current profit or loss.

Amounts taken to other comprehensive income are transferred to the current profit or loss when the hedged transaction affects the current profit or loss, such as when hedged financial income or financial expense is recognised or when a forecast sale occurs. Where the hedged item is the cost of a non-financial asset or non-financial liability, the amounts taken to other comprehensive income are transferred to the initial carrying amount of the non-financial asset or non-financial liability (or originally recognised in other comprehensive income, and transferred in the same period as the profit and loss is affected by the non-financial assets and non-financial liability, the amounts shall be included in the current profit or loss).

三、重要會計政策及會計估計 (續)

(三) 套期會計 (續)

3、套期會計處理方法 (續)

(1) 公允價值套期 (續)

如果被套期項目終止確認，則將未攤銷的公允價值確認為當期損益。

被套期項目為尚未確認的確定承諾的，該確定承諾的公允價值因被套期風險引起的累計公允價值變動確認為一項資產或負債，相關的利得或損失計入當期損益。套期工具的公允價值變動亦計入當期損益。

(2) 現金流量套期

套期工具利得或損失中屬於有效套期的部分，直接確認為其他綜合收益，屬於無效套期的部分，計入當期損益。

如果被套期交易影響當期損益的，如當被套期財務收入或財務費用被確認或預期銷售發生時，則將其他綜合收益中確認的金額轉入當期損益。如果被套期項目是一項非金融資產或非金融負債的成本，則原在其他綜合收益中確認的金額轉出，計入該非金融資產或非金融負債的初始確認金額（或則原在其他綜合收益中確認的，在該非金融資產或非金融負債影響損益的相同期間轉出，計入當期損益）。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXX) Hedge Accounting (Continued)

(Continued)

(2) Cash flow hedges (Continued)

If the forecast transaction or firm commitment is no longer expected to occur, the amounts previously recognised in other comprehensive income are transferred to the current profit or loss. If the hedging instrument expires or is sold, terminated or replaced, the amounts previously recognised in other comprehensive income are transferred to the current profit or loss. If the hedging instrument is replaced with another instrument, the amounts previously recognised in other comprehensive income are transferred to the current profit or loss.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXXI) Repurchase the shares of the Company

Shares repurchased by the Company for employee equity incentive purposes is handled as follows:

When shares are repurchased, they should be treated as treasury shares in accordance with the full expense of the repurchased shares and be registered for record purposes.

At each balance sheet date during the vesting period, the Company recognises the services received as related costs or expenses, with a corresponding increase in capital reserve (other capital reserves), at an amount equal to the fair value of the equity instruments at the grant date.

When the employee exercises the rights to repurchase shares of the Company, the Company writes off the cost of treasury shares delivered to the employee upon receipt of consideration and the cumulative amount from capital reserve (other capital reserves) during the vesting period, while its difference is adjusted to capital reserve (share premium).

三、重要會計政策及會計估計 (續)

(三十一) 回購本公司股份

本公司回購股份用於員工股權激勵，具體處理方法如下：

回購股份時，應當按照回購股份的全部支出作為庫存股處理，同時進行備查登記。

在等待期內每個資產負債表日，按照權益工具在授予日的公允價值，將取得的職工服務計入成本費用，同時增加資本公積（其他資本公積）。

職工行權時，公司應於職工行權購買本公司股份收到價款時，轉銷交付職工的庫存股成本和等待期內資本公積（其他資本公積）累計金額，同時，按照其差額調整資本公積（股本溢價）。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXXII) Debt restructuring

The Company derecognises the debt receivable upon the termination of the contractual right to receive cash flows from the debt. When a debt is settled by an asset or conversion into an equity instrument in a debt restructuring, the Company recognises relevant asset when the definition and recognition criteria for the asset are satisfied.

When a debt is settled by assets in a debt restructuring, on initial recognition, the non-financial assets received are measured at cost. The cost of inventories includes the fair value of the debt receivable and any directly attributable expenditure, including taxes, transportation costs, handling costs, insurance and other costs, for bringing the assets to the current position and condition. The cost of investment in associates or joint ventures includes the fair value of the debt receivable and any directly attributable taxes and other costs of the investment. The cost of investment properties includes the fair value of the debt receivable and any directly attributable taxes and other costs of the investment properties. The cost of fixed assets includes the fair value of the debt receivable and any directly attributable expenditure, including taxes, transportation costs, handling costs, installation costs, professional service costs and other costs, for bringing the assets to working condition for intended use. The cost of biological assets includes the fair value of the debt receivable and any directly attributable taxes, transportation costs, insurance and other costs of the assets. The cost of intangible assets includes the fair value of the debt receivable and any directly attributable taxes and other costs, for bringing the assets to working condition for intended use. When a debt settled by conversion into an equity instrument in a debt restructuring causes the creditor to convert the debt receivable to an equity investment of joint ventures or associates, the Company shall measure the initial investment cost based on the sum of the fair value of debt receivable, and any directly attributable taxes and other costs of the asset. The difference between the fair value and the carrying amount of the debt receivable is recognised in profit or loss for the current period.

三、重要會計政策及會計估計 (續)

(三十二) 債務重組

1、本公司作為債權人

本公司在收取債權現金流量的合同權力終止時終止確認債權。以資產清償債務或者將債務轉為權益工具方式進行債務重組的，本公司在相關資產符合其定義和確認條件時予以確認。

以資產清償債務方式進行債務重組的，本公司初始確認受讓的非金融資產時，

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXXII) Debt restructuring (Continued)

(Continued)

When a debt restructuring involves the modification of other terms of a debt, the Company recognises and measures the restructured debt receivable in accordance with “III. (X) Financial Instruments”.

When a debt is settled by multiple assets or combination of various methods in a debt restructuring, the Company firstly recognises and measures the financial assets received and restructured debt receivable in accordance with “III. (X) Financial Instruments”, and then allocates the net value, which is the fair value of the debt receivable deducted by the recognised total carrying amount of financial assets received and restructured debt receivable, to the costs of non-financial assets received based on their relative fair value, and the cost of each asset is determined separately based on the aforementioned method. The difference between the fair value and the carrying amount of the debt receivable is recognised in profit or loss for the current period.

The Company derecognises debts when its current obligation to the debts is discharged.

In the case of the debt restructuring by way of payment with assets, the Company derecognises the debts when the relevant assets and the settled debts meet the derecognition conditions, and the difference between the carrying value of the settled debts and the carrying value of the transferred assets shall be charged to current profit or loss.

In the case of the debt restructuring by converting debts into equity instruments, the Company derecognises the debts when the settled debts meet the derecognition conditions. The Company initially recognises the equity instruments at their fair value. If their fair value cannot be measured reliably, the measurement shall be made at the fair value of the settled debts. The difference between the carrying value of the settled debts and the amount recognised for the equity instruments shall be charged to current profit or loss.

三、重要會計政策及會計估計 (續)

(三) 債務重組 (續)

1、本公司作為債權人 (續)

採用修改其他條款方式進行債務重組的，本公司按照本附註「三、(十) 金融工具」確認和計量重組債權。

以多項資產清償債務或者組合方式進行債務重組的，本公司首先按照本附註「三、(十) 金融工具」確認和計量受讓的金融資產和重組債權，然後按照受讓的金融資產以外的各項資產的公允價值比例，對放棄債權的公允價值扣除受讓金融資產和重組債權確認金額後的淨額進行分配，並以此為基礎按照前述方法分別確定各項資產的成本。放棄債權的公允價值與賬面價值之間的差額，應當計入當期損益。

2、本公司作為債務人

本公司在債務的現時義務解除時終止確認債務。

以資產清償債務方式進行債務重組的，本公司在相關資產和所清償債務符合終止確認條件時予以終止確認，所清償債務賬面價值與轉讓資產賬面價值之間的差額計入當期損益。

將債務轉為權益工具方式進行債務重組的，本公司在所清償債務符合終止確認條件時予以終止確認。本公司初始確認權益工具時按照權益工具的公允價值計量，權益工具的公允價值不能可靠計量的，按照所清償債務的公允價值計量。所清償債務賬面價值與權益工具確認金額之間的差額，應當計入當期損益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXXII) Debt restructuring (Continued)

(Continued)

In the case of the debt restructuring by modifying other terms, the Company recognises and measures the restructured debts in accordance with “III. (X) Financial Instruments” in the notes.

In the case of the debt restructuring by way of payment with multiple assets or by combined means, the Company recognises and measures the equity instruments and restructured debts under the aforementioned method, and the difference between the carrying value of the settled debts and the sum of the carrying value of the transferred assets and the amount recognised for the equity instruments and restructured debts shall be charged to current profit or loss.

(XXXIII) Critical accounting estimates and judgments

The Company continuously evaluates estimates and judgments based on historical experience and other factors, including reasonable projections of future events under relevant circumstances. The Company makes estimates and assumptions about the future. Accounting estimates under judgments are seldom equal the actual results. The risks of making estimates and assumptions that could result in a material adjustment to the carrying amounts of assets and liabilities within the next accounting year are discussed as follows.

The net realisable value of inventory is the estimated selling price of inventory in the ordinary course of activities, less the estimated costs to be incurred at completion, estimated selling expenses and related taxes. These estimates are based on current market conditions and historical experience in selling products of a similar nature. In severe industry cycles, inventories may change significantly due to the actions of competitors. Management will re-estimate at the reporting date. The carrying amounts of the Company's inventories are disclosed in Note V.(VI) to the financial statements.

三、重要會計政策及會計估計 (續)

(三二) 債務重組 (續)

2、本公司作為債務人 (續)

採用修改其他條款方式進行債務重組的，本公司按照本附註「三、(十) 金融工具」確認和計量重組債務。

以多項資產清償債務或者組合方式進行債務重組的，本公司按照前述方法確認和計量權益工具和重組債務，所清償債務的賬面價值與轉讓資產的賬面價值以及權益工具和重組債務的確認金額之和的差額，計入當期損益。

(三三) 主要會計估計及判斷

本公司根據過往經驗及其他因素 (包括在有關情況下對未來事件合理的預測) 持續對估計及判斷作出評估。本公司對未來作出估計和假設。所判斷的會計估計很少會與其實際結果相同。有關作出的估計及假設而導致下一個會計年度內就資產及負債賬面值作重大調整的風險討論如下。

(1) 存貨的可變現淨值低於存貨的

存貨的可變現淨值，是指在日常活動中，存貨的估計售價減去至完工時估計將要發生的成本、估計的銷售費用以及相關稅費後的金額。這些估計是按現行市場狀況及銷售類似性質產品的過往經驗而作出。在嚴重的行業周期中，存貨會因競爭對手的舉動而大幅變動。管理層將於報告日期重新估計。本公司存貨的賬面值披露於財務報表附註五、(六)。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXXIII) Critical accounting estimates and judgments (Continued)

The Company assesses whether there are any indicators of impairment for all non-financial assets (including investment in associates and the right-of-use assets) at the end of each reporting period. For intangible assets with indefinite useful lives, the impairment test is conducted at the end of each year or when there are indicators of impairment. Other non-financial assets are tested for impairment when there are indicators of impairment that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and the present value of the future cash flows expected to be derived from the asset. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When calculating the present value of the future cash flows expected to be derived from the asset, the management shall estimate the future cash flows expected to be derived from the asset or the group of assets, and select appropriate discount rate in calculation of the present value of cash flows.

The management of the Group recognises the fair value less sales cost of biological assets at the end of the reporting period with reference to market pricing, species, growing environment, costs incurred and professional valuation. The Directors of the Company worked closely with qualified external valuers to select the appropriate valuation techniques and inputs for the model. The decision involves the application of significant judgments. If actual results differ from management's estimates, the relevant differences from the original estimates will affect the fair value changes in the current and future periods. Details of the carrying amounts and fair value measurements of the Company's biological assets are disclosed in Note V.(XI) to the financial statements.

三、重要會計政策及會計估計 (續)

(三三) 主要會計估計及判斷 (續)

(2) 非金融資產減值 (存貨、生物資產、商譽除外)

本公司於各報告期末評估所有非金融資產 (包括對聯營公司的投資及使用權資產) 是否存在減值跡象。使用壽命不確定的無形資產每年末以及出現減值跡象的其他時間進行減值測試。其他非金融資產於減值跡象顯示資產的賬面價值可能無法收回時進行減值測試。當一項資產的賬面價值超過其可收回金額 (公允價值減去處置費用後的淨額與資產預計未來現金流量的現值兩者之間的較高者) 時則存在減值。公允價值減去處置費用是根據來自類似資產或可觀察市價減出售資產之增量成本的公平交易的有約束力銷售交易的可用數據計算。當計算使用資產預計未來現金流量的現值時，管理層須估計資產或資產組產生的預期未來現金流量，並選用合適的貼現率計算現金流量的現值。

(3) 生物資產的公允價值計量

本集團管理層經參考市場定價、品種、生長環境、已產生成本及專業估值，於報告期末確認生物資產公允價值減銷售成本。本公司董事與合格外聘評估師緊密合作，為該模式選擇適當的估值技術及輸入值。該決定涉及重大判斷的應用。若實際結果與管理層所作估計存在差異，與原有估計的有關差額將影響本期及未來期間的公允價值變動。有關本公司生物資產的賬面值及公允價值計量詳情披露於財務報表附註五、(十一)。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

(XXXIII) Critical accounting estimates and judgments (Continued)

The Company is subject to various taxes in the PRC. Meanwhile, the Company enjoys various tax benefits in the PRC. For example, the Company is exempted from enterprise income tax for its operations engaging in primary processing for agricultural products and animal-husbandry and poultry feeding, and is exempted from value-added tax on its revenue from the sales of its own agricultural products. There are various transactions and calculations in the ordinary course of business that result in uncertainties as to the ultimate taxable income. The Company recognises the related tax based on best estimates. If the tax outcome of the matter differs from the initial recorded amount, such difference will affect the current profit or loss. In addition, the realisation of income tax and value-added taxes is dependent on the Company's capability to generate sufficient taxable income in the future. The aforesaid estimates, income tax rates and future profitability will result in adjustments to the value of tax assets and liabilities.

(XXXIV) Changes in significant accounting policies and estimates

Implementation of the provisions of the Accounting Standards for Business Enterprises Interpretation No. 16, which stipulates "the accounting treatment of deferred income tax related to assets and liabilities arising from a single transaction is not applicable to the initial recognition exemption".

三、重要會計政策及會計估計 (續)

(三三) 主要會計估計及判斷 (續)

(4) 所得稅及增值稅

本公司在國內應繳納多種稅項。同時，本公司在中國享有多種稅收優惠，例如，本公司涉及的農產品初加工以及畜牧及家禽飼養業務免徵企業所得稅，出售自產農產品的收入免徵增值稅。在日常業務過程中存在多項交易及計算方式，導致不能準確確定最終應納稅所得額。本公司根據最佳估計確認相關稅項，若該事項的最終結果與初始記錄金額存在差異，則有關差額將影響當期損益。此外，所得稅及增值稅的變現取決於本公司日後是否具有產生足夠應納稅收入的能力。上述估計事項、所得稅稅率以及未來盈利能力將導致對稅項資產及負債價值作出調整。

(三三) 重要會計政策和會計估計的變更

1、重要會計政策變更

執行《企業會計準則解釋第16號》「關於單項交易產生的資產和負債相關的遞延所得稅不適用初始確認豁免的會計處理」的規定。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(XXXIV) Changes in significant accounting policies and estimates (Continued)

(三十四) 重要會計政策和會計估計的變更 (續)

(Continued)

1、重要會計政策變更 (續)

For a single transaction that occurs between the beginning of the earliest period for the presentation of the financial statements to which the provisions are first applied and the date of implementation, and for the lease liabilities and right-of-use assets recognised as a result of the single transaction to which the provisions are applied at the beginning of the earliest period for the presentation of the financial statements, as well as for the provisions for retirement obligations recognised and such assets involved, if taxable temporary differences and deductible temporary differences arise, the enterprise shall make adjustment in accordance with the provisions.

對於在首次施行該規定的財務報表列報最早期間的期初至施行日之間發生的適用該規定的單項交易，以及財務報表列報最早期間的期初因適用該規定的單項交易而確認的租賃負債和使用權資產，以及確認的棄置義務相關預計負債和對應的相關資產，產生應納稅暫時性差異和可抵扣暫時性差異的，企業應當按照該規定進行調整。

The Company has implemented the provisions from 1 January 2023, and the main impacts of the implementation are as follows:

本公司自2023年1月1日起執行該規定，執行該規定的主要影響如下：

Content and cause of change in the accounting policies	Item affected	Impact on the balance as at	
		1 January 2022	
		對2022年1月1日餘額的影響金額	
會計政策變更的內容和原因	受影響的報表項目	Consolidation	The Company
		合併	母公司
Deferred income tax arising from the recognition of tax differences on new leasing standards 確認新租賃準則稅會差異導致的遞延所得稅	Deferred income tax assets		
	遞延所得稅資產	1,724,694.38	1,412,670.12
	Deferred income tax liabilities		
	遞延所得稅負債	188,810.73	
	Undistributed profits		
	未分配利潤	1,535,883.65	1,412,670.12

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

III. SIGNIFICANT ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES (Continued)

三、重要會計政策及會計估計 (續)

(XXXIV) Changes in significant accounting policies and estimates (Continued)

(三十四) 重要會計政策和會計估計的變更 (續)

(Continued)

1、重要會計政策變更 (續)

		Consolidation 合併		The Company 母公司	
Content and cause of change in the accounting policies 會計政策變更的內容 和原因	Item affected 受影響的報表項目	31 December 2023/Year 2023 2023.12.31/ 2023年度	31 December 2022/Year 2022 2022.12.31/ 2022年度	31 December 2023/Year 2023 2023.12.31/ 2023年度	31 December 2022/Year 2022 2022.12.31/ 2022年度
Deferred income tax arising from the recognition of tax differences on new leasing standards 確認新租賃準則稅會 差異導致的遞延所 得稅	Deferred income tax assets 遞延所得稅資產 Deferred income tax liabilities 遞延所得稅負債 Undistributed profits 未分配利潤 Income tax expenses 所得稅費用 Net profit attributable to the shareholders of the Company 歸屬於母公司股東的 淨利潤	2,249,599.25 196,941.01 2,052,658.24 -481,604.66 481,604.66	1,785,819.21 214,765.64 1,571,053.57 -35,169.93 35,169.93	2,140,444.57 2,140,444.57 -526,010.52 526,010.52	1,614,434.04 1,614,434.04 -201,763.92 201,763.92

2、重要會計估計變更

During the reporting period, there was no change in the Company's major accounting policies.

本報告期公司重要會計估計未發生變更。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

IV. TAXATION

四、稅項

(I) Main taxes and tax rates		(一) 主要稅種和稅率
Tax types 稅種	Tax basis 計稅依據	Tax rate 稅率
Value-added tax 增值稅	The value-added tax payable is the difference between output tax (calculated based on the revenue from sales of goods and taxable service income under the tax laws) and net of the input tax that is allowed to be deducted in the current period 按稅法規定計算的銷售貨物和應稅勞務收入為基礎計算銷項稅額，在扣除當期允許抵扣的進項稅額後，差額部分為應交增值稅	13%、9%、6%
City maintenance and construction tax 城市維護建設稅	Value-added tax actually paid 按實際繳納的增值稅計繳	5%
Education surcharge 教育費附加	Value-added tax actually paid 按實際繳納的增值稅計繳	3%
Local education surcharge 地方教育費附加	Value-added tax actually paid 按實際繳納的增值稅計繳	2%
Enterprise income tax 企業所得稅	Taxable income 按應納稅所得額計繳	25%
Resource tax 資源稅	Amount of water resources used 按水資源使用量計繳	RMB1.5/ton, RMB2/ton, RMB6/ton 1.5元／噸、2元／噸、6元／噸
Property tax 房產稅	1.2% of the remaining value after the original property value less 30% 按房產原值一次減除30%後餘值的1.2%計繳	1.2%
Land use tax 土地使用稅	Actual land area 實際土地面積計繳	RMB4/m ² 4元／平米
Different enterprise income tax rates applicable to different taxpayers are disclosed as below		存在不同企業所得稅稅率納稅主體的，披露情況說明
Taxpayer 納稅主體名稱	Income tax rate 所得稅稅率	
Fengxiang Foods (Japan) Co., Ltd. 鳳祥食品株式會社	Tax rate of 15% applicable to the current period 本期適用稅率15%	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

IV. TAXATION (Continued)

(II) Tax preference

The Company and Shandong Fengxiang Industrial Co., Ltd., a subsidiary of the Company, are entitled to the preferential tax policy of “exemption from enterprise income tax for agriculture, forestry, husbandry and fishery projects” from 1 July 2012;

The Company is entitled to the preferential tax policy of “VAT exemption for agricultural producers on the sale of self-produced agricultural products” from 1 August 2012;

The Company is entitled to the preferential tax policy of “VAT exemption for feed products” from 1 January 2015;

The Company is entitled to the preferential tax policy of “exemption from urban land use tax for land directly used for production in agriculture, forestry, husbandry and fishery” from 1 December 2010;

The Company, Shandong iShape Food Technology Co., Ltd.* (山東優形食品科技有限公司) and Shandong Fengxiang Food Development Co., Ltd., subsidiaries of the Company, are entitled to the preferential tax policy of “exemption from VAT on free lending of funds between units within an enterprise group (including enterprise groups)” from 1 February 2019 to 31 December 2023;

Shandong Fengxiang Industrial Co., Ltd. and Shandong Fengxiang Food Development Co., Ltd., subsidiaries of the Company, are entitled to the preferential tax policy of “VAT exemption for fresh meat and egg products in circulation” from 1 August 2014;

Shandong Fengxiang Food Development Co., Ltd., a subsidiary of the Company, is entitled to the preferential tax policy of “VAT exemption for vegetables in circulation” from 1 July 2016.

四、稅項(續)

(二) 稅收優惠

本公司及子公司山東鳳祥實業有限公司於2012年7月1日起享受「農、林、牧、漁項目免徵企業所得稅」稅收優惠政策；

本公司於2012年8月1日起享受「農業生產者銷售自產農產品免徵增值稅」稅收優惠政策；

本公司於2015年1月1日起享受「飼料產品免徵增值稅」稅收優惠政策；

本公司於2010年12月1日起享受「直接用於農、林、牧、漁的生產用地免徵城鎮土地使用稅」稅收優惠政策；

本公司及子公司山東優形食品科技有限公司、山東鳳祥食品發展有限公司於2019年2月1日至2023年12月31日期間享受「企業集團內單位(含企業集團)之間的資金無償借貸行為，免徵增值稅」稅收優惠政策；

子公司山東鳳祥實業有限公司、山東鳳祥食品發展有限公司於2014年8月1日起享受「鮮活肉蛋產品流通環節免徵增值稅」稅收優惠政策；

子公司山東鳳祥食品發展有限公司於2016年7月1日起享受「蔬菜流通環節免徵增值稅」稅收優惠政策。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

五、合併財務報表項目註釋

(一) 貨幣資金

1、貨幣資金列示

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Cash on hand	庫存現金	18,414.82	14,737.46
Digital currencies	數字貨幣		
Bank deposits	銀行存款	188,670,092.47	281,264,380.50
Other monetary funds	其他貨幣資金	9,814,233.14	50,876,864.04
Amounts deposited in the finance company	存放財務公司款項	808,234,759.31	808,234,759.31
Sub-total	小計	1,006,737,499.74	1,140,390,741.31
Less: Credit impairment loss provision	減：信用減值損失準備	808,234,759.31	808,234,759.31
Total	合計	198,502,740.43	332,155,982.00
Including: Aggregate amounts deposited overseas	其中：存放在境外的 款項總額	7,234,240.69	21,818.53
Funds that are held abroad subject to restriction of fund repatriation	存放在境外且資金匯回受到 限制的款項		

其他說明：截止2023年12月31日，本公司存放於新鳳祥財務公司的存款人民幣808,234,759.31元(2022年12月31日：808,234,759.31元)。全部列示於存放財務公司款項。2022年，本公司基於取得的信息對新鳳祥財務公司存款計提「信用減值損失—貨幣資金」808,234,759.31元。於2023年12月31日，本公司確定的對新鳳祥財務公司存款計提「信用減值損失—貨幣資金」808,234,759.31元。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(II) Financial assets held for trading

(二) 交易性金融資產

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Financial assets at fair value through current profit or loss	以公允價值計量且其變動計入當 期損益的金融資產	293,000.00	
Including: Investment in debt instruments	其中：債務工具投資		
Investment in equity instruments	權益工具投資		
Derivative financial assets	衍生金融資產	293,000.00	
Others	其他		
Financial assets designated at fair value through current profit or loss	指定為以公允價值計量且其變動 計入當期損益的金融資產		
Including: Investment in debt instruments	其中：債務工具投資		
Others	其他		
Total	合計	293,000.00	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(III) Trade receivable

(三) 應收賬款

1、應收賬款按發票日期計算的賬齡披露

Aging	賬齡	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Less than 1 year	1年以內	268,841,919.92	198,520,927.23
Including: Less than 1 month	其中：1個月以內	239,507,564.29	192,640,081.74
1 to 3 months	1-3個月	29,304,961.47	2,782,489.11
3 months to 1 year	3個月-1年	29,394.16	3,098,356.38
1 to 2 years	1至2年	13,728,745.98	
2 to 3 years	2至3年		
3 to 4 years	3至4年		2,525,868.95
4 to 5 years	4至5年	2,254,727.41	
Over 5 years	5年以上		
Subtotal	小計	284,825,393.31	201,046,796.18
Less: bad debt provision	減：壞賬準備	12,159,067.61	6,069,387.00
Total	合計	272,666,325.70	194,977,409.18

Note: The sales settlement methods between the Company and its customers are mainly cash sales and credit sales. The credit period generally ranges from 30 to 60 days. The Company implements strict control measures over outstanding receivables, and the overdue amounts are regularly reviewed by the management. Credit period risks are managed in accordance with customers' credit. The Company does not require customers to provide any collateral or other guarantee measures. Trade receivables are not interest-bearing.

註：本公司與客戶間銷售結算方式主要為現銷和賒銷。賒銷賬期一般介於30至60天。本公司對尚未收回的應收款項執行嚴格的控制措施，並由管理層對逾期款項定期審核。信用賬期風險按照客戶信用進行管理。本公司並未要求客戶提供任何抵押品或其他保證措施。應收賬款並不計息。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) 五、合併財務報表項目註釋 (續)

(III) Trade receivable (Continued) (三) 應收賬款 (續)

2、應收賬款按壞賬計提方法分類披露

Category	類別	Balance at the end of the period					Balance at the end of last year				
		Book balance		Bad debt provision		Book value	Bad debt provision		Book balance		Book value
		賬面餘額		壞賬準備			壞賬準備		賬面餘額		
		Amount	Proportion (%)	Amount	Provision percentage (%)		Amount	Proportion (%)	Amount	Provision percentage (%)	
		金額	比例 (%)	金額	計提比例 (%)	賬面價值	金額	比例 (%)	金額	計提比例 (%)	賬面價值
Bad debt provision made on an individual basis	按單項計提壞賬準備	5,350,547.51	1.88	5,350,547.51	100.00		5,686,369.05	2.83	5,067,205.03	89.11	619,164.02
Including:	其中：										
Bad debt provision made on an individual basis with significant amount	單獨計提壞賬且金額重大	5,350,547.51	1.88	5,350,547.51	100.00		5,621,689.05	2.80	5,002,525.03	88.99	619,164.02
Bad debt provision made on an individual basis with insignificant amount	單獨金額不重大但單獨計提壞賬						64,680.00	0.03	64,680.00	100.00	
Bad debt provision made on a collective basis based on credit risk characteristics	按信用風險特徵組合計提壞賬準備	279,474,845.80	98.12	6,808,520.10	2.44	272,666,325.70	195,360,427.13	97.17	1,002,181.97	0.51	194,358,245.16
Including:	其中：										
Aging analysis group	賬齡分析組合	279,474,845.80	98.12	6,808,520.10	2.44	272,666,325.70	195,360,427.13	97.17	1,002,181.97	0.51	194,358,245.16
Total	合計	284,825,393.31	100.00	12,159,067.61		272,666,325.70	201,046,796.18	100.00	6,069,387.00		194,977,409.18

Bad debt provision for trade receivable made on an individual basis with significant amount: 重要的按單項計提壞賬準備的應收賬款：

Name	名稱	Balance at the end of the period				Balance at the end of last year	
		Book balance		Bad debt provision		Book balance	
		賬面餘額		壞賬準備		賬面餘額	
				Provision percentage (%)	Basis for provision		Bad debt provision
				計提比例(%)	計提依據		壞賬準備
Company 1	單位1	2,254,727.41	2,254,727.41	100.00	Not expected to be settled 預計無法得到清償	2,525,868.95	2,525,868.95
Company 2	單位2	3,095,820.10	3,095,820.10	100.00	Not expected to be settled 預計無法得到清償	3,095,820.10	2,476,656.08
Total	合計	5,350,547.51	5,350,547.51			5,621,689.05	5,002,525.03

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋（續）

(III) Trade receivable (Continued)

(三) 應收賬款（續）

(Continued)

2、應收賬款按壞賬計提方法分類披露（續）

Bad debt provision made on a collective basis based on credit risk characteristics:

按信用風險特徵組合計提壞賬準備：

Group provision items: aging analysis group

組合計提項目：賬齡分析組合

		Balance at the end of the period 期末餘額		
Name	名稱	Trade receivable 應收賬款	Bad debt provision 壞賬準備	Provision percentage (%) 計提比例(%)
Less than 1 month	1個月以內	239,507,564.29	1,197,537.84	0.50
1 to 3 months	1-3個月	29,304,961.47	293,049.61	1.00
3 months to 1 year	3個月-1年	29,394.16	1,469.71	5.00
Over 1 year	1年以上	10,632,925.88	5,316,462.94	50.00
Total	合計	279,474,845.80	6,808,520.10	

3、本期計提、轉回或收回的壞賬準備情況

		Changes in amount for the current period 本期變動金額					Balance at the end of the period 期末餘額
Category	類別	Balance at the end of last year 上年年末餘額	Provision 計提	Recovered or reversed 收回或轉回	Resold or written off 轉銷或核銷	Other changes 其他變動	
Group provision made on an individual basis	單項計提組合	5,067,205.03	619,164.02	-335,821.54			5,350,547.51
Aging analysis group	賬齡分析組合	1,002,181.97	6,755,355.47		-949,017.34		6,808,520.10
Total	合計	6,069,387.00	7,374,519.49	-335,821.54	-949,017.34		12,159,067.61

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(IV) Prepayments

(四) 預付款項

1. 預付帳款帳齡列示：

Aging	賬齡	Balance at the end of the period		Balance at the end of last year	
		Amount	Proportion (%)	Amount	Proportion (%)
		金額	比例(%)	金額	比例(%)
Less than 1 year	1年以內	28,596,922.07	98.36	45,755,986.99	99.38
1 to 2 years	1至2年	476,429.36	1.64	284,897.23	0.62
2 to 3 years	2至3年				
Over 3 years	3年以上				
Total	合計	29,073,351.43	100.00	46,040,884.22	100.00

(V) Other receivable

(五) 其他應收款

Items	項目	Balance at the end of the period	Balance at the end of last year
		期末餘額	上年年末餘額
Interest receivable	應收利息		
Dividend receivable	應收股利		
Other receivable	其他應收款項	11,203,717.24	14,832,112.57
Total	合計	11,203,717.24	14,832,112.57

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(V) Other receivable (Continued)

(五) 其他應收款(續)

1、其他應收款項

(1) Disclosure by aging

(1) 按賬齡披露

Aging	賬齡	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Less than 1 year	1年以內	8,413,135.44	5,428,039.51
1 to 2 years	1至2年	199,500.45	7,612,006.69
2 to 3 years	2至3年	187,547.94	177,499.06
3 to 4 years	3至4年	124,999.06	153,200.00
4 to 5 years	4至5年	153,200.00	390,137.51
Over 5 years	5年以上	2,977,816.78	2,587,679.27
Subtotal	小計	12,056,199.67	16,348,562.04
Less: bad debt provision	減：壞賬準備	852,482.43	1,516,449.47
Total	合計	11,203,717.24	14,832,112.57

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(V) Other receivable (Continued)

(Continued)

(2)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(V) Other receivable (Continued)

(五) 其他應收款(續)

(Continued)

1、其他應收款項(續)

(2) Disclosure by bad debt provision method (Continued)

(2) 按壞賬計提方法分類披露(續)

Bad debt provision made on a collective basis based on credit risk characteristics:

按信用風險特徵組合計提壞賬準備：

Group provision items: aging analysis group

組合計提項目：賬齡分析組合

		Balance at the end of the period		
		期末餘額		
		Other receivables	Bad debt provision	Provision percentage
Name	名稱	其他應收款項	壞賬準備	(%) 計提比例(%)
Less than 1 year	1年以內	8,413,135.44	126,197.02	1.50
1 to 2 years	1至2年	169,500.45	16,950.05	10.00
2 to 3 years	2至3年	187,547.94	28,132.19	15.00
3 to 4 years	3-4年	124,999.06	24,999.81	20.00
4 to 5 years	4-5年	153,200.00	30,640.00	20.00
Over 5 years	5年以上	2,977,816.78	595,563.36	20.00
Total	合計	12,026,199.67	822,482.43	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋 (續)

(V) Other receivable (Continued)

(五) 其他應收款 (續)

(Continued)

1、其他應收款項 (續)

(3) Provision for bad debts

(3) 壞賬準備計提情況

		Phase 1 第一階段	Phase 2 第二階段	Phase 3 第三階段	
		Expected credit losses in the next 12 months	Lifetime expected credit losses (no credit impairment)	Lifetime expected credit losses (credit impairment has occurred)	Total
Provision for bad debts	壞賬準備	未來12個月 預期信用損失	整個存續期預期 信用損失 (未發生信用減值)	整個存續期預期 信用損失 (已發生信用減值)	合計
Balance at the end of last year	上年年末餘額	1,492,449.47		24,000.00	1,516,449.47
Balance at the end of last year at the current period	上年年末餘額在本期	1,492,449.47		24,000.00	1,516,449.47
— Transfer to phase 2	— 轉入第二階段				
— Transfer to phase 3	— 轉入第三階段				
— Reverse to phase 2	— 轉回第二階段				
— Reverse to phase 1	— 轉回第一階段				
Provision for the current period	本期計提	156,231.92		6,000.00	162,231.92
Reversal at the current period	本期轉回				
Resell at the current period	本期轉銷	-826,198.96			-826,198.96
Written off at the current period	本期核銷				
Other changes	其他變動				
Balance at the end of the period	期末餘額	822,482.43		30,000.00	852,482.43

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋 (續)

(V) Other receivable (Continued)

(五) 其他應收款 (續)

(Continued)

1、其他應收款項 (續)

(3) Provision for bad debts (Continued)

(3) 壞賬準備計提情況 (續)

The movements of the book balance for other receivables are as follows:

其他應收款項賬面餘額變動如下：

		Phase 1	Phase 2	Phase 3	Total
		第一階段	第二階段	第三階段	
		Expected credit losses in the next 12 months	Lifetime expected credit losses (no credit impairment)	Lifetime expected credit losses (credit impairment has occurred)	
		未來12個月預期信用損失	整個存續期預期信用損失 (未發生信用減值)	整個存續期預期信用損失 (已發生信用減值)	合計
Book balance	賬面餘額				
Balance at the end of last year	上年年末餘額	16,318,562.04		30,000.00	16,348,562.04
Balance at the end of last year at the current period	上年年末餘額在本期	16,318,562.04		30,000.00	16,348,562.04
— Transfer to phase 2	— 轉入第二階段				
— Transfer to phase 3	— 轉入第三階段				
— Reverse to phase 2	— 轉回第二階段				
— Reverse to phase 1	— 轉回第一階段				
Addition for the current period	本期新增	8,413,135.44			8,413,135.44
Derecognised at the current period	本期終止確認	12,705,497.81			12,705,497.81
Other changes	其他變動				
Balance at the end of the period	期末餘額	12,026,199.67		30,000.00	12,056,199.67

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

五、合併財務報表項目註釋(續)

(五) 其他應收款 (續)

1、其他應收款項(續)

(4) 本期計提、轉回或收回的壞賬準備情況

(5) *Classification of receivables by nature*

(5) 按款項性質分類情況

Note: As at 31 December 2023, all government grants receivable by the Group have met the requirements of the grants policy and are expected to be recovered in 2024.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) 五、合併財務報表項目註釋(續)

(VI) Inventories (六) 存貨

1、存貨分類

Items	項目	Balance at the end of the period			Balance at the end of last year		
		期末餘額	Provision for Impairment of Inventory/ provision for impairment of	Book balance	上年年末餘額	Provision for Impairment of Inventory/ provision for impairment of	Book value
		賬面餘額	存貨跌價準備／合同履約成本減值準備	賬面價值	賬面餘額	存貨跌價準備／合同履約成本減值準備	賬面價值
Raw materials	原材料	130,403,648.92		130,403,648.92	172,431,395.50		172,431,395.50
Turnover materials	周轉材料	32,813,686.69		32,813,686.69	37,009,113.85		37,009,113.85
Inventory goods	庫存商品	545,233,135.73	5,011,958.87	540,221,176.86	490,914,798.44	3,936,921.91	486,977,876.53
Consumptive biological assets	消耗性生物資產	239,086,700.00		239,086,700.00	190,022,300.00		190,022,300.00
Finished goods	發出商品	4,818,983.52		4,818,983.52	11,005,889.95		11,005,889.95
Total	合計	952,356,154.26	5,011,958.87	947,344,195.99	901,383,497.74	3,936,921.91	897,446,575.83

Note: The Company's consumptive biological assets refer to broilers, chicks and hatchable eggs held by the Company. Consumptive biological assets are measured at fair value at the end of the year.

註：本公司消耗性生物資產指公司持有的肉雞、雛雞、可孵化雞蛋。消耗性生物資產於年末按公允價值計量。

2、存貨跌價準備及合同履約成本減值準備

Items	項目	Balance at the end of last year 上年年末餘額	Increase for the current period 本期增加金額		Decrease for the current period 本期減少金額		Balance at the end of the period 期末餘額
			Provision 計提	Others 其他	Reversed or resold 轉回或轉銷	Other 其他	
Raw materials	原材料						
Turnover materials	周轉材料						
Inventory goods	庫存商品	3,936,921.91	5,011,958.87		3,936,921.91		5,011,958.87
Consumptive biological assets	消耗性生物資產						
Finished goods	發出商品						
Total	合計	3,936,921.91	5,011,958.87		3,936,921.91		5,011,958.87

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)
五、合併財務報表項目註釋 (續)

(VII) Other current assets		(七) 其他流動資產									
		Balance at the end of the period		Balance at the end of last year							
Items	項目	期末餘額		上年年末餘額							
Input tax to be recognised	待確認進項稅	182,360.53		268,961.07							
Overpaid income tax	多繳所得稅			1,558,549.19							
Cost of return receivable	應收退貨成本	26,854.68		108,488.82							
Undisposed current assets	待處置流動資產			88,835.52							
Outstanding value-added tax credit	增值稅留抵稅額	60,285,187.77		73,082,816.69							
Total	合計	60,494,402.98		75,107,651.29							

(VIII) Long-term equity investments		(八) 長期股權投資											
		1、長期股權投資情況											
		Balance of impairment		Gains or losses on investments		Other comprehensive		Other		Declaration of cash		Closing	
		Balance at the end of last year	provisions at the end of last year	Additional investment	Reduction of investment	under the equity method	income adjustment	changes in interest	dividends or profits	Provision for impairment	Others	Balance at the end of the period	balance of provision
		上年年末餘額	減值準備上年年末餘額	追加投資	減少投資	權益法下確認的投資損益	其他綜合收益調整	其他權益變動	現金股利或利潤	計提減值準備	其他	期末餘額	減值準備期末餘額
Investees	被投資單位												
Associate	聯營企業												
Yanggu Xiangyu Biological Technology Co., Ltd.	陽谷祥雨生物科技有限公司	59,841,234.64				-5,231,499.28						54,609,735.36	
Sub-total	小計	59,841,234.64				-5,231,499.28						54,609,735.36	
Total	合計	59,841,234.64				-5,231,499.28						54,609,735.36	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(VIII) Long-term equity investments (Continued)

(Continued)

Additional information:

During the period, for the impairment test of long-term equity investments, the “Asset valuation report on the recoverable amount of Yanggu Xiangyu Biological Technology Co., Ltd. involved in the impairment test of long-term equity investments held by Shandong Fengxiang Co., Ltd.” (Zhelian Pingbao Zi [2024] No. 130) issued by China United Assets Appraisal Group (Zhejiang) Co., Ltd. on 27 March 2024 was used by the Company and the valuation conclusion is that the valuation of long-term equity investments is not less than its carrying amounts.

Based on the purpose of this valuation, the value type of this valuation is determined as the recoverable amount. According to the Accounting Standards for Business Enterprises No. 8- Asset Impairment and the Evaluation Guidelines for Financial Reporting Purposes, the recoverable amount of the asset is equal to the higher of present value of the expected future cash flow of the asset and net amount of the fair value less cost of disposal. As the net amount of the fair value less cost of disposal reflects the value of the enterprise from the perspective of enterprise construction, this valuation estimates the net amount of the fair value of long-term equity investments less cost of disposal.

(IX) Fixed assets

五、合併財務報表項目註釋(續)

(八) 長期股權投資(續)

1、長期股權投資情況(續)

其他說明：

本期，本公司對於長期股權投資的減值測試利用了中聯資產評估集團(浙江)有限公司於2024年3月27日出具的《山東鳳祥股份有限公司持有的長期股權投資進行減值測試涉及的陽谷祥雨生物科技有限公司可收回金額資產評估項目》(浙聯評報字[2024]第130號的評估報告)，評估結論為：長期股權投資的評估價值不低於賬面價值。

依據評估目的，確定本次評估的價值類型為可收回金額。根據《企業會計準則第8號—資產減值》及《以財務報告為目的的評估指南》，資產可收回金額等於資產預計未來現金流量的現值或公允價值減去處置費用的淨額孰高者。公允價值減去處置費用後的淨額從企業構建角度反應了企業的價值，故本次評估估算長期股權投資公允價值減去處置費用後的淨額。

(九) 固定資產

1、固定資產及固定資產清理

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Fixed assets	固定資產	2,953,597,120.86	3,054,646,796.31
Fixed assets in liquidation	固定資產清理	1,469,680.25	950,036.11
Total	合計	2,955,066,801.11	3,055,596,832.42

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) 五、合併財務報表項目註釋 (續)

(IX) Fixed assets (Continued) (九) 固定資產 (續)

		2、固定資產情況				
Items	項目	Premises and buildings 房屋及建築物	Machinery devices 機器設備	Transportation 運輸設備	Electronics devices 電子設備	Total 合計
1. Original Book Value	1. 賬面原值					
(1) Balance at the end of last year	(1) 上年年末餘額	2,014,967,228.97	2,282,452,231.84	70,947,405.20	97,613,330.90	4,465,980,196.91
(2) Current increase amount	(2) 本期增加金額	50,321,167.85	110,438,749.74	3,746,795.43	3,535,284.09	168,041,997.11
— Purchase	— 購置	5,405,963.73	26,369,666.10	664,078.68	1,993,518.47	34,433,226.98
— Transfer from construction in progress	— 在建工程轉入	44,915,204.12	84,069,083.64	3,082,716.75	1,541,765.62	133,608,770.13
(3) Current reduction payment amount	(3) 本期減少金額	1,520,621.10	45,389,348.93			

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(IX) Fixed assets (Continued)

(九) 固定資產(續)

3、固定資產清理

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Assets pending disposal	待處理資產	2,585,917.52	950,036.11
Less: Provision for impairment of assets pending disposal	減：待處理資產減值準備	1,116,237.27	
Total	合計	1,469,680.25	950,036.11

(X) Construction in progress

(十) 在建工程

1、在建工程及工程物資

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Construction in progress	在建工程	6,311,448.19	996,180.00
Working materials	工程物資		
Total	合計	6,311,448.19	996,180.00

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)
五、合併財務報表項目註釋 (續)

(X) Construction in progress (Continued)
(十) 在建工程 (續)

2、在建工程情況

Items	項目	Balance at the end of the period			Balance at the end of last year		
		Book balance	Provision for impairment	Book value	Book balance	Provision for impairment	Book value
		賬面餘額	減值準備	賬面價值	賬面餘額	減值準備	賬面價值
Equipment under installation	在安裝設備	5,835,955.29		5,835,955.29			
Other works	其他工程	475,492.90		475,492.90	996,180.00		996,180.00
Total	合計	6,311,448.19		6,311,448.19	996,180.00		996,180.00

3、重要的在建工程項目本期變動情況

Project name	項目名稱	Budget	Balance at the end of last year	Current increase amount	Amounts transferred to fixed assets for the current period	Other decreases for the current period	Balance at the end of the period	Cumulative investment in the project as a percentage of the budget (%)	Project progress	Accumulated amount of interest capitalised	Including: Amount of interest capitalised for the current period	Current interest capitalisation rate (%)	Source of funding
		預算數	上年年末餘額	本期增加金額	本期轉入固定資產金額	本期其他減少金額	期末餘額	工程累計投入佔預算比例(%)	工程進度	利息資本化累計金額	本期利息資本化金額	本期利息資本化率(%)	資金來源
Modification project of broiler farms into battery cage	肉雞場籠養改造項目	232,500,000.00		95,325,213.12	95,325,213.12			41.00	50.00%				Self financing 自籌
Modification of new steaming and roasting process lines in catering factories	餐飲工廠新增蒸烤棧改造	10,013,608.70		10,013,608.70	10,013,608.70			100.00	Completed 已完工				Self financing 自籌
Total	合計			105,338,821.82	105,338,821.82								

Additional information: during the reporting period, the Company's broiler farms underwent cage breeding and renovation of 5 chicken farms.
其他說明：報告期內，本公司肉雞場籠養改造5座雞場。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XI) Productive biological assets

(十一) 生產性生物資產

採用公允價值計量模式的生產性生物資產

Items	項目	Productive biological assets of livestock breeding industry 畜牧養殖業生產性生物資產	Total 合計
1. Balance at the end of last year	1. 上年年末餘額	255,692,300.00	255,692,300.00
2. Current changes	2. 本期變動	-34,676,500.00	-34,676,500.00
Add: External procurement	加：外購	62,696,676.31	62,696,676.31
Self-breeding	自行培育	146,648,662.77	146,648,662.77
Less: Disposal	減：處置	205,346,887.73	205,346,887.73
Changes in fair value (increase to be inserted with “-”)	公允價值變動 (增加以「-」號填列)	38,674,951.35	38,674,951.35
3. Balance at the end of the period	3. 期末餘額	221,015,800.00	221,015,800.00

Note 1: Self-breeding costs for breeders mainly include the costs of animal feed, labour costs, depreciation and amortisation expenses, apportionment of public expenses, etc.

註1： 種雞的自行培育成本主要包括飼料成本、人工成本、折舊及攤銷費用以及公共費用的分攤等。

Note 2: Gains or losses from changes in fair value consist of two components: gains from the initial recognition of consumable biological assets at fair value less sales costs upon harvest and gains from changes in fair value less sales costs of productive biological assets. The Company engaged an independent professional appraiser to assess the fair value of the biological assets as at the balance sheet date. The valuation method adopted in determining the fair value and the key parameters of the relevant valuation models are disclosed in Note XI, Disclosure of fair value.

註2： 公允價值變動損益包括兩部分：消耗性生物資產於收穫時按公允價值減出售費用初始確認產生的收益及生產性生物資產公允價值減出售費用的變動產生的收益。本公司已經聘請獨立專業評估師對生物資產於資產負債表日的公允價值進行了評估。確定公允價值時所採用的估值方法及有關估值模型的主要參數披露於附註十一、公允價值的披露。

Additional information:

其他說明：

The Company's productive biological assets are breeders used for the production of hatchable eggs. The Company's breeders include breeders at the breeding and the production stage.

本公司的生產性生物資產為用於生產可孵化雞蛋的種雞。本公司的種雞包括育雛育成階段種雞及產蛋階段種雞。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XII) Right-of-use assets

(十二)使用權資產

1、使用權資產情況

Items	項目	Premises and buildings 房屋及建築物	Land use rights 土地使用權	Total 合計
1. Original Book Value	1. 賬面原值			
(1) Balance at the end of last year	(1) 上年年末餘額	40,527,452.05	198,321,201.79	238,848,653.84
(2) Current increase amount	(2) 本期增加金額	1,305,996.00		1,305,996.00
— New leasing	— 新增租賃	1,305,996.00		1,305,996.00
(3) Current reduction payment amount	(3) 本期減少金額	16,145,794.87		16,145,794.87
— Disposal	— 處置	16,145,794.87		16,145,794.87
(4) Balance at the end of the period	(4) 期末餘額	25,687,653.18	198,321,201.79	224,008,854.97
2. Accumulated depreciation	2. 累計折舊			
(1) Balance at the end of last year	(1) 上年年末餘額	10,385,303.27	26,976,281.26	37,361,584.53
(2) Current increase amount	(2) 本期增加金額	4,963,784.51	3,845,886.46	8,809,670.97
— Provision	— 計提	4,963,784.51	3,845,886.46	8,809,670.97
(3) Current reduction payment amount	(3) 本期減少金額	6,895,877.56		6,895,877.56
— Disposal	— 處置	6,895,877.56		6,895,877.56
(4) Balance at the end of the period	(4) 期末餘額	8,453,210.22	30,822,167.72	39,275,377.94
3. Provision for impairment	3. 減值準備			
(1) Balance at the end of last year	(1) 上年年末餘額			
(2) Current increase amount	(2) 本期增加金額			
(3) Current reduction payment amount	(3) 本期減少金額			
(4) Balance at the end of the period	(4) 期末餘額			
4. Book value	4. 賬面價值			
(1) Book value at the end of the period	(1) 期末賬面價值	17,234,442.96	167,499,034.07	184,733,477.03
(2) Book value at the end of last year	(2) 上年年末賬面價值	30,142,148.78	171,344,920.53	201,487,069.31

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XIII) Intangible assets

(十三)無形資產

1、無形資產情況

Items	項目	Land use rights 土地使用權	Patent rights 專利權	Software 軟件	Total 合計
1. Original book value	1. 賬面原值				
(1) Balance at the end of last year	(1) 上年年末餘額	101,319,752.73	1,045,779.25	21,280,679.47	123,646,211.45
(2) Current increase amount	(2) 本期增加金額			561,230.00	561,230.00
— Purchase	— 購置			561,230.00	561,230.00
(3) Current reduction payment amount	(3) 本期減少金額				
(4) Balance at the end of the period	(4) 期末餘額	101,319,752.73	1,045,779.25	21,841,909.47	124,207,441.45
2. Accumulated amortisation	2. 累計攤銷				
(1) Balance at the end of last year	(1) 上年年末餘額	20,611,962.85	697,186.17	12,916,235.46	34,225,384.48
(2) Current increase amount	(2) 本期增加金額	1,948,286.68	104,577.92	605,719.72	2,658,584.32
— Provision	— 計提	1,948,286.68	104,577.92	605,719.72	2,658,584.32
(3) Current reduction payment amount	(3) 本期減少金額				
(4) Balance at the end of the period	(4) 期末餘額	22,560,249.53	801,764.09	13,521,955.18	36,883,968.80
3. Provision for impairment	3. 減值準備				
(1) Balance at the end of last year	(1) 上年年末餘額				
(2) Current increase amount	(2) 本期增加金額				
(3) Current reduction payment amount	(3) 本期減少金額				
(4) Balance at the end of the period	(4) 期末餘額				
4 Book value	4. 賬面價值				
(1) Book value at the end of the period	(1) 期末賬面價值	78,759,503.20	244,015.16	8,319,954.29	87,323,472.65
(2) Book value at the end of last year	(2) 上年年末賬面價值	80,707,789.88	348,593.08	8,364,444.01	89,420,826.97

(XIV) Long-term deferred expenses

(十四)長期待攤費用

Items	項目	Balance at the end of last year 上年 年末餘額	Current increase 本期 增加金額	Amortisation for the current period 本期 攤銷金額	Other decreased amount 其他 減少金額	Balance at the end of the period 期末餘額
Arrangement fee for a syndicated loan	銀團貸款 安排費		17,280,000.00	683,000.00		16,597,000.00
Total	合計		17,280,000.00	683,000.00		16,597,000.00

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XV) Deferred Income Tax Assets and Deferred Income Tax Liabilities

(十五)遞延所得稅資產和遞延所得稅負債

1、未經抵銷的遞延所得稅資產

Item	項目	Balance at the end of the period 期末餘額		Balance at the end of last year 上年年末餘額	
		Deductible temporary differences 可抵扣暫時性差異	Deferred income tax assets 遞延所得稅資產	Deductible temporary differences 可抵扣暫時性差異	Deferred income tax assets 遞延所得稅資產
Lease liabilities	租賃負債	192,842,665.03	48,210,666.26	207,123,862.31	51,780,965.58
Deferred income	遞延收益	589,317.92	147,329.50	662,982.66	165,745.68
Total	合計	193,431,982.95	48,357,995.76	207,786,844.97	51,946,711.26

2、未經抵銷的遞延所得稅負債

Item	項目	Balance at the end of the period 期末餘額		Balance at the end of last year 上年年末餘額	
		Taxable temporary difference 應納稅暫時性差異	Deferred income tax liabilities 遞延所得稅負債	Taxable temporary difference 應納稅暫時性差異	Deferred income tax liabilities 遞延所得稅負債
Right-of-use assets	使用權資產	184,632,032.08	46,158,008.03	200,839,648.02	50,209,912.01
Total	合計	184,632,032.08	46,158,008.03	200,839,648.02	50,209,912.01

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XV)Deferred Income Tax Assets and Deferred Income Tax Liabilities (Continued)

(十五)遞延所得稅資產和遞延所得稅負債(續)

3、以抵銷後淨額列示的遞延所得稅資產或負債

Item	項目	As at the end of the period 期末		As at the end of last year 上年年末	
		Amount of offsetting between deferred income tax assets and liabilities 遞延所得稅資產和負債互抵金額	Balance of deferred income tax assets or liabilities after offsetting 抵銷後遞延所得稅資產或負債餘額	Amount of offsetting between deferred income tax assets and liabilities 遞延所得稅資產和負債互抵金額	Balance of deferred income tax assets or liabilities after offsetting 抵銷後遞延所得稅資產或負債餘額
Deferred income tax assets	遞延所得稅資產	45,961,067.01	2,396,928.75	49,995,146.37	1,951,564.89
Deferred income tax liabilities	遞延所得稅負債	45,961,067.01	196,941.02	49,995,146.37	214,765.64

4、未確認遞延所得稅資產明細

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Deductible temporary differences	可抵扣暫時性差異	687,224,505.49	782,607,517.69
Deductible loss	可抵扣虧損	158,481,500.28	215,063,078.21
Total	合計	845,706,005.77	997,670,595.90

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋 (續)

(XV) Deferred Income Tax Assets and Deferred Income Tax Liabilities (Continued)

(十五)遞延所得稅資產和遞延所得稅負債 (續)

5、未確認遞延所得稅資產的可抵扣虧損將於以下年度到期

Year	年份	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額	Remarks 備註
2023	2023年度		25,219,316.50	
2024	2024年度	33,856,824.85	33,856,824.85	
2025	2025年度	63,602,603.68	63,602,603.68	
2026	2026年度	7,997,792.63	37,628,185.52	
2027	2027年度	50,556,078.36	54,756,147.66	
2028	2028年度	2,468,200.76		
Total	合計	158,481,500.28	215,063,078.21	

(XVI)Other Non-current Assets

(十六)其他非流動資產

Item	項目	Balance at the end of the period 期末餘額			Balance at the end of last year 上年年末餘額		
		Book balance 賬面餘額	Provision for impairment 減值準備	Book value 賬面價值	Book balance 賬面餘額	Provision for impairment 減值準備	Book value 賬面價值
Deposits for land reclamation	土地復墾保證金	300,000.00		300,000.00	300,000.00		300,000.00
Prepayment for acquisition of long term assets	預付長期資產購置款	9,133,780.83		9,133,780.83	4,273,164.42		4,273,164.42
Total	合計	9,433,780.83		9,433,780.83	4,573,164.42		4,573,164.42

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XVII) Assets restricted in ownership or right to use

(十七)所有權或使用權受到限制的資產

Items	項目	Book value at the end of the period 期末賬面價值	Reason for the restriction 受限原因
Monetary funds	貨幣資金	8,574,090.66	Deposits 保證金
Inventory	存貨	130,176,716.00	Floating pledge for borrowings 因借款設定浮動質押
Inventory	存貨	111,227,300.00	Provision of collateral security for the Company 為母公司提供抵押擔保
Fixed assets	固定資產	886,072,198.01	Mortgaged borrowings and financing lease assets 抵押借款、融資租賃資產
Intangible assets	無形資產	62,433,727.60	Mortgaged borrowings 抵押借款
Other non-current assets	其他非流動資產	300,000.00	Deposits for land reclamation 土地複墾保證金
Total	合計	1,198,784,032.27	

(XVIII) Short-term Borrowings

(十八)短期借款

1、短期借款分類

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Pledged borrowings	質押借款	40,057,933.00	149,189,414.00
Mortgaged borrowings	抵押借款	240,315,333.00	875,424,248.56
Guaranteed borrowings	保證借款		100,000,000.00
Total	合計	280,373,266.00	1,124,613,662.56

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋 (續)

(XIX) Bills Payable

(十九)應付票據

Category	種類	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Domestic letter of credit	國內信用證		70,000,000.00
Total	合計		70,000,000.00

(XX) Trade Payable

(二十)應付賬款

1、應付賬款列示

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Payables for goods	應付貨款	380,727,251.84	454,943,148.32
Total	合計	380,727,251.84	454,943,148.32

2、應付賬款按發票日期計算的賬齡披露

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Less than 1 month	1個月以內	249,292,665.54	238,689,792.76
1 to 3 months	1至3個月	123,718,305.98	197,471,111.89
3 months to 1 year	3個月至1年	5,123,300.51	17,120,465.66
Over 1 year	1年以上	2,592,979.81	1,661,778.01
Total	合計	380,727,251.84	454,943,148.32

Note: Trade payable are not interest-bearing. The credit period granted by each supplier depends on individual circumstances and is included in the supplier contract.

註：應付賬款不計利息。各個供貨商授出的信用期視乎個別情況而定，並載於供貨商合約內。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XXI) Contract Liabilities

(二) 合同負債

1、合同負債情況

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Advance payment for goods	預收貨款	41,851,607.26	46,449,176.46
Total	合計	41,851,607.26	46,449,176.46

2、報告期內賬面價值發生重大變動的金額和原因

Items	項目	Change amount 變動金額	Reason for change 變動原因
Advance payment for goods	預收貨款	-46,449,176.46	Revenue recognised during the period 本期確認收入
Advance payment for goods	預收貨款	41,851,607.26	Advance payment for goods during the period 本期預收貨款
Total	合計	-4,597,569.20	

(XXII) Payroll Payable

(二) 應付職工薪酬

1、應付職工薪酬列示

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額
Short-term compensation	短期薪酬	72,660,903.18	578,125,051.52	574,382,038.99	76,403,915.71
Post-employment benefits — defined contribution plan	離職後福利—設定提存計劃	7,475,855.88	49,459,202.78	56,855,740.87	79,317.79
Termination benefits	辭退福利		86,135.47	86,135.47	
Other benefits due within one year	一年內到期的其他福利				
Total	合計	80,136,759.06	627,670,389.77	631,323,915.33	76,483,233.50

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XXIII) Payroll Payable (Continued)

(十二) 應付職工薪酬(續)

2、短期薪酬列示

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額
(1) Wages, bonuses, allowances and subsidies	(1) 工資、獎金、津貼和補貼	71,899,751.78	521,621,729.66	517,171,497.67	76,349,983.77
(2) Employee benefits	(2) 職工福利費	1,788.00	20,129,894.54	20,129,190.79	2,491.75
(3) Social insurance	(3) 社會保險費	715,033.80	28,019,585.46	28,685,089.07	49,530.19
Including: Medical insurance premium	其中：醫療保險費	87,601.69	24,290,716.04	24,330,686.31	47,631.42
Work-related injury insurance premium	工傷保險費	626,259.52	3,724,891.42	4,349,252.17	1,898.77
Maternity insurance premium	生育保險費	1,172.59	3,978.00	5,150.59	
(4) Housing provident funds	(4) 住房公積金	44,329.60	7,244,000.96	7,286,420.56	1,910.00
(5) Labour union expenses and employee education expenses	(5) 工會經費和職工教育經費		1,109,840.90	1,109,840.90	
Total	合計	72,660,903.18	578,125,051.52	574,382,038.99	76,403,915.71

3、設定提存計劃列示

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額
Basic pension insurance	基本養老保險	7,163,609.91	47,416,691.01	54,503,397.56	76,903.36
Unemployment insurance	失業保險費	312,245.97	2,042,511.77	2,352,343.31	2,414.43
Total	合計	7,475,855.88	49,459,202.78	56,855,740.87	79,317.79

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XXIII) Payroll Payable (Continued)

(二) 應付職工薪酬(續)

(Continued)

3、設定提存計劃列示(續)

Additional information: The Company shall pay pension insurance premium and unemployment insurance premium to the relevant agencies on a monthly basis according to the payment base and proportion stipulated by the local labor and social security department, and the payment shall not be used to offset the amount that the Company shall pay for its employees in the future.

其他說明：本公司以當地勞動和社會保障部門規定的繳納基數和比例，按月向相關經辦機構繳納養老保險費及失業保險費，且繳納後不可用於抵減本公司未來期間應為員工繳存的款項。

(XXIII) Taxes Payable

(二) 應交稅費

Items	稅費項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Value-added tax	增值稅	293,278.18	288,437.81
Stamp duty	印花稅	1,565,236.02	1,417,348.08
Enterprise income tax	企業所得稅	1,081,310.49	
Personal income tax	個人所得稅	544,667.82	535,016.52
City maintenance and construction tax	城市維護建設稅	343,612.08	819,747.49
House tax	房產稅	3,747,794.71	3,646,231.17
Education surcharge	教育費附加	343,553.94	819,747.47
Resource tax	資源稅	745,274.00	1,707,740.00
Land use tax	土地使用稅	800,327.95	799,887.95
Environmental protection tax	環境保護稅	4,720.00	720.00
Total	合計	9,469,775.19	10,034,876.49

(XXIV) Other Payables

(二) 其他應付款

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Interest payable	應付利息		
Dividends payable	應付股利		
Other payables	其他應付款項	311,885,930.94	228,506,878.96
Total	合計	311,885,930.94	228,506,878.96

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XXIV) Other payables (Continued)

(二十五) 其他應付款(續)

1、其他應付款項

(1) By nature of payment

(1) 按款項性質列示

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Shareholder borrowings	股東借款	191,232,900.00	
Payments for projects	工程款	50,930,945.82	115,024,049.97
Accrued expenses	預提費用	29,011,600.60	68,394,548.94
Deposits and guarantees	押金及保證金	33,629,339.80	36,715,761.89
Sales commission	銷售佣金	5,426,822.82	7,418,031.05
Employee advance payment	員工墊付款	1,654,321.90	954,487.11
Total	合計	311,885,930.94	228,506,878.96

(XXV) Non-current Liabilities due within One Year

(二十六) 一年內到期的非流動負債

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Long-term borrowings due within one year	一年內到期的長期借款	160,690,000.00	51,167,617.00
Long-term payables due within one year	一年內到期的長期應付款		61,205,012.83
Lease liabilities due within one year	一年內到期的租賃負債	5,169,675.20	8,039,958.03
Total	合計	165,859,675.20	120,412,587.86

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋（續）

(XXVI) Other Current Liabilities

(二十六) 其他流動負債

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Output tax to be recognised	待確認銷項稅	2,503,585.35	2,497,015.86
Sale and leaseback payments payable	應付售後回租款	223,011,854.82	
Total	合計	225,515,440.17	2,497,015.86

(XXVII) Long-term Borrowings

(二十七) 長期借款

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Mortgaged borrowings	抵押借款	319,970,000.00	152,148,000.00
Guaranteed borrowings	保證借款		100,000,000.00
Total	合計	319,970,000.00	252,148,000.00

1、長期借款按償還期限列示

		Balance at the end of the period 期末餘額					Total 合計
Item	項目	Immediate repayment 即時償還	Within 1 year 1年以內	1-2 years 1-2年	2-5 years 2-5年	Over 5 years 5年以上	
Long-term borrowings	長期借款			160,020,000.00	159,950,000.00		319,970,000.00

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋（續）

(XXX) Estimated Liabilities

(三) 預計負債

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額	Reason 形成原因
Returned goods payable	應付退貨款	124,180.88	143,783.07	226,911.87	41,052.08	Accrued return expense 預提退貨費
Total	合計	124,180.88	143,783.07	226,911.87	41,052.08	

(XXXI) Deferred Income

(三) 遞延收益

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額	Reason 形成原因
Government grants	政府補助	20,756,084.55		1,749,978.07	19,006,106.48	Fiscal appropriation 財政撥款
Total	合計	20,756,084.55		1,749,978.07	19,006,106.48	

Additional information: For details of government grants included in deferred income, please refer to the Note IX, Government grants.

其他說明：計入遞延收益的政府補助詳見附註九，政府補助。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋 (續)

(XXXII) Share Capital

(計) 股本

		Increase (+) or decrease (-) in the current period 本期變動增 (+) 減 (–)						
		Conversion of shares						
		Balance at the end of last year	Issuance of new shares	Stock bonus	of common reserve fund	Other	Subtotal	Balance at the end of the period
Items	項目	上年年末餘額	發行新股	送股	公積金轉股	其他	小計	期末餘額
Total number of shares	股份總額	1,400,000,000.00	182,618,000.00				182,618,000.00	1,582,618,000.00

Additional information: On 11 September 2023, 182,618,000 new H Shares of the Company were allotted and issued to two subscribers, therefore, the registered, issued and paid-up share capital of the Company increased to 1,582,618,000 shares.

其他說明：於2023年9月11日，本公司182,618,000股新H股分別配發及發行予兩名認購方，本公司已註冊、發行及繳足股本增加至1,582,618,000股。

(XXXIII) Capital Reserve

(計) 資本公積

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額
Capital premium (share premium)	資本溢價 (股本溢價)	620,161,797.35	70,233,086.99	1,329,912.20	689,064,972.14
Other capital reserves	其他資本公積	8,539,791.29	6,560,169.11	6,370,254.82	8,729,705.58
Total	合計	628,701,588.64	76,793,256.10	7,700,167.02	697,794,677.72

Additional information:

其他說明：

- Capital reserve — the increase in share premium for the current period represents the amount of proceeds received from the targeted issuance for the current period exceeding the share capital, and the reduction for the current period was due to the reduction of capital reserve for offsetting the issuance expenses;
- Capital reserve — the increase in other capital reserves for the current period was due to the calculation of the corresponding employee service expenses for the current period according to the share-based payment based on the fair value of equity instruments on the granted date; Capital reserve — the decrease in other capital reserves for the current period was due to the exercise of employee share-based payment.

- 資本公積 — 股本溢價本期增加金額為本期定向增發收到資金超過股本的金額，本期減少金額為增發費用沖減資本公積導致；
- 資本公積 — 其他資本公積本期增加金額為股份支付按照權益工具在授予日的公允價值計算本期職工服務相應成本費用；資本公積 — 其他資本公積本期減少金額為股份支付職工行權導致。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XXXIV) Treasury Shares

(計) 庫存股

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額
Share repurchase	回購股份	27,684,645.05		6,369,179.47	21,315,465.58
Total	合計	27,684,645.05		6,369,179.47	21,315,465.58

Additional information: the decrease in treasury shares for the current period was due to the exercise of employee share-based payment.

其他說明：本期庫存股減少為職工行權導致。

(XXXV) Other Comprehensive Income

(計) 其他綜合收益

		Amount of the current period 本期金額							
		Less: Those included in other comprehensive income in the Incurred previous period income tax but reclassified into the profit or loss in the current period 減：前期 計入其他 綜合收益當期 轉入損益			Less: Income tax expenses 減：	Attributable to the Company after tax 稅後歸屬 於母公司	Attributable to minority shareholders after tax 稅後歸屬 於少數股東	Less: Those included in other comprehensive income in the previous period but reclassified into the retained earnings 減：前期 計入其他綜合 收益當期轉入 留存收益	Balance at the end of the period 期末餘額
Items	項目	Balance at the end of last year 上年 年末餘額	amount for the current period 本期所得稅 前發生額	current period loss in the current period 減：前期 計入其他 綜合收益當期 轉入損益	Income tax expenses 減：	Company after tax 稅後歸屬 於母公司	shareholders after tax 稅後歸屬 於少數股東	earnings 減：前期 計入其他綜合 收益當期轉入 留存收益	the period 期末餘額
2. Other comprehensive income that can be reclassified into profit or loss	2. 將重分類進損益的 其他綜合收益	-673,735.26	-48,845.21			-48,845.21			-722,580.47
Exchange differences on translation of foreign currency financial statements	外幣財務報表折算 差額	-673,735.26	-48,845.21			-48,845.21			-722,580.47
Total other comprehensive income	其他綜合收益合計	-673,735.26	-48,845.21			-48,845.21			-722,580.47

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XXXVI) Surplus Reserves

(三十一) 盈餘公積

Items	項目	Balance at the end of last year 上年年末餘額	Increase in current period 本期增加	Decrease in current period 本期減少	Balance at the end of the period 期末餘額
Statutory surplus reserves	法定盈餘公積	155,377,605.51			155,377,605.51
Total	合計	155,377,605.51			155,377,605.51

(XXXVII) Undistributed Profits

(三十二) 未分配利潤

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Undistributed profits at the end of last year before adjustment	調整前上年年末未分配利潤	456,253,839.04	1,225,282,480.31
Total undistributed profits at the beginning of adjustment year (increase +, decrease -)	調整年初未分配利潤合計數 (調增+, 調減-)	1,571,053.57	1,535,883.65
Undistributed profits at the beginning of the year after adjustment	調整後年初未分配利潤	457,824,892.61	1,226,818,363.96
Add: Net profits attributable to the shareholders of the Company in the current period	加: 本期歸屬於母公司所有者的淨利潤	160,318,599.81	-768,993,471.35
Less: Withdrawal of statutory surplus reserves	減: 提取法定盈餘公積		
Withdrawal of discretionary surplus reserves	提取任意盈餘公積		
Withdrawal of general risk reserves	提取一般風險準備		
Dividends payable on ordinary shares	應付普通股股利		
Dividends on ordinary share converted to share capital	轉作股本的普通股股利		
Undistributed profits at the end of the period	期末未分配利潤	618,143,492.42	457,824,892.61

Note: On 28 March 2024, the Board recommended not to distribute the final dividend for the year ended 31 December 2023 (2022: nil).

註: 董事會於2024年03月28日建議不派發截至2023年12月31日止年度的末期股利。(2022年: 無)

Details of the adjustments on the undistributed profits at the beginning of the year:

調整年初未分配利潤明細:

- The undistributed profits at the beginning of period of RMB1,571,053.57 in 2023 was affected due to changes in accounting policies;
- The undistributed profits at the beginning of period of RMB1,535,883.65 in 2022 was affected due to changes in accounting policies.

- 由於會計政策變更, 影響2023年期初未分配利潤1,571,053.57元;
- 由於會計政策變更, 影響2022年期初未分配利潤1,535,883.65元。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XXXVIII) Operating Revenue and Operating Costs

(三十八) 營業收入和營業成本

1、營業收入和營業成本情況

Items	項目	Amount of the current period		Amount of the previous period	
		本期金額		上期金額	
		Revenue	Costs	Revenue	Costs
		收入	成本	收入	成本
Main business	主營業務	5,112,430,243.09	4,537,182,882.58	5,071,896,323.61	4,499,675,462.21
Other businesses	其他業務	21,982,846.49	5,765,817.52	13,893,760.68	2,617,927.37
Total	合計	5,134,413,089.58	4,542,948,700.10	5,085,790,084.29	4,502,293,389.58

The breakdown of operating revenue:

營業收入明細：

Items	項目	Amount of the	Amount of the
		current period	previous period
		本期金額	上期金額
Main business:	主營業務：	5,112,430,243.09	5,071,896,323.61
Sales of goods	銷售商品	5,112,430,243.09	5,071,896,323.61
Other businesses:	其他業務：	21,982,846.49	13,893,760.68
Revenue from by-products	副產品收入	9,009,685.57	2,559,811.10
Revenue from waste materials	廢舊物資收入	5,801,590.89	5,849,038.76
Revenue from sale of ash, slag and scrap	灰、渣、下腳料銷售收入	3,680,135.05	2,353,284.76
Services income	服務收入	3,030,029.03	2,760,655.80
Revenue from sale of materials	材料銷售收入	461,405.95	277,149.59
Others	其他		93,820.67
Total	合計	5,134,413,089.58	5,085,790,084.29

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) 五、合併財務報表項目註釋 (續)

(XXXVIII) Operating Revenue and Operating Costs (Continued) (三十八) 營業收入和營業成本 (續)

2、營業收入、營業成本的分解信息

Revenue from contract for the current period is set out as below:		本期客戶合同產生的收入情況如下：	
Breakdown of contracts	合同分類	Operating revenue 營業收入	Operating costs 營業成本
Business type:	業務類型：		
Raw chicken meat	生雞肉	2,284,083,880.21	2,218,604,763.39
Processed chicken meat	深加工雞肉	2,613,650,094.90	2,061,580,166.31
Chicken breeds	雞苗	61,015,450.00	92,508,662.71
Others	其他	175,663,664.47	170,255,107.68
Total	合計	5,134,413,089.58	4,542,948,700.10
By time of transferring products:	按商品轉讓時間分類：		
At a certain point in time	在某一時點確認	5,134,413,089.58	4,542,948,700.10
Within a certain period of time	在某一時段內確認		
Total	合計	5,134,413,089.58	4,542,948,700.10
By operating region:	按經營地區分類：		
Mainland China	中國大陸		
— Raw chicken meat	— 生雞肉	2,071,504,235.06	2,058,740,240.78
— Processed chicken meat	— 深加工雞肉	1,430,192,130.66	1,140,318,839.12
— Chicken breeds	— 雞苗	61,015,450.00	92,508,662.71
— Others	— 其他	175,663,664.47	170,255,107.69
Japan	日本		
— Processed chicken meat	— 深加工雞肉	412,575,156.00	313,910,303.44
Malaysia	馬來西亞		
— Raw chicken meat	— 生雞肉	177,506,744.26	131,443,871.15
Europe	歐洲		
— Processed chicken meat	— 深加工雞肉	691,772,294.32	549,580,310.27
Other countries	其他國家		
— Raw chicken meat	— 生雞肉	35,072,900.89	28,420,651.46
— Processed chicken meat	— 深加工雞肉	79,110,513.92	57,770,713.48
Total	合計	5,134,413,089.58	4,542,948,700.10

3、分攤至剩餘履約義務的交易價格

As at 31 December 2023, the amount of the transaction price corresponding to the performance obligations that have been contracted but not yet per formed or completed was RMB41,851,607.26, which is expected to be recognised as revenue in 2024.

截至2023年12月31日，已簽訂合同、但尚未履行或尚未履行完畢的履約義務所對應的交易價格金額為41,851,607.26元，預計將於2024但清蠟燭

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(XLI)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XLIII) Finance Costs

(四三) 財務費用

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Interest expenses	利息費用	91,163,646.84	74,095,066.76
Including: Interest expenses on lease liabilities	其中：租賃負債利息費用	11,221,883.29	11,501,508.20
Less: Interest income	減：利息收入	6,171,284.58	23,447,718.05
Exchange gains or losses	匯兌損益	13,023,128.66	-14,181,212.82
Handling fee	手續費	1,061,312.85	1,424,071.56
Discount acceptance notes	承兌匯票貼息	3,904,556.46	11,214,528.88
Total	合計	102,981,360.23	49,104,736.33

(XLIV) Other Gains

(四四) 其他收益

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Government grants	政府補助	6,503,162.48	9,323,494.05
Handling fee for withholding individual income tax	代扣個人所得稅手續費	147,179.22	228,060.22
Gains from debt restructuring	債務重組收益		124,699.22
Direct exemption for VAT	直接減免的增值稅	47,497.62	
Total	合計	6,697,839.32	9,676,253.49

Additional information: For details of government grants, please refer to the Note IX, Government grants.

其他說明：政府補助的具體信息，請見附註九，政府補助。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XLV) Investment Income

(四十五) 投資收益

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Gains from long-term equity investments accounted for by equity method	權益法核算的長期股權投資收益	-5,231,499.28	-3,229,692.59
Handle fees for hedging instruments	套期工具手續費	-275.37	
Interests of discounted bills that can be derecognised	可終止確認票據貼息		-7,911,749.02
Total	合計	-5,231,774.65	-11,141,441.61

(XLVI) Gains from the changes in fair value

(四十六) 公允價值變動收益

Sources of gains from the changes in fair value	產生公允價值變動收益的來源	Amount of the current period 本期金額	Amount of the previous period 上期金額
Financial assets held for trading	交易性金融資產	293,000.00	
Including: Gains from the changes in fair value of derivative financial instruments	其中：衍生金融工具產生的公允價值變動收益	293,000.00	
Biological assets measured at fair value	按公允價值計量的生物資產	2,576,030.48	21,693,761.10
Total	合計	2,869,030.48	21,693,761.10

Additional information: gains from changes in fair value of the biological assets of the Company consist of: (1) gains from the initial recognition of consumable biological assets at fair value less sales costs upon harvest; (2) gains from changes in fair value less sales costs of productive biological assets.

其他說明：本公司生物資產公允價值變動收益包括：(1)消耗性生物資產於收穫時按公允價值減銷售費用初始確認產生的收益；(2)生產性生物資產公允價值減銷售費用的變動產生的收益。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(XLVII) Credit Impairment Loss

(四十七) 信用減值損失

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Losses on bad debts of trade receivable	應收賬款壞賬損失	6,089,680.61	1,956,142.26
Losses on bad debts of other receivable	其他應收款壞賬損失	-663,967.04	667,669.67
Losses on bad debts of monetary funds	貨幣資金壞賬損失		808,234,759.31
Total	合計	5,425,713.57	810,858,571.24

Additional information: losses on bad debts of monetary funds was caused by the full provision of bad debt losses on the principal of the Company's deposits with GMK Finance.

其他說明：貨幣資金壞賬虧損為本公司存放於新鳳祥財務公司的存款本金全額計提壞賬損失所致。

(XLVIII) Asset Impairment Loss

(四十八) 資產減值損失

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Losses on inventory impairment and impairment of cost of contract performance	存貨跌價損失及合同履約成本減值損失	1,075,036.96	3,936,921.91
Impairment losses on fixed asset liquidation	固定資產清理減值損失	1,116,237.27	
Total	合計	2,191,274.23	3,936,921.91

(XLIX) Gains on Disposal of Assets

(四十九) 資產處置收益

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額	Amount included in non-recurring profit or loss in the current period 計入當期非經常性損益的金額
Net gains on disposal of non-current assets	處置非流動資產淨收益	248,471.07	761,369.73	248,471.07
Total	合計	248,471.07	761,369.73	248,471.07

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(L) Non-operating Income

(五+) 營業外收入

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額	Amount included in non-recurring profit or loss in the current period 計入當期非經常性損益的金額
Net income from fines	罰款淨收入	863,786.68	652,504.04	863,786.68
Unpayable trade payables	無法支付的應付款項	474,004.55	113,429.95	474,004.55
The gain from disposal of non-current assets	處置非流動資產利得	12,648.55	26,777.40	12,648.55
Donations received	接受捐贈		140,000.00	
Insurance claims	保險理賠		15,189.00	
Other	其他	14,113.50		14,113.50
Total	合計	1,364,553.28	947,900.39	1,364,553.28

(LI) Non-operating Expenses

(五-) 營業外支出

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額	Amount included in non-recurring profit or loss in the current period 計入當期非經常性損益的金額
Loss on destruction and retirement of non-current assets	非流動資產毀損報廢損失	6,630,376.69	267,765.23	6,630,376.69
Donation for public welfare	對外捐贈	691,179.65	505,330.93	691,179.65
Damages or penalties	違約賠償金或罰款支出	132,782.29	191,824.76	132,782.29
Non-recurring losses	非常損失	107.08	22,704.14	107.08
Total	合計	7,454,445.71	987,625.06	7,454,445.71

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(LII) Income Tax Expenses

(註2) 所得稅費用

1、所得稅費用表

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Current income tax expenses	當期所得稅費用	4,089,241.31	753,069.94
Deferred income tax expenses	遞延所得稅費用	-463,188.48	-16,753.74
Total	合計	3,626,052.83	736,316.20

2、會計利潤與所得稅費用調整過程

Items	項目	Amount of the current period 本期金額
Total profits	利潤總額	163,944,652.64
Income tax expenses calculated at statutory or applicable tax rates	按法定或適用稅率計算的所得稅費用	40,986,163.16
Effect of subsidiaries applying different tax rates	子公司適用不同稅率的影響	-28,114.31
Effect of adjustment in income tax in the previous period	調整以前期間所得稅的影響	1,616,884.19
The impact of non taxable income	非應稅收入的影響	-854,431,092.31
Effect of non-deductible costs, expenses and losses	不可抵扣的成本、費用和損失的影響	845,694,319.09
Effect of utilising deductible loss of deferred income tax assets not recognised in the previous period	使用前期未確認遞延所得稅資產的可抵扣虧損的影響	-36,689,646.15
Effect of deductible temporary difference or deductible loss of deferred income tax assets not recognised in the current period	本期未確認遞延所得稅資產的可抵扣暫時性差異或可抵扣虧損的影響	6,893,259.72
Effect of deductions for the disabled	殘疾人加計扣除的影響	-415,720.56
Income tax expenses	所得稅費用	3,626,052.83

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(LIII) Earnings Per Share

Basic earnings per share are calculated by dividing the consolidated net profit attributable to ordinary shareholders of the Company by the weighted average number of outstanding ordinary shares of the Company:

Additional information: the change of weighted average number of outstanding ordinary shares of the Company during the current period is mainly due to changes in the issue of additional new shares.

Diluted earnings per share are calculated by dividing the consolidated net profit attributable to ordinary shareholders of the Company (diluted) by the weighted average number of outstanding ordinary shares of the Company (diluted):

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(LIV) Cash Flow Statement Items

(註四) 現金流量表項目

1. 與經營活動有關的現金

(1) Other cash received in relation to operating activities

(1) 收到的其他與經營活動有關的現金

Item	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Business transaction amounts	往來款	2,569,314.70	7,197,544.46
Deposits	各項押金	27,050,855.25	16,829,219.37
Interest income	利息收入	6,664,731.59	26,692,348.66
Government grants	政府補助	3,847,662.93	7,257,994.91
Catering income	餐飲收入	9,185,770.82	8,324,828.98
Rental income	租賃收入	3,080,617.50	2,069,436.10
Waste income	廢品收入		73,844.10
Income from claims of fines	罰款賠付款收入	508,562.49	
Others	其他	370,636.10	
Total	合計	53,278,151.38	68,445,216.58

(2) Other cash payments in relation to operating activities

(2) 支付的其他與經營活動有關的現金

Item	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Business transaction amounts	往來款	9,356,701.05	7,384,096.12
Out of pocket expenses	付現費用	78,925,979.27	66,804,863.87
Others	其他	869,965.12	930,630.50
Deposit	保證金、押金	23,211,823.05	16,656,346.24
Total	合計	112,364,468.49	91,775,936.73

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(LIV) Cash Flow Statement Items (Continued)

(註四) 現金流量表項目(續)

2. 與投資活動有關的現金

(1) Other cash received in relation to investing activities

(1) 收到的其他與投資活動有關的現金

Item	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Withdrawal of futures margin	收回期貨保證金		6,570,339.00
Total	合計		6,570,339.00

(2) Other cash payments in relation to investing activities

(2) 支付的其他與投資活動有關的現金

Item	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Deposit	保證金	6,773,765.03	
Estimated irrecoverable principal amount of deposits placed in a finance company	預計無法收回財務公司存款本金		808,234,759.31
Total	合計	6,773,765.03	808,234,759.31

3. 與籌資活動有關的現金

(1) Other cash received in relation to financing activities

(1) 收到的其他與籌資活動有關的現金

Item	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Loan from shareholder received	收到股東借款	350,790,284.53	
Sale and leaseback payments	售後回租收款額	302,000,000.00	
Recovery of deposit	收回保證金	189,992,035.38	458,803,817.48
Bills discounting	票據貼現		60,693,827.67
Total	合計	842,782,319.91	519,497,645.15

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(LIV) Cash Flow Statement Items (Continued)

(註四) 現金流量表項目(續)

(Continued)

3、與籌資活動有關的現金(續)

(2) Other cash payments in relation to financing activities

(2) 支付的其他與籌資活動有關的現金

Item	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Repayment of loans and interest to shareholders	歸還股東借款及利息	190,069,229.58	
Sale and leaseback payments and interest	售後回租付款額及利息	151,208,687.22	160,876,264.81
Lease fees	租賃費	17,923,440.86	21,078,867.67
Loan handling fee	貸款手續費	8,640,000.00	
Notes, loans and finance lease deposits	票據、借款、融資租賃 保證金	2,000,000.00	158,975,847.72
Payment of shares repurchase	支付股份回購款		26,061,570.00
Total	合計	369,841,357.66	366,992,550.20

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

五、合併財務報表項目註釋(續)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(LV) Supplementary Information for Cash Flow Statement (Continued)

(五+五)現金流量表補充資料(續)

(Continued)

1、現金流量表補充資料(續)

Supplementary information	補充資料	Amount of the current period 本期金額	Amount of the previous period 上期金額
2. Material investment and financing activities not involving cash receipts and payments	2、不涉及現金收支的重大投資和籌資活動		
Conversion of debt to capital	債務轉為資本		
Convertible corporate bonds due within one year	一年內到期的可轉換公司債券		
Acquisition of right-of-use assets by way of lease obligations	承擔租賃負債方式取得使用權資產	1,305,996.00	26,251,900.67
3. Net changes in cash and cash equivalents	3、現金及現金等價物淨變動情況		
Closing balance of cash	現金的期末餘額	189,928,649.77	144,732,805.91
Less: Opening balance of cash	減：現金的期初餘額	144,732,805.91	1,375,111,214.07
Add: Closing balance of cash equivalents	加：現金等價物的期末餘額		
Less: Opening balance of cash equivalents	減：現金等價物的期初餘額		
Net increase in cash and cash equivalents	現金及現金等價物淨增加額	45,195,843.86	-1,230,378,408.16

Information on Other: an increase of RMB6,560,169.10 in other share-based payments included in cost.

其他說明：其他為股份支付計入成本費用金額調增6,560,169.10元。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

V. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

五、合併財務報表項目註釋(續)

(LV) Supplementary Information for Cash Flow Statement (Continued)

(五十五)現金流量表補充資料(續)

2、現金和現金等價物的構成

Items	項目	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
I. Cash	一、現金	189,928,649.77	144,732,805.91
Including: Cash on hand	其中：庫存現金	18,414.82	14,737.46
Digital currency that can be used readily for payments	可隨時用於支付的數字貨幣		
Bank deposits that can be used readily for payments	可隨時用於支付的銀行存款	188,670,092.47	144,264,380.50
Other monetary funds that can be used readily for payments	可隨時用於支付的其他貨幣資金	1,240,142.48	453,687.95
Amounts that can be used for payments from Central Bank Deposits	可用於支付的存放中央銀行款項		
Interbank deposits	存放同業款項		
Interbank Offer	拆放同業款項		
II. Cash Equivalents	二、現金等價物		
Including: Debt investments due within three months	其中：三個月內到期的債券投資		
III. Cash and cash equivalents balance at the end of the period	三、期末現金及現金等價物餘額	189,928,649.77	144,732,805.91
Including: Cash and cash equivalents held but not available for use by the parent company or other intra-group subsidiaries	其中：持有但不能由母公司或集團內其他子公司使用的現金和現金等價物		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

五、

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

VI. R&D EXPENSES

六、研發支出

(I) R&D Expenses

(一) 研發支出

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Employee compensation	職工薪酬	11,189,064.13	12,940,824.09
R&D and design expenses	研發設計費	2,391,354.40	11,961,737.91
Depreciation expenses	折舊費	2,188,427.93	2,450,840.49
Depreciation of right-of-use assets	使用權資產折舊	1,909,894.24	1,205,752.46
Office expenses	辦公費	1,855,693.05	1,160,518.76
Entrustment fees	委託費	862,326.93	677,369.00
Energy consumption	能源消耗	530,107.54	516,483.14
Travel expenses	差旅費	1,009,998.29	478,247.13
Others	其他	771,260.93	551,774.87
Total	合計	22,708,127.44	31,943,547.85
Including: Expensed R&D expenses	其中：費用化研發支出	22,708,127.44	31,943,547.85
Capitalised R&D expenses	資本化研發支出		

VII. CHANGE IN THE SCOPE OF CONSOLIDATION

七、合併範圍的變更

There was no change in the scope of consolidation during the current period.

本期未發生合併範圍的變更。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

八、在其他主體中的權益

(一) 在子公司中的權益

企業集團的構成

	Registered capital (RMB10,000)					Percentage of shareholding (%)		
Name of subsidiary	註冊資本	Major operation place	Registered in	Business nature	Category of legal person	Direct	Indirect	Acquisition method
子公司名稱	(萬元)	主要經營地	註冊地	業務性質	法人類別	直接	間接	取得方式
Shandong Fengxiang Industrial Co., Ltd. 山東鳳祥實業有限公司	61,950.00	Yanggu County, Shandong Province 山東省陽谷縣	Yanggu County, Shandong Province 山東省陽谷縣	Production and sale of frozen meat products 速凍肉製品生產、銷售	Limited liability company 有限責任公司	100.00		Set up 設立
Shandong Fengxiang Food Development Co., Ltd. 山東鳳祥食品發展有限公司	41,223.89	Yanggu County, Shandong Province 山東省陽谷縣	Yanggu County, Shandong Province 山東省陽谷縣	Production and sale of frozen food 速凍食品生產、銷售等	Limited liability company 有限責任公司	100.00		Set up 設立
Shandong iShape Food Technology Co., Ltd. 山東優形食品科技有限公司	22,000.00	Yanggu County, Shandong Province 山東省陽谷縣	Yanggu County, Shandong Province 山東省陽谷縣	Production and sale of frozen food 速凍食品生產、銷售等	Limited liability company 有限責任公司	100.00		Set up 設立
Fengxiang Foods (Japan) Co., Ltd. 鳳祥食品株式會社	300.31	Japan 日本	Japan 日本	Consulting 諮詢	Limited liability company 有限責任公司	100.00		Set up 設立
Yucheng Fengming Food Co., Ltd. 禹城鳳鳴食品有限公司	3,300.00	Yucheng City, Shandong Province 山東省禹城市	Yucheng City, Shandong Province 山東省禹城市	Production and sale of frozen food 速凍食品生產、銷售等	Limited liability company 有限責任公司		100.00	Set up 設立

其他說明：截至2023年12月31日，本公司的子公司無已發行的股本和債券。

(二) 在合營安排或聯營企業中的權益

1、重要的合營企業或聯營企業

Name of joint ventures or associates	Major operation place	Percentage of shareholding (%) 持股比例(%)	Accounting for investments in joint ventures or associates	Strategic to the Company's activities

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

VIII. EQUITY IN OTHER ENTITIES (Continued)

八、在其他主體中的權益 (續)

(II) Equity in Joint Arrangements or Associates (Continued)

(二) 在合營安排或聯營企業中的權益 (續)

2、重要聯營企業的主要財務信息

		Balance at the end of the period/ amount of the current period 期末餘額/ 本期金額 Yanggu Xiangyu Biological Technology Co., Ltd. 陽谷祥雨生物 科技有限公司	Balance at the end of last year/ amount of the previous period 上年年末餘額/ 上期金額 Yanggu Xiangyu Biological Technology Co., Ltd. 陽谷祥雨生物 科技有限公司
Current assets	流動資產	7,469,876.86	10,493,222.27
Non-current assets	非流動資產	131,642,483.78	126,682,197.34
Total assets	資產合計	139,112,360.64	137,175,419.61
Current liabilities	流動負債	30,212,184.98	17,843,814.80
Non-current liabilities	非流動負債	2,834,416.67	2,975,416.67
Total liabilities	負債合計	33,046,601.65	20,819,231.47
Minority interests	少數股東權益		
Equity attributable to the shareholders of the Company	歸屬於母公司股東權益	106,065,758.99	116,356,188.14
Net assets share calculated as per shareholding ratio	按持股比例計算的淨資產份額	51,972,221.91	57,014,532.19
Adjustments	調整事項	2,637,513.45	2,826,702.45
— Others	— 其他	2,637,513.45	2,826,702.45
Book value of equity investment in associates	對聯營企業權益投資的賬面價值	54,609,735.36	59,841,234.64
Operating revenue	營業收入	15,319,136.86	18,665,202.26
Net profit	淨利潤	-10,676,529.15	-6,591,209.37
Net profit from discontinued operations	終止經營的淨利潤		
Other comprehensive income	其他綜合收益		
Total comprehensive income	綜合收益總額	-10,626,529.15	-6,591,209.37
Dividends from associates at the current period	本期收到的來自聯營企業的股利		

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

IX. GOVERNMENT GRANTS

九、政府補助

(I) Types, amount and presented items of government grants

(一) 政府補助的種類、金額和列報項目

1、計入當期損益的政府補助

Government grants related to assets

與資產相關的政府補助

Presented items in the balance sheet	Amount of government grants	Amount included in current profit or loss or written off against related costs and expenses 計入當期損益或沖減相關成本費用 損失的金額	Amount of the current period 本期金額	Amount of the previous period 上期金額	Items included in current profit or loss or written off against related costs and expenses 計入當期損益或沖減相關成本費用 損失的項目
資產負債表列報項目	政府補助金額				
Deferred income 遞延收益	23,654,633.33	1,749,978.07		2,065,499.14	Other income 其他收益
Total 合計	23,654,633.33	1,749,978.07		2,065,499.14	

Government grants related to revenue

與收益相關的政府補助

Items included in current profit or loss or written off against related costs and expenses 計入當期損益或沖減相關成本費用損失的項目	Amount of government grants 政府補助金額	Amount included in current profit or loss or written off against related costs and expenses 計入當期損益或沖減相關成本費用 損失的金額	Amount of the current period 本期金額	Amount of the previous period 上期金額
Other income 其他收益	4,753,184.41	4,753,184.41		7,257,994.91
Finance costs 財務費用	3,560,000.00	3,560,000.00		
Total 合計	8,313,184.41	8,313,184.41		7,257,994.91

2、涉及政府補助的負債項目

Liabilities	Balance at the end of last year	Amount of new grants for the current period 本期新增 補助金額	Amount included in current profit or loss of the current period 本期計入營業 外收入金額	Amounts transferred to other income for the current period 本期轉入 其他收益金額	Written off against costs and expenses for the current period 本期沖減 成本費用金額	Other changes	Balance at the end of the period 期末餘額	Related to the assets/related to the income 與資產相關/ 與收益相關
負債項目	上年年末餘額					其他變動		
Deferred income 遞延收益	20,756,084.55			1,749,978.07			19,006,106.48	Related to the assets 與資產相關

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

X. RISKS RELATED TO FINANCIAL INSTRUMENTS

(I) Various risks arising from financial instruments

The Company is confronted with various financial risks during its operation, including credit risk, liquidity risk and market risk (including exchange rate risk, interest rate risk and other price risk). The financial risks and the risk management policies adopted by the Company to reduce the risks are as follows:

The Board is responsible for planning and establishing the Company's risk management framework, formulating the Company's risk management policies and related guidelines and overseeing the implementation of risk management measures. The Company has established risk management policies to identify and analyse the risks faced by the Company. These risk management policies specify specific risks, covering various aspects of market risks, credit risks and liquidity risk management. The Company regularly evaluates changes in market conditions and the Company's business activities to determine whether to update its risk management policies and systems. The Company's risk management is carried out by the Risk Management Committee in accordance with the policies approved by the Board. The Risk Management Committee identifies, evaluates and hedges relevant risks through close cooperation with other business units of the Company. The Company's internal audit department conducts regular audits of risk management controls and procedures and reports the results of these audits to the Company's Audit Committee.

The overall objective of the risk management in the Company is to formulate risk management policies to minimise the risks without unduly interfering the Company's competitiveness and resilience.

十、與金融工具相關的風險

(一) 金融工具產生的各類風險

本公司在經營過程中面臨各種金融風險：信用風險、流動性風險和市場風險（包括匯率風險、利率風險和其他價格風險）。上述金融風險以及本公司為降低這些風險所採取的風險管理政策如下所述：

董事會負責規劃並建立本公司的風險管理架構，制定本公司的風險管理政策和相關指引並監督風險管理措施的執行情況。本公司已制定風險管理政策以識別和分析本公司所面臨的風險，這些風險管理政策對特定風險進行了明確規定，涵蓋了市場風險、信用風險和流動性風險管理等諸多方面。本公司定期評估市場環境及本公司經營活動的變化以決定是否對風險管理政策及系統進行更新。本公司的風險管理由風險管理委員會按照董事會批准的政策開展。風險管理委員會通過與本公司其他業務部門的緊密合作來識別、評價和規避相關風險。本公司內部審計部門就風險管理控制及程序進行定期的審核，並將審核結果上報本公司的審計委員會。

本公司風險管理的總體目標是在不過度影響公司競爭力和應變力的情況下，制定盡可能降低風險的風險管理政策。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

X. RISKS RELATED TO FINANCIAL INSTRUMENTS (Continued)

(I) Various risks arising from financial instruments (Continued)

Credit risk refers to the risk of financial loss to the Company due to the failure of the counterparty to fulfill its contractual obligations.

The Company's credit risk mainly arose from the monetary funds, trade receivable, other receivable and financial guarantee contract. At the balance sheet date, the carrying amount of the financial assets of the Company represents its maximum exposure to credit risk.

As at the end of the reporting period, except for those placed in GMK Finance Co., Ltd., the Company's monetary funds presented in the financial statements are mainly deposits placed in state-owned and other large and middle listed banks with higher credit rates. The Company is of view that they are free from significant credit risks and is unlikely to incur significant losses due to banks' defaults. As at the reporting date, the Company has provided full impairment loss for its monetary funds placed in GMK Finance Co., Ltd., the main reason is that GMK Finance Co., Ltd. is insolvent and the Company is unlikely to recover its monetary funds.

The Company ensures that the Company's overall credit risk is within control through quarterly monitoring of existing customers' credit ratings and monthly review of trade receivable aging analysis. When monitoring the customer's credit risk, we group them according to their credit characteristics. Customers rated as "high-risk" will be placed on the list of restricted customers, and the Company can only sell them on the premise of additional approval, otherwise they must be required to pay the relevant amounts in advance.

十、與金融工具相關的風險(續)

(一) 金融工具產生的各類風險(續)

1. 信用風險

信用風險是指交易對手未能履行合同義務而導致本公司發生財務損失的風險。

本公司信用風險主要產生於貨幣資金、應收賬款、其他應收款和財務擔保合同等。於資產負債表日，本公司金融資產的賬面價值已代表其最大信用風險敞口。

本公司期末財務報表列示貨幣資金除存放新鳳祥財務公司部分外，主要為存放於聲譽良好並擁有較高信用評級的國有銀行和其他大中型上市銀行的銀行存款，本公司認為其不存在重大的信用風險，幾乎不會產生因銀行違約而導致的重大損失。截止本報告日，公司存放新鳳祥財務公司的貨幣資金，因新鳳祥財務公司已喪失兌付能力，公司貨幣資金的回收率極低，故已經按照100%計提減值準備。

公司通過對已有客戶信用評級的季度監控以及應收賬款賬齡分析的月度審核來確保公司的整體信用風險在可控的範圍內。在監控客戶的信用風險時，按照客戶的信用特徵對其分組。被評為「高風險」級別的客戶會放在受限制客戶名單裏，並且只有在額外批准的前提下，公司才可在未來期間內對其賒銷，否則必須要求其提前支付相應款項。

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二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

十、與金融工具相關的風險 (續)

(一) 金融工具產生的各類風險 (續)

2. 流動性風險 (續)

		Balance at the end of last year 上年年末餘額					Total undiscounted contractual amount 未折現合同 金額合計	Carrying amount 賬面價值
Items	項目	Immediate repayment 即時償還	Within 1 year 1年以內	1-2 years 1-2年	2-5 years 2-5年	Over 5 years 5年以上		
Bills payable	應付票據		70,000,000.00				70,000,000.00	70,000,000.00
Short-term borrowings	短期借款		1,149,254,674.50				1,149,254,674.50	1,124,613,662.56
Trade payable	應付賬款		454,943,148.32				454,943,148.32	454,943,148.32
Other payable	其他應付款		228,506,878.96				228,506,878.96	228,506,878.96
Non-current liabilities due within one year	一年內到期非流動負債		1,149,254,674.50				1,149,254,674.50	1,124,613,662.56

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

X. RISKS RELATED TO FINANCIAL INSTRUMENTS (Continued)

(I) Various risks arising from financial instruments (Continued)

Market risk of financial instruments is the risk of fluctuation in the fair value of financial instruments or future cash flow arising from changes in market price. Market risk includes exchange rate risk, interest rate risk and other price risk.

(1) Interest rate risk

Interest rate risk is the risk of fluctuation in the fair value of financial instruments or future cash flow arising from changes in market interest rate.

The Company's interest rate risk mainly arises from bank borrowings. Interest-bearing financial instruments with fixed and floating interest rates expose the Company to fair value interest rate risk and cash flow interest rate risk respectively. The Company determined the proportion of fixed interest rate and floating interest rate risk based on the market conditions and maintained an appropriate mix of fixed interest rate and floating interest rate through regular review and supervision. The Company will use swap instruments to hedge interest rate risk when necessary.

As at 31 December 2023, if the interest rates of borrowings with floating interest rates increased or decreased by 100 basis points with all other variables held constant, the Company's net profit will decrease or increase by RMB7,610,332.66 (31 December 2022: RMB5,524,963.33). The management is of the view that 100 basis points reasonably reflect the reasonable range of possible changes in the interest rates in the following year.

(2) Exchange rate risk

Exchange rate risk refers to the risk that the fair value or future cash flow of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Company continuously monitors foreign currency transactions and the size of foreign currency assets and liabilities to minimise exposure to foreign exchange risk. In addition, the Company may consider entering into forward exchange contract or currency swap contract to mitigate the foreign exchange risk. During the period and the previous period, the Company has not entered into any forward exchange contract or currency swap contract.

十、與金融工具相關的風險(續)

(一) 金融工具產生的各類風險(續)

3. 市場風險

金融工具的市場風險是指金融工具的公允價值或未來現金流量因市場價格變動而發生波動的風險，包括匯率風險、利率風險和其他價格風險。

(1) 利率風險

利率風險是指金融工具的公允價值或未來現金流量因市場利率變動而發生波動的風險。

本公司面臨的利率風險主要來源於銀行借款，固定利率和浮動利率的帶息金融工具分別使本公司面臨公允價值利率風險及現金流量利率風險：本公司根據市場環境來決定固定利率與浮動利率工具的比例，並通過定期審閱與監察維持適當的固定和浮動利率工具組合。必要時，本公司會採用互換工具來對沖利率風險。

於2023年12月31日，在其他變量保持不變的情況下，如果以浮動利率計算的借款利率上升或下降100個基點，則本公司的淨利潤將減少或增加7,610,332.66元(2022年12月31日：5,524,963.33元)。管理層認為100個基點合理反映了下一年度利率可能發生變動的合理範圍。

(2) 匯率風險

匯率風險是指金融工具的公允價值或未來現金流量因外匯匯率變動而發生波動的風險。

本公司持續監控外幣交易和外幣資產及負債的規模，以最大程度降低面臨的外匯風險。此外，公司還可能簽署遠期外匯合約或貨幣互換合約以達到規避匯率風險的目的。於本期及上期，本公司未簽署任何遠期外匯合約或貨幣互換合約。

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X. RISKS RELATED TO FINANCIAL INSTRUMENTS

(Continued)

(I) Various risks arising from financial instruments

(Continued)

(Continued)

(2) Exchange rate risk (Continued)

The Company's exposure to exchange rate risk arises mainly from financial assets and financial liabilities denominated in US\$. The amounts of foreign currency financial assets and foreign currency financial liabilities translated into RMB are shown below:

Items	項目	Balance at the end of the period			Balance at the end of last year		
		期末餘額			上年年末餘額		
		US\$	Other foreign currencies	Total	US\$	Other foreign currencies	Total
		美元	其他外幣	合計	美元	其他外幣	合計
Monetary funds	貨幣資金	18,525,672.10	7,297,330.75	25,823,002.85	5,479,399.47	640,442.71	6,119,842.18
Trade receivable	應收賬款	125,376,687.67		125,376,687.67	67,797,501.07		67,797,501.07
Prepayments	預付款項	607,535.66		607,535.66	12,146.20	222,408.88	234,555.08

As at 31 December 2023, with all other variables unchanged, if the RMB appreciates or depreciates by 1% against the US\$, the Company's net profit will increase or decrease by RMB-479,187.25 (31 December 2022: RMB697,430.28). Management believes that 1% reasonably reflects the reasonable range of changes that may occur between the RMB and the US\$ in the coming year.

十、與金融工具相關的風險 (續)

(一) 金融工具產生的各類風險 (續)

3. 市場風險 (續)

(2) 匯率風險 (續)

本公司面臨的匯率風險主要來源於以美元計價的金融資產和金融負債，外幣金融資產和外幣金融負債折算成人民幣的金額列示如下：

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XI. DISCLOSURE OF FAIR VALUE

The inputs used for fair value measurement are divided into three levels:

Level 1 input is the unadjusted quotation of the same asset or liability that is available on the measurement day in the active market.

Level 2 input is the input that can be observed directly or indirectly of the relevant asset or liability other than those in level 1.

Level 3 input is the unobservable input of the relevant asset or liability.

The level of the fair value measurement is determined by the lowest level of the input which is of great significance to the whole of the fair value measurement.

(I) Fair value of assets and liabilities measured at fair value at the end of the current period

十一、公允價值的披露

公允價值計量所使用的輸入值劃分為三個層次：

第一層次輸入值是在計量日能夠取得的相同資產或負債在活躍市場上未經調整的報價。

第二層次輸入值是除第一層次輸入值外相關資產或負債直接或間接可觀察的輸入值。

第三層次輸入值是相關資產或負債的不可觀察輸入值。

公允價值計量結果所屬的層次，由對公允價值計量整體而言具有重要意義的輸入值所屬的最低層次決定。

(一) 以公允價值計量的資產和負債的期末公允價值

		Fair value at the end of the current period			
		期末公允價值			
		Level 1 of fair value measurement	Level 2 of fair value measurement	Level 3 of fair value measurement	Total
		第一層次	第二層次	第三層次	
Item	項目	公允價值計量	公允價值計量	公允價值計量	合計
I. Continuous measurement at fair value	一、持續的公允價值計量				
Held-for-trading financial assets	交易性金融資產	293,000.00			293,000.00
1. Financial assets at fair value through profit or loss	1. 以公允價值計量且其變動計入當期損益的金融資產	293,000.00			293,000.00
Derivative financial assets	衍生金融資產	293,000.00			293,000.00
Biological assets	生物資產			460,102,500.00	460,102,500.00
1. Consumptive biological assets	1. 消耗性生物資產			239,086,700.00	239,086,700.00
2. Productive biological assets	2. 生產性生物資產			221,015,800.00	221,015,800.00
Total assets measured at fair value on a continuous basis	持續以公允價值計量的資產總額	293,000.00		460,102,500.00	460,395,500.00

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(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XI. DISCLOSURE OF FAIR VALUE (Continued)

十一、公允價值的披露(續)

(II) Valuation techniques used and the qualitative and quantitative information of key parameters for recurring and non-recurring fair value measurement categorised within Level 3

(二) 持續和非持續第三層次公允價值計量項目，採用的估值技術和重要參數的定性及定量信息

Items	Fair value at the end of the current period	Valuation techniques	Unobservable inputs	Relations between key unobservable inputs and fair value measurement
項目	期末公允價值	估值技術	不可觀察輸入值	關鍵不可觀察輸入值與公允價值計量之間的相互關係
Broiler eggs	33,321,400.00	Cost method (The valuation is determined by deducting the sales expenses, all taxes and certain product sales profits from the selling price.)	The market price of broiler eggs on 31 December 2023 was RMB2.42/egg.	The estimated fair value increases when the market price increases.
種蛋		成本法(以售價減去銷售費用、全部稅金和一定的產品銷售利潤後確定評估值。)	2023年12月31日種雞蛋市場價格人民幣2.42元/枚。	市場價格增加時，估計公允價值增加。
Broiler	205,765,300.00	Cost method (The valuation is determined by deducting the sales expenses, all taxes a certain product sales profits and the cost up to the date of listing from the selling price.)	The market price of broilers on 31 December 2023 was RMB21.90/bird.	The estimated fair value increases when the market price increases.
肉雞		成本法(以售價減去銷售費用、全部稅金、一定的產品銷售利潤和至出欄日的成本後確定評估值。)	2023年12月31日，肉雞市場價格人民幣21.90元/只。	市場價格增加時，估計公允價值增加。
Breeders	221,015,800.00	The fair value of the breeders is determined by the replacement cost method, which is based on the cost and profit of restoring the breeders to their original condition, taking into account the newness and residual value.	For the quantity of the breeders, assuming the number of the existing breeders will decrease as at the end of relevant period at certain culling rates due to natural or unnatural factors, which include illness, difficult birth, low eggs production or completion of all eggs production periods, the estimated overall culling rate of the year ranges from 6.29% and 27.11% along with the increase of the number of the eggs production periods.	The estimated fair value decreases when the estimated culling rate increases.
種雞		種雞的公允價值按照重置成本法確定，該方法是根據還原種雞發生的成本和利潤並考慮成新率及殘值計算。	就種雞的數量而言，假設現有種雞數目按由於自然或非自然因素(包括疾病，難產，低產蛋量或全部產蛋期結束)導致的若干淘汰率而於相關期間結束時減少。本年估計整體淘汰率將隨著產蛋期數增加而在6.29%至27.11%之間。 The replacement cost is the price of the chicken breeds plus the cost of each breeder to the breeding period. The breeding period of breeders is 25 weeks, and the production period ranges from 25 weeks to 71 weeks. The average price of chicken breeds of the year was RMB63.97/bird, and the cost of the breeders to the breeding period is RMB96.65/bird. 重置成本為雞苗價格加每只種雞至育成期的成本，種雞育成期為25周，生產期為25周至71周。本年雞苗的平均價格為63.97元/只，種雞至育成期的成本為96.65元/只。 The profit is determined by multiplying the sum of the cost of chicken breeds and the breeding period by the cost margin. The cost margin was 8.20% based on the financial data for 2022. 本次利潤根據雞苗和育成期成本加和乘以成本利潤率確定。本次成本利潤率根據2022年財務數據計算得到為8.20%。 The ratio of the remaining egg production of the hen to the total egg production during the entire life cycle is used to calculate the newness rate. 本次使用母雞的剩餘產蛋量佔全部生命週期內的產蛋量的比例計算成新率。	估計淘汰率上升時，估計公允價值減少。 The estimated fair value increases when the estimated chicken breeds price, breeding and other costs increase. 估計雞苗價格和飼養等生產成本上漲時，估計公允價值增加。 The fair value increases when the estimated cost margin increases. 估計成本利潤率上升時，公允價值增加。 The estimated fair value increases when the newness rate increases. 成新率提高時，估計公允價值增加。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES

十二、關聯方及關聯交易

(I) Information on the parent company of the Company

(一) 本公司的母公司情況

Name of the parent company	Registered in	Business nature	Registered capital	Equity interest in the Company held by parent company (%)	Percentage of the parent company's voting rights in the Company (%)
母公司名稱	註冊地	業務性質	註冊資本	母公司對本公司的持股比例 (%)	母公司對本公司的表決權比例 (%)
Falcon Holding LP	Cayman Islands	Private equity investment		71.41	71.41
Falcon Holding LP	開曼群島	私募股權投資			

The ultimate controller of the Company: PAG (Pacific Alliance Group) registered in Cayman Islands.

本公司最終控制方是：PAG（太盟投資集團），註冊地開曼群島。

(II) Information on the subsidiaries of the Company

(二) 本公司的子公司情況

Please refer to Note "VIII. Equity in other entities" for details of the information on the subsidiaries of the Company.

本公司子公司的情況詳見本附註「八、在其他主體中的權益」。

(III) Information on associates and joint ventures of the Company

(三) 本公司的合營和聯營企業情況

Please refer to Note "VIII. Equity in other entities" for details of the major associates and joint ventures of the Company.

本公司重要的合營或聯營企業詳見本附註「八、在其他主體中的權益」。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)

十二、關聯方及關聯交易（續）

(IV) Information on other related parties

(四) 其他關聯方情況

Name of other related parties 其他關聯方名稱	Relationship between other related party and the Company 其他關聯方與本公司的關係
Liaocheng Aode Energy Co., Ltd. (聊城奧德能源有限公司) 聊城奧德能源有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Shandong Fengxiang Supermarket Co., Ltd. (山東鳳祥超市有限公司) 山東鳳祥超市有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
GMK Finance Co., Ltd. (新鳳祥財務有限公司) 新鳳祥財務有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
GMK Holdings Group Co., Ltd. (新鳳祥控股集團有限責任公司) 新鳳祥控股集團有限責任公司	Investing party of the Company 曾為本公司的投資方
Yanggu Xiangguang Copper Co., Ltd. (陽谷祥光銅業有限公司) 陽谷祥光銅業有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Zhongke Fengxiang Biotechnology Co., Ltd. (中科鳳祥生物工程股份有限公司) 中科鳳祥生物工程股份有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Shandong Xiangyu Information Technology Co., Ltd. (山東祥宇信息技術有限責任公司) 山東祥宇信息技術有限責任公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Luxinan Hospital Co., Ltd. (魯西南醫院有限公司) 魯西南醫院有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Qingdao Xiangguang Logistics Co., Ltd. (青島祥光物流有限公司) 青島祥光物流有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Yanggu Ping Anyeguo Agricultural Technology Co., Ltd. (陽谷蘋安耶果農業科技有限公司) 陽谷蘋安耶果農業科技有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Yanggu Xiangqi Biomass Power Generation Co., Ltd. (陽谷縣祥琦生物質發電有限公司) 陽谷縣祥琦生物質發電有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業
Shandong Xiangrui Metal Technology Co., Ltd. (山東省祥瑞金屬科技有限公司) 山東省祥瑞金屬科技有限公司	Other enterprises controlled by the same ultimate controlling party 曾受同一最終控制方控制的其他企業

Other information: enterprises listed above are related parties to the Company as at 20 December 2022.

其他說明：上表所列企業截止2022年12月20日之前，為本公司的關聯方。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)

十二、關聯方及關聯交易（續）

(V) Related party transactions

(五) 關聯交易情況

1、購銷商品、提供和接受勞務的關聯交易

Table of goods purchase/receiving labor services

採購商品／接受勞務情況表

Related party 關聯方	Content of related party transactions 關聯交易內容	Amount of the current period 本期金額	Amount of the previous period 上期金額
Liaocheng Aode Energy Co., Ltd. 聊城奧德能源有限公司	Purchase of natural gas 採購天然氣		76,673,578.85
Qingdao Xiangguang Logistics Co., 青島祥光物流有限公司	Settlement of logistics service fees 結算物流費		15,630,073.35
Shandong Xiangyu Information Technology Co., Ltd. 山東祥宇信息技術有限責任公司	Settlement of service fees 結算服務費		200,000.00
Zhongke Fengxiang Biotechnology Co., Ltd. 中科鳳祥生物工程股份有限公司	Purchase of raw materials, etc. 購進原材料等		1,403,507.59
Shandong Fengxiang Supermarket Co., Ltd. 山東鳳祥超市有限公司	Purchase of turnover materials, purchase cards, etc. 購進周轉材料、購物卡等		648,727.35
GMK Holdings Group Co., Ltd. 新鳳祥控股集團有限責任公司	Car Rental expenses 租車費用		279,536.77
Luxinan Hospital Co., Ltd. 魯西南醫院有限公司	Settlement of service fees 結算服務費		1,812,000.00

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)

十二、關聯方及關聯交易（續）

(V) Related party transactions (Continued)

(五) 關聯交易情況（續）

1、購銷商品、提供和接受勞務的關聯交易（續）

(Continued)

Table of selling goods/provision of labor services		出售商品／提供勞務情況表	
Related party 關聯方	Content of related party transactions 關聯交易內容	Amount of the current period 本期金額	Amount of the previous period 上期金額
Yanggu Xiangyu Biological Technology Co., Ltd. 陽谷祥雨生物科技有限公司	Sales of materials 銷售材料	3,819,082.23	11,388,528.23
Shandong Fengxiang Supermarket Co., Ltd. 山東鳳祥超市有限公司	Sales of goods 銷售商品		5,586,244.18
Zhongke Fengxiang Biotechnology Co., Ltd. 中科鳳祥生物工程股份有限公司	Sales of goods 銷售商品		4,997,930.05
Yanggu Xiangguang Copper Co., Ltd. 陽谷祥光銅業有限公司	Sales of goods 銷售商品		227,795.74
GMK Holdings Group Co., Ltd. 新鳳祥控股集團有限責任公司	Sales of goods 銷售商品		50,221.11
Luxinan Hospital Co., Ltd. 魯西南醫院有限公司	Sales of goods 銷售商品		14,447.02
Yanggu Xiangqi Biomass Power Generation Co., Ltd. 陽谷縣祥琦生物質發電有限公司	Sales of goods 銷售商品		64,680.00

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)
十二、關聯方及關聯交易 (續)

(V) Related party transactions (Continued)
(五) 關聯交易情況 (續)

2、關聯租賃情況

The Company as the lessor:		本公司作為出租方：	
Name of the lessee	Type of leased assets	Income recognised from leasing for the period 本期確認的租賃收入	Income recognised from leasing for the previous period 上期確認的租賃收入
承租方名稱	租賃資產種類		
Zhongke Fengxiang Biotechnology Co., Ltd. 中科鳳祥生物工程股份有限公司	Housing equipment 房屋設備		11,429.44

The Company as the lessee:						本公司作為承租方：			
Name of the lessor	Type of leased assets	Amount of the current period 本期金額			Amount of the previous period 上期金額				
		Rental			Rental				
		expenses of			expenses of				
		short-term			short-term				
		lease under			lease under				
		simplified			simplified				
		approach and			approach and				
		low-value			low-value				
		assets and			assets and				
		variable lease			variable lease				
		payments			payments				
		that are not			that are not				
		included in the	Rental	Increased	Interest	included in the		Increased	Interest
		measurement of	expenses	right-of-use	expenses on	measurement of	Rental	right-of-use	expenses on
		lease liabilities	paid	assets	lease	lease liabilities	expenses paid	assets	lease liabilities
		簡化處理的短期			liabilities	簡化處理的短期			
		租賃和低價值				租賃和低價值			
		資產租賃的租金				資產租賃的租金			
		費用以及未納入				費用以及未納入			
		租賃負債計量的		增加的	承擔的租賃	租賃負債計量的		增加的	承擔的租賃
		可變租賃付款額	支付的租金	使用權資產	負債利息支出	可變租賃付款額	支付的租金	使用權資產	負債利息支出
出租方名稱	租賃資產種類								
GMK Holdings Group Co., Ltd.	Housing equipment					798,161.27	798,161.27		
新鳳祥控股集團有限責任公司	房屋設備								
Yanggu Ping Anyeguo Agricultural	Housing equipment								
Technology Co., Ltd.						2,000,000.00	2,000,000.00		
陽谷蘋安耶果農業科技有限公司	房屋設備								

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

十二、關聯方及關聯交易（續）

(五) 關聯交易情況(續)

3、關聯擔保情況

本公司作為被擔保方：

Guarantee

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)
十二、關聯方及關聯交易 (續)

(V) Related party transactions (Continued)
(五) 關聯交易情況 (續)

4、關聯方資金拆借

Related parties	關聯方	Commencement		Expiry date	note
		Amount	date		
		拆借金額	起始日	到期日	說明
Borrowings	拆入				
Falcon Holding LP	Falcon Holding LP	63,744,300.00	2023-1-17	2023-11-29	Due and repaid 到期已還款
Falcon Holding LP	Falcon Holding LP	92,075,100.00	2023-2-6	2024-1-27	
Falcon Holding LP	Falcon Holding LP	42,496,200.00	2023-6-25	2023-11-29	Due and repaid 到期已還款
Falcon Holding LP	Falcon Holding LP	28,330,800.00	2023-6-25	2023-11-29	Due and repaid 到期已還款
Falcon Holding LP	Falcon Holding LP	28,330,800.00	2023-6-25	2023-11-29	Due and repaid 到期已還款
Falcon Holding LP	Falcon Holding LP	42,496,200.00	2023-6-30	2024-6-25	
Falcon Holding LP	Falcon Holding LP	28,330,800.00	2023-6-30	2024-6-25	
Falcon Holding LP	Falcon Holding LP	28,330,800.00	2023-6-30	2024-6-25	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)

十二、關聯方及關聯交易（續）

(V) Related party transactions (Continued)

(五) 關聯交易情況（續）

5、關鍵管理人員薪酬

(1) Remuneration of the Directors, Supervisors and Chief Executive Officer and Directors' interests

(1) 董事、監事和執行總裁薪酬及董事權益

Remuneration of the Directors, Supervisors and Chief Executive Officer

董事、監事和執行總裁薪酬

Remuneration of each Director, Supervisor and Chief Executive Officer for the year ended 2023 is as follows:

2023年度每位董事、監事和執行總裁的薪酬如下：

Name	姓名	Date of appointment	Date of resignation	Fees	Remuneration	Benefit plan (social security provident fund)	Share-based compensation	Total
		委任日期	離任日期	袍金	薪酬	福利計劃（社保公積金）	股份支付的薪酬	合計
Chief Executive Officer — Liu Zhiguang	執行總裁—劉志光	2010/12/6	2023/1/18					
Director — Xiao Dongsheng	董事—肖東生	2018/11/1			2,200,918.00	84,655.80	1,253,750.91	3,539,324.17
Director — Shi Lei	董事—石磊	2022/5/31			1,678,751.00	33,696.00	1,056,409.85	2,768,856.85
Director — Zhu Lingjie	董事—朱凌潔	2023/1/18						
Director — Qiu Zhongwei	董事—邱中偉	2023/1/18						
Director — Lu Wei	董事—呂崑	2023/1/18						
Director — Zhou Ruijia	董事—周瑞佳	2023/1/18						
Director — Zhou Jinying	董事—周勁鷹	2022/5/31	2023/1/18		45,455.00	1,688.73		47,143.73
Supervisor — Lian Xianmin	監事—廉憲敏	2019/9/16	2023/1/18		13,636.36	1,473.16		15,109.52
Supervisor — Gao Jin	監事—高瑾	2023/1/18						
Supervisor — Zhu Kaijie	監事—朱愷杰	2023/1/18						
Supervisor — Ma Xianwen	監事—馬憲穩	2023/1/18			230,000.00	19,412.00		249,412.00
Independent Director — Guo Tianyong	獨董—郭田勇	2019/8/8	2023/1/18	13,140.19				13,140.19
Independent Director — Chung Wai Man	獨董—鍾偉文	2019/8/8		271,866.00				271,866.00
Independent Director — Zhao Yinglin	獨董—趙迎琳	2021/5/28		271,866.00				271,866.00
Independent Director — Wang Anyi	獨董—王安易	2023/1/18		259,405.48				259,405.48

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)

(V) Related party transactions (Continued)

(Continued)

(1) Remuneration of the Directors, Supervisors and Chief Executive Officer and Directors' interests (Continued)

Remuneration of the Directors, Supervisors and Chief Executive Officer (Continued)

Remuneration of each Director, Supervisor and Chief Executive Officer for the year ended 2023 is as follows: (Continued)

Note:

- ① There were no bonuses and discretionary bonuses for Directors, Supervisors and Chief Executive Officer for the current period.
- ② No emoluments were paid by the Company to any Director as an inducement to join the Group, or as compensation for loss of office, for the current period.
- ③ At the extraordinary general meeting of the Company held on 18 January 2023, Mr. Xiao Dongsheng and Mr. Shi Lei were re-elected as executive Directors, Mr. Qiu Zhongwei, Mr. Lu Wei, Mr. Zhu Lingjie and Ms. Zhou Ruijia were elected as non-executive Directors, and Ms. Wang Anyi, Ms. Zhao Yinglin and Mr. Chung Wai Man were elected/re-elected as independent non-executive Directors. The aforesaid Directors shall constitute the fifth session of the Board of the Company, which shall be for a term of three years. Mr. Liu Zhiguang, Ms. Zhou Jinying and Mr. Guo Tianyong, being the former Directors of the fourth session of the Board, have ceased to be Directors of the Company.

At the extraordinary general meeting, Ms. Gao Jin and Mr. Zhu Kaijie were elected as shareholders representative Supervisors, and Mr. Ma Xianwen was elected as an employee representative Supervisor. Ms. Lian Xianmin, the former Supervisor of the Board of Supervisors, has ceased to be the Supervisor of the Company.

- ④ The independent non-executive Directors will receive remuneration from the Company and the Company will pay each independent non-executive Director HK\$300,000 per annum. Executive directors and employee representative Supervisors who hold other salaried offices in the Company, namely Mr. Xiao Dongsheng, Mr. Shi Lei and Mr. Ma Xianwen, receive remuneration from the Company in accordance with their positions and the Company's remuneration policy, while non-executive Directors and shareholder representative Supervisors do not receive any remuneration from the Company.

十二、關聯方及關聯交易 (續)

(五) 關聯交易情況 (續)

5、關鍵管理人員薪酬 (續)

(1) 董事、監事和執行總裁薪酬及董事權益 (續)

董事、監事和執行總裁薪酬 (續)

2023年度每位董事、監事和執行總裁的薪酬如下：(續)

註：

- ① 本期董事、監事和執行總裁無獎金及酌情獎金。
- ② 本公司本期不存在支付為促使董事加盟的任何款項；且不存在支付為補償董事離任的任何款項。
- ③ 於2023年1月18日舉行的公司臨時股東大會，肖東生先生及石磊先生均重選為執行董事。邱中偉先生、呂歲先生、朱凌潔先生及周瑞佳女士均已獲選非執行董事。王安易女士、趙迎琳女士及鍾偉文先生均已獲選／重選為獨立非執行董事。上述董事組成本公司第五屆董事會，任期將為三年。原第四屆董事會董事，劉志光先生、周勁鷹女士、郭田勇先生不再擔任公司董事。

於臨時股東大會上，高瑾女士及朱愷杰先生已獲選為股東代表監事，馬憲穩先生獲選為職工代表監事。原監事會監事廉憲敏女士不再擔任公司監事。

- ④ 獨立非執行董事將向本公司收取薪酬，本公司每年向各獨立非執行董事支付300,000港元。於本公司擔任其他受薪職位的執行董事、職工代表監事，即肖東生先生、石磊先生、馬憲穩先生根據其職位及本公司的薪酬政策向本公司收取薪酬。非執行董事及股東代表監事不向本公司收取任何薪酬。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)

十二、關聯方及關聯交易 (續)

(V) Related party transactions (Continued)

(五) 關聯交易情況 (續)

(Continued)

5、關鍵管理人員薪酬 (續)

(1) Remuneration of the Directors, Supervisors and Chief Executive Officer and Directors' interests (Continued)

(1) 董事、監事和執行總裁薪酬及董事權益 (續)

Remuneration of the Directors, Supervisors and Chief Executive Officer (Continued)

董事、監事和執行總裁薪酬 (續)

Remuneration of each Director, Supervisor and Chief Executive Officer for the year ended 2022 is as follows:

2022年度每位董事、監事和執行總裁的薪酬如下：

Name	姓名	Date of appointment	Date of resignation	Fees	Remuneration	Benefit plan (social security provident fund)	Share-based compensation	Total
		委任日期	離任日期	袍金	薪酬	福利計劃 (社保公積金)	股份支付的薪酬	合計
Chief Executive Officer — Liu Zhiguang	執行總裁—劉志光	2010/12/6	2023/1/18					
Director — Xiao Dongsheng	董事—肖東生	2018/11/1			2,000,000.00	84,655.80	1,956,157.65	4,040,813.65
Director — Shi Lei	董事—石磊	2022/5/31			1,333,333.00	33,696.00	342,430.84	1,709,459.84
Director — Zhou Jinying	董事—周勁鷹	2022/05/31	2023/1/18		1,551,000.00	37,152.00	63,438.97	1,651,590.97
Independent Director — Guo Tianyong	獨立董事—郭田勇	2019/8/8	2023/1/18	267,981.00				267,981.00
Independent Director — Zhao Yinglin	獨立董事—趙迎琳	2021/5/28		267,981.00				267,981.00
Independent Director — Chung Wai Man	獨立董事—鍾偉文	2019/8/8		267,981.00				267,981.00
Supervisor — Lian Xianmin	監事—廉憲敏	2019/9/16	2023/1/18		360,000.00	32,409.60	201,833.42	594,243.02

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XII. RELATED PARTIES AND TRANSACTION WITH RELATED PARTIES (Continued)

十二、關聯方及關聯交易 (續)

(V) Related party transactions (Continued)

(五) 關聯交易情況 (續)

(Continued)

5. 關鍵管理人員薪酬 (續)

(2) Five highest paid individuals

Details of the remuneration of the five highest paid employees (including two Directors (2022: three)) as at 31 December 2023 are set out in note XII (V) above. The remuneration of the remaining three (2022: two) non-Directors or key executives as at 31 December 2023 is as follows:

(2) 薪酬最高的前五位

截止2023年12月31日，五名最高薪酬員工（包括2名董事（2022年：3名））的薪酬詳情見上文附註十二（五）。截止2023年12月31日，其餘3名（2022年：2名）非董事或主要行政人員的薪酬如下：

		2023 2023年度	2022 2022年度
Basic salary, housing subsidy and other subsidies	基本工資、住房補貼以及其他補貼	4,255,728.00	2,529,311.12
Bonus	獎金		
Pension plan contributions	養老金計劃供款	108,000.00	71,208.00
Share-based payment	股份支付	18,125.42	203,737.51
Total	合計	4,363,728.00	2,804,256.63

		Number of individual 人數	
		2023 2023年度	2022 2022年度
HK\$0 to HK\$1,000,000	港幣0元–1,000,000元		
HK\$1,000,000 to HK\$1,500,000	港幣1,000,000元–1,500,000元	3	2

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

十二、關聯方及關聯交易（續）

（六）關聯方應收應付等未結算項目

1、應收項目

Items	項目名稱	Related parties 關聯方	Balance at the end of the period		Balance at the end of last year	
			期末餘額		上年年末餘額	
			Book balance	Bad debt provision	Book balance	Bad debt provision
			賬面餘額	壞賬準備	賬面餘額	壞賬準備
Trade receivable	應收賬款	Yanggu Xiangyu Biological Technology	5,335,993	22		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

十、股份支付

(一) 股份支付總體情況

Grantees	授予對象	Equity instrument granted for the period		Equity instrument released for the period		Equity instrument exercised for the period		Equity instrument lapsed for the period	
		本期授予的各項權益工具		本期解鎖的各項權益工具		本期行權的各項權益工具		本期失效的各項權益工具	
		No.	Amount	No.	Amount	No.	Amount	No.	Amount
		數量	金額	數量	金額	數量	金額	數量	金額
Management members	管理人員	800,000.00	1,032,068.64			2,792,866.00	4,017,577.14		
Sales members	銷售人員					1,261,366.00	1,769,882.14		
R&D members	研發人員					93,400.00	198,536.00		
Production members	生產人員					570,200.00	735,558.00		
Total	合計	800,000.00	1,032,068.64			4,717,832.00	6,721,553.28		

(二)

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIII. SHARE-BASED PAYMENT (Continued)

(II) Equity-settled share-based payment

Additional information:

2020 Share Award Scheme: As considered and approved at general meeting of the Company on 4 June 2020, the Company adopted the share award scheme from 26 June 2020. Pursuant to the share award scheme, the Board of the Company is authorised to grant the shares of the Company to 18 senior management members and other employees for nil consideration. Shares repurchased are granted to rewarded employees in four phases, in which 40% of the total amount was granted on 30 September 2020 (first phase), 20% of the total amount was granted on 30 June 2021 (second phase), 20% of the total amount will be granted on 30 June 2022 (third phase) and 20% of the total amount will be granted on 30 June 2023 (fourth phase).

2021 Share Award Scheme: As considered and approved at general meeting of the Company on 4 June 2020, the Company adopted the share award scheme from 10 December 2021. Pursuant to the share award scheme, the Company is proposed to repurchase 26,097,600 H shares, 23,487,800 H shares would be granted to 63 employees in 3 batches, in which one third of the total amount will be granted on 30 April 2023 (first phase), one third of the total amount will be granted on 30 April 2024 (second phase), one third of the total amount will be granted on 30 April 2025 (third phase). The 2,609,800 H shares would be reserved for granting to newly recruited senior marketing staff, senior marketing department management, and core R&D staff.

One share option shall entitle the grantee to subscribe 1 ordinary share of the Company.

十三、股份支付(續)

(二) 以權益結算的股份支付情況

其他說明：

2020年股份獎勵計劃：經本公司股東大會2020年6月4日審議批准，本公司於2020年6月26日起實行一項股份獎勵計劃。據此，本公司董事會獲授權授予本公司18名高級管理人員及其他職工無需支付對價即可獲得本公司股票。回購股份分四期授與被獎勵人員，第一期於2020年9月30日授予總額的40%，第二期於2021年6月30日授予總額的20%，第三期於2022年6月30日授予總額的20%，第四期於2023年6月30日授予總額的20%。

2021年股份獎勵計劃：經本公司股東大會2020年6月4日審議批准，本公司於2021年12月10日起實行一項股份獎勵計劃。據此，本公司擬回購2,609.76萬股H股，並將其中2,348.78萬股H股，分3期授予63名僱員，第一期於2023年4月30日授予總額的三分之一，第二期於2024年4月30日授予總額的三分之一，第三期於2025年4月30日授予總額的三分之一。預留260.98萬股，將用於授予新招聘的高級營銷人員、高級市場部管理人員、核心研發人員。

每份股份期權賦予持有人認購1股本公司普通股的權利。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIII. SHARE-BASED PAYMENT (Continued)

十三、股份支付(續)

(III) Share-based payments

(三) 股份支付費用

Grantee	授予對象	Amount of the current period			Amount of the previous period		
		Equity-settled share-based payments	Cash-settled share-based payments	Total	Equity-settled share-based payments	Cash-settled share-based payments	Total
		以權益結算的股份支付	以現金結算的股份支付	合計	以權益結算的股份支付	以現金結算的股份支付	合計
Management	管理人員	3,715,657.61		3,715,657.61	4,602,420.85		4,602,420.85
Sales staff	銷售人員	1,703,251.28		1,703,251.28	2,603,797.06		2,603,797.06
R&D staff	研發人員	91,586.78		91,586.78	-345.51		-345.51
Production staff	生產人員	1,049,673.44		1,049,673.44	751,316.10		751,316.10
Total	合計	6,560,169.10		6,560,169.10	7,957,188.51		7,957,188.51

(IV) Modification and termination of share-based payments

(四) 股份支付的修改、終止情況

On 31 October 2023, pursuant to the trust deed under the 2021 Share Award Scheme, the Company granted an additional 800,000 share awards to Mr. Shi Lei in three batches, in which one-third of the total amount for the first batch was granted on 31 October 2023, and the second and third batches were implemented on conditions with reference to the 2021 Share Award Scheme.

2023年10月31日，本公司根據2021年股份獎勵計劃的信託契約，向石磊先生授出額外80萬股股份獎勵，分三期授予，第一期於2023年10月31日授予總額的三分之一，第二期及第三期授予條件參照2021年股份獎勵計劃方案進行。

The additional share awards will not cause the total number of shares granted or the number of shares available to be granted to the selected employees of the Company to exceed the scheme mandate limit under the 2021 Share Award Scheme.

額外股份獎勵並不會導致本公司已授予的股份總數或可授予獲選僱員的股份數量超過2021年股份獎勵計劃下的計劃授權上限。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIV.COMMITMENTS AND CONTINGENCIES

(I) Significant commitments

No significant commitments are required to be disclosed during the period.

(II) Contingencies

No significant contingencies are required to be disclosed during the period.

XV. EVENTS AFTER THE DATE OF BALANCE SHEET

(I) Significant Non-adjustment Items

Trading of the Company's shares was suspended on the Stock Exchange on 2 February 2023 due to the percentage of public float being less than 25%. On 6 February 2024, the Company applied to the Stock Exchange for an extension of the waiver period commencing from 1 January 2024 to 30 April 2024, and as at 30 March 2024, the public float had reached 24.97%. The Company may face the risk of delisting if it does not reach 25% of the public float during the waiver period.

XVI.CAPITAL MANAGEMENT

The primary objectives of the Company's capital management are to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholders' value. The adjusted debt/capital ratios as at the balance sheet date are as follows:

		Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Total borrowings	借貸總額	1,175,278,020.82	1,489,134,292.39
Owners' equity	所有者權益	3,033,766,324.78	2,613,545,706.45
Adjusted debt/capital ratios	經調整的負債／資本比率	38.74%	56.98%

十四 承諾及或有事項

(一) 重要承諾事項

本期無需要披露的重要的承諾事項。

(二) 或有事項

本期無需要披露的重要的或有事項。

十五 資產負債表日後事項

(一) 重要的非調整事項

因公眾股比例低於25%，公司於2023年2月2日在香港聯交所停牌交易；2024年2月6日，公司向聯交所申請於2024年1月1日起至2024年4月30日止期間延長豁免，截至2024年3月30日，公眾持股量已達24.97%。如公司在豁免期間未達到25%的公眾持股量，可能面臨除牌的風險。

十六 資本管理

本公司資本管理的主要目標為確保其維持良好的信貸評級及穩健的資本比率以支持其業務及最大化股東價值，於資產負債表日經調整的負債／資本比率如下：

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVII. OTHER SIGNIFICANT EVENTS

十七 其他重要事項

(I) Auditor's remuneration

(一) 核數師薪酬

Item	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Auditor's remuneration	核數師薪酬	2,150,000.00	2,150,000.00

(II) Segment information

(二) 分部信息

1、報告分部的確定依據與會計政策

Each of the Company's reporting segments provides different products or services or engages in operating activities in different geographic areas. As each segment requires different technologies or market strategies, the Company's management separately manages the operating activities of each reporting segment and regularly evaluates the operating results of these reporting segments to determine the allocation of resources and to evaluate their performance.

本公司的各個報告分部分別提供不同的產品或服務，或在不同地區從事經營活動。由於每個分部需要不同的技術或市場策略，本公司管理層分別單獨管理各個報告分部的經營活動，定期評價這些報告分部的經營成果，以決定向其分配資源及評價其業績。

Intersegment transfer prices are determined on the basis of actual transaction prices. Expenses indirectly attributable to each segment are allocated between segments in proportion to revenue. Assets are allocated based on the operations of the segment and the location of the assets. Segment liabilities include liabilities attributable to the segment arising from its operating activities. If expenses related to liabilities shared by multiple operating segments are allocated to those operating segments, the jointly assumed liabilities are also allocated to these operating segments.

分部間轉移價格按照實際交易價格為基礎確定，間接歸屬於各分部的費用按照收入比例在分部之間進行分配。資產根據分部的經營以及資產的所在位置進行分配，分部負債包括分部經營活動形成的可歸屬於該分部的負債。如果多個經營分部共同承擔的負債相關的費用分配給這些經營分部，該共同承擔的負債也分配給這些經營分部。

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVII. OTHER SIGNIFICANT EVENTS (Continued)

十七. 其他重要事項 (續)

(II) Segment information (Continued)

(二) 分部信息 (續)

2. 報告分部的財務信息

Items	項目	Raw chicken meat products 生雞肉製品	Processed chicken meat products 深加工雞肉製品	Chicken breeds 雞苗	Other 其他	Elimination 分部間抵銷	Total 合計
Revenue from external transactions	對外交易收入	2,284,083,880.21	2,613,650,094.90	61,015,450.00	175,663,664.47		5,134,413,089.58
Revenue from inter-segment transactions	分部間交易收入	4,556,228,512.89	172,390,174.66		73,932,540.25	-4,802,551,227.80	
Income on investments in associates and joint ventures	對聯營和合營企業的投資收益				-5,231,774.65		-5,231,774.65
Credit impairment loss	信用減值損失	-2,413,671.18	-2,761,935.31	-64,477.16	-185,629.93		-5,425,713.57
Asset impairment loss	資產減值損失	-1,465,857.57	-353,656.37	-371,760.29			-2,191,274.23
Depreciation and amortisation expense	折舊費和攤銷費	118,837,999.31	135,984,913.19	3,174,556.80	9,139,558.59		267,137,027.88
Total profit (total loss)	利潤總額(虧損總額)	-74,144,965.77	569,893,025.81	-27,329,594.63	-286,985,823.49	-17,487,989.28	163,944,652.64
Income tax expenses	所得稅費用	-534,466.18	4,160,519.01				3,626,052.83
Net profit (net loss)	淨利潤(淨虧損)	-73,610,499.59	565,732,506.80	-27,329,594.63	-286,985,823.49	-17,487,989.28	160,318,599.81
Total assets	資產總額	3,565,251,043.10	4,079,674,484.75	95,239,670.77	274,195,299.22	-2,957,294,320.15	5,057,066,177.69
Total liabilities	負債總額	1,683,006,661.57	1,925,844,562.38	44,958,685.49	129,436,191.05	-1,758,075,652.41	2,025,170,448.09
Long-term equity investments in associates and joint ventures	對聯營和合營企業的長期股權投資				54,609,735.36		54,609,735.36
The amounts of increase of non-current assets other than long-term equity investments	長期股權投資以外的其他非流動資產增加額	-56,425,424.74	-64,566,944.32	-1,507,310.09	-4,339,550.30		-126,839,229.45

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY

十八 母公司財務報表主要項目註釋

(I) Trade receivable

(一) 應收賬款

1、應收賬款按發票日期計算的賬齡披露

Aging	賬齡	Balance at the end of the period 期末餘額	Balance at the end of last year 上年年末餘額
Less than 1 year	1年以內	1,032,575,846.43	861,890,833.16
1 to 2 years	1至2年	10,631,953.89	
2 to 3 years	2至3年		
3 to 4 years	3至4年		
4 to 5 years	4至5年		
Over 5 years	5年以上		
Subtotal	小計	1,043,207,800.32	861,890,833.16
Less: Bad debt provision	減：壞賬準備	5,335,908.22	122,173.66
Total	合計	1,037,871,892.10	861,768,659.50

2、應收賬款按壞賬計提方法分類披露

Category	類別	Balance at the end of the period					Balance at the end of last year				
		期末餘額				Book value 賬面價值	上年年末餘額				
		Book balance		Bad debt provision			Book balance		Bad debt provision		
		賬面餘額		壞賬準備			賬面餘額		壞賬準備		
		Amount	Proportion (%)	Amount	Proportion (%)		Amount	Proportion (%)	Amount	Proportion (%)	Book value
		金額	比例(%)	金額	計提比例(%)		金額	比例(%)	金額	計提比例(%)	賬面價值
Bad debt provision made on an individual basis	按單項計提壞賬準備						64,680.00	0.01	64,680.00	100.00	
Including:	其中：										
Provision made for receivable on an individual basis with insignificant amount	金額不重大但單項計提的應收款項						64,680.00	0.01	64,680.00	100.00	
Bad debt provision made on group basis by credit risk characteristics	按信用風險特徵組合計提壞賬準備	1,043,207,800.32	100.00	5,335,908.22	0.51	1,037,871,892.10	861,826,153.16	99.99	57,493.66	0.01	861,768,659.50
Including:	其中：										
Aging group	賬齡分析組合	14,618,209.01	1.40	5,335,908.22	36.50	9,282,300.79	11,498,731.59	1.33	57,493.66	0.50	11,441,237.93
Related parties in the scope	關聯方組合	1,028,589,591.31	98.60			1,028,589,591.31	850,327,421.57	98.66			850,327,421.57
Total	合計	1,043,207,800.32	100.00	5,335,908.22		1,037,871,892.10	861,890,833.16	100.00	122,173.66		861,768,659.50

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued)

十八 母公司財務報表主要項目註釋 (續)

(I) Trade receivable (Continued)

(一) 應收賬款 (續)

(Continued)

2. 應收賬款按壞賬計提方法分類披露 (續)

Bad debt provision made on a collective basis based on credit risk characteristics:

按信用風險特徵組合計提壞賬準備：

Group provision items: Aging group

組合計提項目：賬齡組合

		Balance at the end of the current period 期末餘額		
Name	名稱	Trade receivable 應收賬款	Bad debt provision 壞賬準備	Provision percentage 計提比例(%)
Less than 1 month	1個月以內	3,986,255.12	19,931.28	0.50
1 to 3 months	1-3個月			
3 months to 1 year	3個月-1年			
Over 1 year	1年以上	10,631,953.89	5,315,976.94	50.00
Total	合計	14,618,209.01	5,335,908.22	

3. 本期計提、轉回或收回的壞賬準備情況

		Changes in amount for the current period 本期變動金額				Balance at the end of the period 期末餘額
Category	類別	Balance at the end of last year 上年年末餘額	Provision 計提	Recovered or reversed 收回或轉回	Resold or written off 轉銷或核銷	
On an individual basis	單項計提	64,680.00		-64,680.00		
Aging group	賬齡組合	57,493.66	5,282,748.45		-4,333.89	5,335,908.22
Total	合計	122,173.66	5,282,748.45	-64,680.00	-4,333.89	5,335,908.22

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued)

(II) Other receivable

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued)

十八 母公司財務報表主要項目註釋 (續)

(II) Other receivable (Continued)		(二) 其他應收款 (續)		
(Continued)		1、其他應收款項 (續)		
(2) Disclosure by bad debt provision method (Continued)		(2) 按壞賬計提方法分類披露 (續)		
Bad debt provision made on a collective basis based on credit risk characteristics:		按信用風險特徵組合計提壞賬準備：		
Group provision items: Aging group		組合計提項目：賬齡組合		
Name	名稱	Balance at the end of the period		
		Other receivables	Bad debt provision	Provision percentage(%)
		其他應收款項	壞賬準備	計提比例(%)
Less than 1 year	1年以內	6,236,511.21	93,547.67	1.50
1 to 2 years	1至2年			
2 to 3 years	2至3年			
3 to 4 years	3至4年	80,000.00	16,000.00	20.00
4 to 5 years	4至5年			
Over 5 years	5年以上	2,587,679.27	517,535.85	20.00
Total	合計	8,904,190.48	627,083.52	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued) 十八 母公司財務報表主要項目註釋 (續)

(II) Other receivable (Continued)

(Continued)

(3) Provision for bad debts

Provision for bad debts	壞賬準備	Phase 1 第一階段 Expected credit losses in the next 12 months 未來12個月 預期信用損失	Phase 2 第二階段 Lifetime expected credit losses (no credit impairment) 整個存續期預期 信用損失 (未發生信用減值)	Phase 3 第三階段 Lifetime expected credit losses (credit impairment has occurred) 整個存續期預期 信用損失 (已發生信用減值)	Total 合計
Balance at the end of last year	上年年末餘額	1,302,875.82			1,302,875.82
Balance at the end of last year that transfers/reverses at the current period	上年年末餘額在本期	1,302,875.82			1,302,875.82
— Transfer to phase 2	— 轉入第二階段				
— Transfer to phase 3	— 轉入第三階段				
— Reverse to phase 2	— 轉回第二階段				
— Reverse to phase 1	— 轉回第一階段				
Provision for the current period	本期計提	97,547.67			97,547.67
Reversal at the current period	本期轉回				
Resell at the current period	本期轉銷	-773,339.97			-773,339.97
Written off at the current period	本期核銷				
Other changes	其他變動				
Balance at the end of the period	期末餘額	627,083.52			627,083.52

The movements of the book balance for other receivables are as follows: 其他應收款項賬面餘額變動如下：

	Phase 1 第一階段	Phase 2 第二階段	Phase 3 第三階段
			K S €
			第一階段宣灣6礦合夥詞？与
			K S • Sp&D ^{on} I ži~îÄ ð
			K S • Sp:°°&pÚ vÄ
			第一階段宣灣6礦膠罵總？与
			K S €
			K S €
			K S €
			K S €

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued)

十八 母公司財務報表主要項目註釋 (續)

(II) Other receivable (Continued)

(二) 其他應收款 (續)

(Continued)

1、其他應收款項 (續)

(4) Provision for bad debts made, reversed or recovered in the current period

(4) 本期計提、轉回或收回的壞賬準備情況

		Changes in amount for the current period				
			本期變動金額			
Category	類別	Balance at the end of last year 上年年末餘額	Provision 計提	Recovered or reversed 收回或轉回	Resold or written off 轉銷或核銷	Balance at the end of the period 期末餘額
Aging analysis group	賬齡分析組合	1,302,875.82	97,547.67		-773,339.97	627,083.52
Total	合計	1,302,875.82	97,547.67		-773,339.97	627,083.52

(5) Classification of receivables by nature

(5) 按款項性質分類情況

		Book balance at the end of the period 期末賬面餘額	Book balance at the end of last year 上年年末面餘額
Nature	款項性質		
Deposits and guarantees	押金及保證金	5,075,679.27	14,417,679.27
Government grants receivable	應收政府補助	3,749,673.88	
Withholding payments	代扣代繳款		1,075.35
Imprest fund	備用金	7,887.33	
Business transaction amounts and others	往來款及其他		138,256.00
Total	合計	8,904,190.48	14,557,010.62

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued)

十八 母公司財務報表主要項目註釋 (續)

(III) Long-term Equity Investments		(三) 長期股權投資					
Items	項目	Balance at the end of the period			Balance at the end of last year		
		Book balance	Provision for	Book value	Book balance	Provision for	Book value
		賬面餘額	減值準備	賬面價值	賬面餘額	減值準備	賬面價值
Investment in subsidiaries	對子公司投資	1,236,225,415.26	93,623,000.00	1,142,602,415.26	1,233,148,356.88	93,623,000.00	1,139,525,356.88
Investment in associates and joint ventures	對聯營、合營企業投資	54,609,735.36		54,609,735.36	59,841,234.64		59,841,234.64
Total	合計	1,290,835,150.62	93,623,000.00	1,197,212,150.62	1,292,989,591.52	93,623,000.00	1,199,366,591.52

1、對子公司投資

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued) 十八 母公司財務報表主要項目註釋 (續)

(III) Long-term Equity Investments (Continued) (三) 長期股權投資 (續)

		2、對聯營、合營企業投資									
		Increase/decrease at current period 本期增減變動									
		Gains or losses on investments recognised under the equity method 權益法下確認的投資損益									
		Other comprehensive income adjustment 其他綜合收益調整									
		Other changes in interest 其他權益變動									
		Declaration of cash dividends or profits 宣告發放現金股利或利潤									
		Provision for impairment 減值準備									
		Miscellaneous 其他									
		Balance at the end of the period 期末餘額									
		Closing balance of provision of impairment 減值準備期末餘額									
Investees	被投資單位	Balance at the end of last year 上年年末餘額	Additional investment 追加投資	Reduction of investment 減少投資	Gains or losses on investments recognised under the equity method 權益法下確認的投資損益	Other comprehensive income adjustment 其他綜合收益調整	Other changes in interest 其他權益變動	Declaration of cash dividends or profits 宣告發放現金股利或利潤	Provision for impairment 減值準備	Miscellaneous 其他	Balance at the end of the period 期末餘額
Associates	聯營企業										
Yanggu Xiangyu Biological Technology	陽谷祥雨生物科技股份有限公司	59,841,234.64			-5,231,499.28						54,609,735.36
		59,841,234.64			-5,231,499.28						54,609,735.36
Total	合計	59,841,234.64			-5,231,499.28						54,609,735.36

(IV) Operating revenue and operating costs (四) 營業收入和營業成本

		Amount of the current period 本期金額		Amount of the previous period 上期金額	
		Revenue 收入	Costs 成本	Revenue 收入	Costs 成本
Items	項目				
Main business	主營業務	3,446,790,350.53	3,299,754,885.74	3,255,756,407.51	3,091,146,988.10
Other businesses	其他業務	4,814,164.55	3,383,909.81	449,855.98	2,468,417.67
Total	合計	3,451,604,515.08	3,303,138,795.55	3,260,206,263.49	3,093,615,405.77

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XVIII. NOTES TO THE FINANCIAL STATEMENTS OF THE COMPANY (Continued)

十八 母公司財務報表主要項目註釋 (續)

(IV) Operating revenue and operating costs (Continued)

(四) 營業收入和營業成本 (續)

1、營業收入和營業成本情況

The breakdown of operating revenue:

營業收入明細：

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Main business:	主營業務：	3,446,790,350.53	3,255,756,407.51
Sales of goods	銷售商品	3,446,790,350.53	3,255,756,407.51
Other businesses:	其他業務：	4,814,164.55	4,449,855.98
Revenue from by-products	副產品收入	495,970.84	387,927.52
Revenue from waste materials	廢舊物資收入	1,347,843.65	1,305,961.70
Services income	服務收入	2,805,132.95	2,551,272.16
Revenue from sale of materials	材料銷售收入	52,230.15	20,293.58
Others	其他	112,986.96	184,401.02
Total	合計	3,451,604,515.08	3,260,206,263.49

(V) Investment Income

(五) 投資收益

Items	項目	Amount of the current period 本期金額	Amount of the previous period 上期金額
Gain from long-term equity investments accounted for using the equity method	權益法核算的長期股權投資收益	-5,231,499.28	-3,228,665.54
Handle fees for hedging instruments	套期工具手續費	-275.37	
Total	合計	-5,231,774.65	-11,140,414.56

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIX.SUPPLEMENTARY INFORMATION

十九. 補充資料

Supplementary information relating to changes in accounting policies

The Company changed the relevant accounting policies and retrospectively restated the comparative financial statements in accordance with the Interpretation of Accounting Standards for Business Enterprises No. 16, and the restated consolidated balance sheets as at the beginning of the last year and at the end of the last year are as follows:

會計政策變更相關補充資料

本公司根據《企業會計準則解釋第16號》變更了相關會計政策並對比較財務報表進行了追溯重述，重述後的上年年初、上年年末合併資產負債表如下：

Items	項目	Balance at the beginning of last year 上年年初餘額	Balance at the end of last year 上年年末餘額	Balance at the end of the period 期末餘額
Current assets:	流動資產：			
Monetary asset	貨幣資金	1,854,773,834.62	332,155,982.00	198,502,740.43
Settlement reserves	結算備付金			
Loans to banks and other financial institutions	拆出資金			
Financial assets held for trading	交易性金融資產			293,000.00
Derivative financial assets	衍生金融資產			
Bills receivables	應收票據			
Trade receivables	應收賬款	260,284,666.39	194,977,409.18	272,666,325.70
Financing receivables	應收款項融資			
Prepayments	預付款項	84,921,646.18	46,040,884.22	29,073,351.43
Premiums receivables	應收保費			
Reinsurance accounts receivable	應收分保賬款			
Provision of cession receivable	應收分保合同準備金			
Other receivables	其他應收款	13,776,273.32	14,832,112.57	11,203,717.24
Financial assets held under resale agreements	買入返售金融資產			
Inventories	存貨	1,018,047,140.80	897,446,575.83	947,344,195.99
Contract assets	合同資產			
Assets held for sale	持有待售資產			
Non-current assets due within one year	一年內到期的非流動資產			
Other current assets	其他流動資產	99,165,474.37	75,107,651.29	60,494,402.98
Total current assets	流動資產合計	3,330,969,035.68	1,560,560,615.09	1,519,577,733.77

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIX.SUPPLEMENTARY INFORMATION (Continued)

十九. 補充資料 (續)

Supplementary information relating to changes in accounting policies (Continued)

會計政策變更相關補充資料 (續)

Items	項目	Balance at the beginning of last year 上年年初餘額	Balance at the end of last year 上年年末餘額	Balance at the end of the period 期末餘額
Non-current assets:	非流動資產：			
Disbursement of loans and advances	發放貸款和墊款			
Debt investments	債權投資			
Other debt investments	其他債權投資			
Long-term receivables	長期應收款			
Long-term equity investments	長期股權投資	63,069,900.18	59,841,234.64	54,609,735.36
Investment in other equity instruments	其他權益工具投資			
Other non-current financial assets	其他非流動金融資產			
Investment properties	投資性房地產			
Fixed assets	固定資產	2,961,615,175.06	3,055,596,832.42	2,955,066,801.11
Construction in progress	在建工程	35,293,113.33	996,180.00	6,311,448.19
Productive biological assets	生產性生物資產	204,484,100.00	255,692,300.00	221,015,800.00
Oil and gas assets	油氣資產			
Right-of-use assets	使用權資產	194,629,713.97	201,487,069.31	184,733,477.03
Intangible assets	無形資產	91,837,058.07	89,420,826.97	87,323,472.65
Development expenditures	開發支出			
Goodwill	商譽			
Long-term deferred expenses	長期待攤費用			16,597,000.00
Deferred income tax assets	遞延所得稅資產	1,908,856.23	1,951,564.89	2,396,928.75
Other non-current assets	其他非流動資產	48,969,974.44	4,573,164.42	9,433,780.83
Total non-current assets	非流動資產合計	3,601,807,891.28	3,669,559,172.65	3,537,488,443.92
Total assets	資產總計	6,932,776,926.96	5,230,119,787.74	5,057,066,177.69

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIX.SUPPLEMENTARY INFORMATION (Continued)

十九. 補充資料 (續)

Supplementary information relating to changes in accounting policies (Continued)

會計政策變更相關補充資料 (續)

Items	項目	Balance at the beginning of last year 上年年初餘額	Balance at the end of last year 上年年末餘額	Balance at the end of the period 期末餘額
Current liabilities:	流動負債：			
Short-term borrowings	短期借款	1,731,044,138.88	1,124,613,662.56	280,373,266.00
Borrowings from central bank	向中央銀行借款			
Loans from banks and other financial institutions	拆入資金			
Financial liabilities held for trading	交易性金融負債			
Derivative financial liabilities	衍生金融負債			
Bills payable	應付票據	46,606,601.35	70,000,000.00	
Trade payable	應付賬款	448,843,615.58	454,943,148.32	380,727,251.84
Advances from customers	預收款項			
Contract liabilities	合同負債	34,352,314.47	46,449,176.46	41,851,607.26
Financial assets sold under repurchase agreements	賣出回購金融資產款			
Absorption of deposits and interbank deposit	吸收存款及同業存放			
Client money received for acting as securities underwriter	代理買賣證券款			
Client money received for acting as securities underwriter	代理承銷證券款			
Payroll payable	應付職工薪酬	67,837,764.09	80,136,759.06	76,483,233.50
Taxes payable	應交稅費	9,674,077.39	10,034,876.49	9,469,775.19
Other payables	其他應付款	236,504,040.71	228,506,878.96	311,885,930.94
Handle fee and commission payable	應付手續費及佣金			
Reinsurance accounts payable	應付分保賬款			
Liabilities held for sale	持有待售負債			
Non-current liabilities due within one year	一年內到期的非流動負債	132,598,490.89	120,412,587.86	165,859,675.20
Other current liabilities	其他流動負債	3,003,157.34	2,497,015.86	225,515,440.17
Total current liabilities	流動負債合計	2,710,464,200.70	2,137,594,105.57	1,492,166,180.10

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIX.SUPPLEMENTARY INFORMATION (Continued)

十九 補充資料 (續)

Supplementary information relating to changes in accounting policies (Continued)

會計政策變更相關補充資料 (續)

Items	項目	Balance at the beginning of last year 上年年初餘額	Balance at the end of last year 上年年末餘額	Balance at the end of the period 期末餘額
Non-current liabilities:	非流動負債：			
Reserve for insurance contracts	保險合同準備金			
Long-term borrowings	長期借款	475,112,000.00	252,148,000.00	319,970,000.00
Bonds payable	應付債券			
Including: Preferred shares	其中：優先股			
Perpetual bonds	永續債			
Lease liabilities	租賃負債	196,897,137.78	199,665,992.14	187,779,655.98
Long-term payables	長期應付款	125,990,704.41	6,070,952.51	6,010,512.43
Long-term payroll payables	長期應付職工薪酬			
Estimated liabilities	預計負債	154,688.25	124,180.88	41,052.08
Deferred income	遞延收益	22,821,583.69	20,756,084.55	19,006,106.48
Deferred income tax liabilities	遞延所得稅負債	188,810.72	214,765.64	196,941.02
Other non-current liabilities	其他非流動負債			
Total non-current liabilities	非流動負債合計	821,164,924.85	478,979,975.72	533,004,267.99
Total liabilities	負債合計	3,531,629,125.55	2,616,574,081.29	2,025,170,448.09

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023
二〇二三年度財務報表附註

(Amounts are expressed in RMB unless otherwise stated) (除特別註明外，金額單位均為人民幣元)

XIX.SUPPLEMENTARY INFORMATION (Continued) 十九. 補充資料 (續)

Supplementary information relating to changes in accounting policies (Continued) 會計政策變更相關補充資料 (續)

Items	項目	Balance at the beginning of last year 上年年初餘額	Balance at the end of last year 上年年末餘額	Balance at the end of the period 期末餘額
Owners' equity:	所有者權益：			
Share capital	股本	1,400,000,000.00	1,400,000,000.00	1,582,618,000.00
Other equity instruments	其他權益工具			
Including: Preferred shares	其中：優先股			
Perpetual bonds	永續債			
Capital reserve	資本公積	621,754,244.95	628,701,588.64	697,794,677.72
Less: treasury shares	減：庫存股	2,547,916.16	27,684,645.05	21,315,465.58
Other comprehensive income	其他綜合收益	-254,496.85	-673,735.26	-722,580.47
Special reserves	專項儲備			
Surplus reserves	盈餘公積	155,377,605.51	155,377,605.51	155,377,605.51
General risk reserves	一般風險準備			
Undistributed profits	未分配利潤	1,226,818,363.96	457,824,892.61	618,143,492.42
Total equity attributable to owners of the Company	歸屬於母公司所有者權益合計	3,401,147,801.41	2,613,545,706.45	3,031,895,729.60
Minority interests	少數股東權益			
Total owners' equity	所有者權益合計	3,401,147,801.41	2,613,545,706.45	3,031,895,729.60
Total liabilities and owners' equity	負債和所有者權益總計	6,932,776,926.96	5,230,119,787.74	5,057,066,177.69

Shandong Fengxiang Co., Ltd.
(Company seal affixed)
28 March 2024

山東鳳祥股份有限公司
(加蓋公章)
二〇二四年三月二十八日

FIVE-YEAR FINANCIAL SUMMARY

五年財務概要

A summary of the published results, assets and liabilities of the Group for the last five financial years, prepared on the basis as set out herein, is set out below:

下表載列本集團於過往五個財政年度之已刊發業績、資產及負債概要，該等資料按本年報所載基準編製：

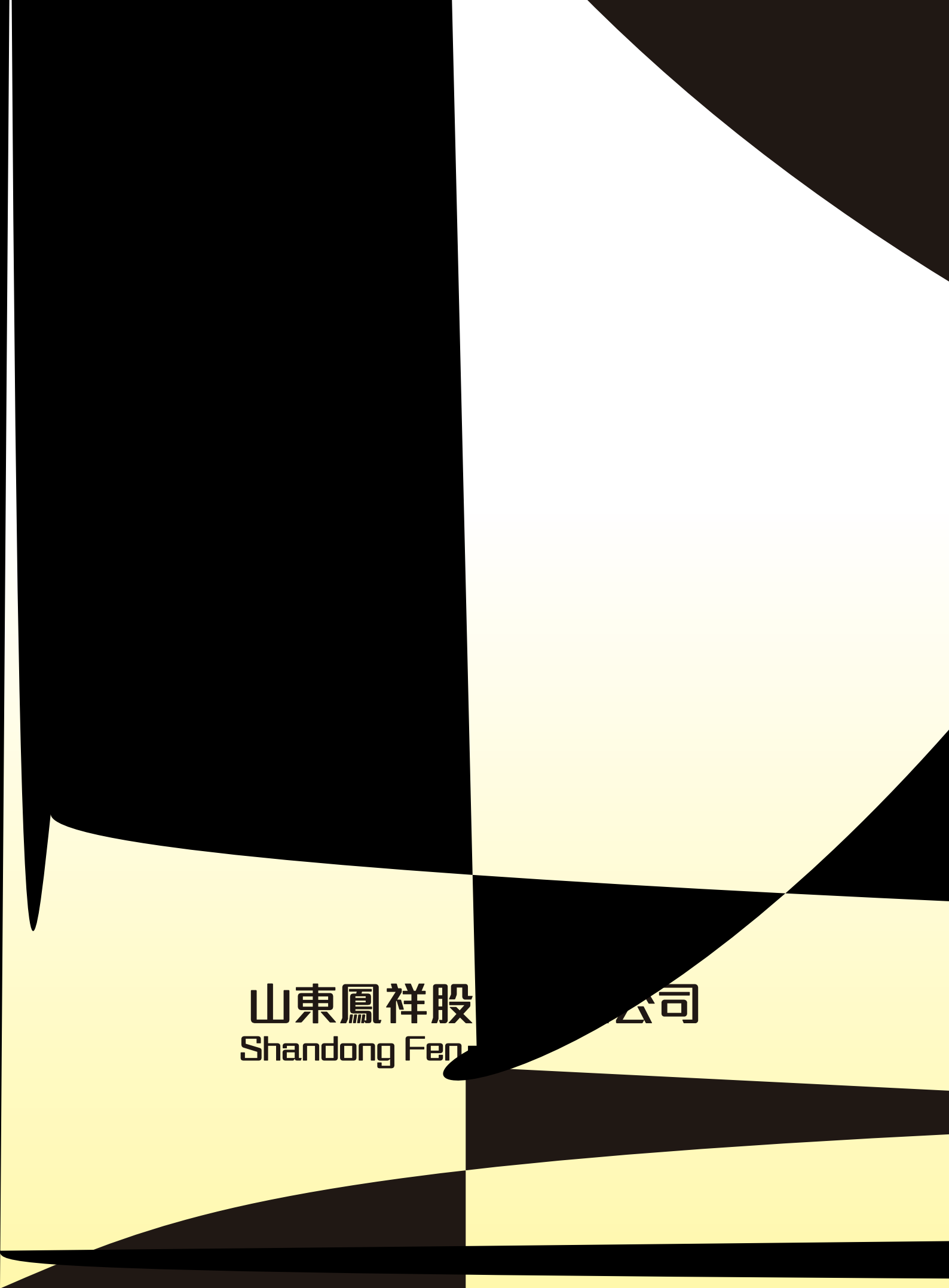
		Year ended 31 December 截至12月31日止年度				
		2023 2023年 RMB'000 人民幣千元	2022 2022年 RMB'000 人民幣千元	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元	2019 2019年 RMB'000 人民幣千元
Results	業績					
Revenue	收入	5,134,413	5,085,790	4,416,764	3,901,615	3,926,217
Gross profit (before biological assets fair value adjustments) (Note 1)	毛利(於生物資產公允價值調整前)(附註1)	591,464	583,497	557,939	603,246	1,221,460
Profit (loss) for the year (after biological assets fair value adjustments) (Note 2)	年度溢利(虧損)(於生物資產公允價值調整後)(附註2)	160,319	(76,029)	47,075	151,615	837,381
Gross profit margin (%) (before biological assets fair value adjustments)	毛利率(於生物資產公允價值調整前)	11.5	11.5	12.6	15.5	31.1
Net profit (loss) margin (%)	純利(虧損)率(%)	3.1	(15.1)	1.1	3.9	21.3
Assets and liabilities	資產及負債					
Total assets	資產總額	5,057,066	5,228,334	6,931,052	5,777,550	4,431,048
Total liabilities	負債總額	2,025,170	2,616,359	3,531,440	2,390,015	2,167,408
Total equity	權益總額	3,031,896	2,611,975	3,399,612	3,387,535	2,263,640

Note 1: According to the regulations of the Q&A on the Implementation of the New Criteria of Revenue issued by Ministry of Finance of the PRC, the Company's implementation of the new revenue criteria from 1 January 2020 presented the transportation costs incurred for the fulfillment of customer sales contracts in the "operating costs". Transportation costs were included in the operating costs for the years ended 31 December 2020 to 2023, and were not included in the operating costs for the years ended 31 December 2019.

附註1：根據中國財政部關於執行新收入準則實施問答的規定，本公司執行新收入準則自2020年1月1日起將為履行客戶銷售合同而發生的運輸成本在「營業成本」中列示，2020年度至2023年度營業成本中包含運輸成本，2019年度營業成本中未包含運輸成本。

Note 2: In 2022, Net profit after deducting monetary fund receivables bad debt loss arising from the recognition of a one-off and non-recurring impairment loss on the deposits due from GMK Finance amounted to RMB39,206 thousand.

附註2：2022年扣除因確認應收新鳳祥財務公司之存款的一次性及非循環減值虧損所產生的貨幣資金壞賬損失後的淨利潤為人民幣39,206千元。



山東鳳祥股
Shandong Fengxiang

公司